Response to Request for Proposals

WARRENTON SOUTHERN INTERCHANGE US 15/17/29

Fauquier County, Virginia

State Project Nos.: 0029-030-121, P101, R201, C501, B616

Federal Project No: STP-032-7(032) Contract ID No.: C00077384DB100

VOLUME I: TECHNICAL PROPOSAL



Attachment 4.0.1.1 - Technical Proposal Checklist

ATTACHMENT 4.0.1.1

Warrenton Southern Interchange

TECHNICAL PROPOSAL CHECKLIST AND CONTENTS

Offerors shall furnish a copy of this Technical Proposal Checklist, with the page references added, with the Technical Proposal.

Technical Proposal Component	Form (if any)	RFP Part 1 Cross Reference	Included within page limit?	Technical Proposal Page Reference
Technical Proposal Checklist and Contents	Attachment 4.0.1.1	Section 4.0.1.1	no	N/A
Acknowledgement of RFP, Revisions, and/or Addenda	Attachment 3.7 (Form C-78-RFP)	Sections 3.7, 4.0.1.1	no	N/A
Letter of Submittal	NA	Sections 4.1		Page 1
Letter of Submittal on Offeror's letterhead	NA	Section 4.1.1	yes	Page 1
Identify the full legal name and address of Offeror	NA	Section 4.1.1	yes	Page 1
Authorized representative's original signature	NA	Section 4.1.1	yes	Page 1
Declaration of intent	NA	Section 4.1.2	yes	Page 1
120 day declaration	NA	Section 4.1.3	yes	Page 1
Point of Contact information	NA	Section 4.1.4	yes	Page 1
Principal Officer information	NA	Section 4.1.5	yes	Page 1
Interim Milestone and Final Completion Date(s)	NA	Section 4.1.6	yes	Page 1
Proposal Payment Agreement or Waiver of Proposal Payment	Attachment 9.3.1 or 9.3.2	Section 4.1.7	no	N/A
Certification Regarding Debarment Forms	Attachment 11.8.6(a) Attachment 11.8.6(b)	Section 4.1.8	no	N/A
Offeror's Qualifications	NA	Section 4.2		

ATTACHMENT 4.0.1.1

Warrenton Southern Interchange

TECHNICAL PROPOSAL CHECKLIST AND CONTENTS

Technical Proposal Component	Form (if any)	RFP Part 1 Cross Reference	Included within page limit?	Technical Proposal Page Reference
Confirmation that the information provided in the SOQ submittal remains true and accurate or indicates that any requested changes were previously approved by VDOT	NA	Section 4.2.1	yes	Page 2
Organizational chart with any updates since the SOQ submittal clearly identified	NA	Section 4.2.2	yes	Page 2
Revised narrative when organizational chart includes updates since the SOQ submittal	NA	Section 4.2.2 yes		Page 2
Design Concept	NA	Section 4.3		Pages 3-19
Conceptual Roadway Plans and description	NA	Section 4.3.1.1	yes	Pages 3-15 and Pages 60-68
Conceptual Structural Plans and description	NA	Section 4.3.1.2	yes	Pages 15-19 and Pages 69-70
Project Approach	NA	Section 4.4		Pages 20-39
Environmental Management	NA	Section 4.4.1	yes	Pages 20-23
Utilities	NA	Section 4.4.2	yes	Pages 23-27
Geotechnical	NA	Section 4.4.3	yes	Pages 27-28
Quality Assurance/ Quality Control (QA/QC)	NA	Section 4.4.4	yes	Pages 28 - 39

ATTACHMENT 4.0.1.1

Warrenton Southern Interchange

TECHNICAL PROPOSAL CHECKLIST AND CONTENTS

Technical Proposal Component	Form (if any)	RFP Part 1 Cross Reference	Included within page limit?	Technical Proposal Page Reference
Construction of Project	NA	Section 4.5		Pages 40-58
Sequence of Construction	NA	Section 4.5.1	yes	Pages 40-48
Transportation Management Plan	NA	Section 4.5.2	yes	Pages 49-58
Disadvantaged Business Enterprises (DBE)	NA	Section 4.6		Page 59
Written statement of percent DBE participation	NA	Section 4.6	yes	Page 59
Proposal Schedule	NA	Section 4.7		
Proposal Schedule	NA	Section 4.7	no	N/A
Proposal Schedule Narrative	NA	Section 4.7	no	N/A
Proposal Schedule in electronic format (CD-ROM)	NA	Section 4.7	no	N/A

Attachment 3.7 - Form C-78

ATTACHMENT 3.6

COMMONWEALTH OF VIRGINIA DEPARTMENT OF TRANSPORTATION

RFP NO. C00077384DB100 **PROJECT NO.:** 0029-030-121

ACK	ACKNOWLEDGEMENT OF RFP, REVISION AND/OR ADDENDA					
Acknowledgement shall be made of receipt of the Request for Proposals (RFP) and/or any and all revisions and/or addenda pertaining to the above designated project which are issued by the Department prior to the Letter of Submittal submission date shown herein. Failure to include this acknowledgement in the Letter of Submittal may result in the rejection of your proposal. By signing this Attachment 3.6, the Offeror acknowledges receipt of the RFP and/or following revisions and/or addenda to the RFP for the above designated project which were issued under cover letter(s) of the date(s) shown hereon:						
1.	Cover letter of	RFP – July 18, 2017				
2.	Cover letter of	Addendum #1- August 23, 20 (Date)	17			
3.	Cover letter of	Addendum #2- October 27, 20 (Date)	017			
4.	Cover letter of	Addendum #3- November 17, (Date)	2017			
5.	Cover letter of	Addendum #4- December 1, (Date)	2017			
	SIGNATU	RE	December 7, 2017			
Michael E. Post			President/CEO/Manager			
	PRINTED NAME TITLE					





December 7, 2017

Mr. Bryan W. Stevenson, PE Alternative Project Delivery Division Virginia Department of Transportation 1401 East Broad Street Annex Building, 8th Floor Richmond, Virginia 23219

RE: Warrenton Southern Interchange US 15/17/29

Fauquier County, Virginia

Contract ID Number: C00077384B100

4.1 Letter of Submittal

Dear Mr. Stevenson:

Shirley Contracting Company, LLC (Shirley), as the Offeror, and Dewberry Consultants LLC (Dewberry), as the Lead Designer, are pleased to submit our Technical Proposal for the Warrenton Southern Interchange US 15/17/29 Project (the Project). Our Team has experience that is unmatched in the industry having been awarded 19 Virginia Department of Transportation (VDOT) design-build projects, valued at approximately \$1.3 billion. We are committed to providing VDOT and the traveling public with an unequaled level of assurance that the Project will be completed successfully and exceed the priorities established, while limiting risk to VDOT, the public, and stakeholders. We are excited for this opportunity and look forward to continuing our partnership with VDOT.

4.1.2 - 4.1.3 - Declarations: Should Shirley be selected, it is our intent to enter into a contract with VDOT for the Project in accordance with the terms of the Request for Proposal (RFP). Further, the offer represented by our Technical and Price Proposals will remain in full force and effect for one hundred twenty (120) days from the date this Technical Proposal is submitted to VDOT.

4.1.4 - Point of Contact: Garry A. Palleschi, Vice President, Shirley Contracting Company, LLC,

8435 Backlick Road, Lorton, VA 22079, 703.550.3579(P), 703.550.9346(F)

gpalleschi@shirleycontracting.com.

4.1.5 - Principal Officer: Michael E. Post, President/CEO/Manager, Shirley Contracting Company, LLC

8435 Backlick Road, Lorton, VA 22079, 703.550.8100(P).

4.1.6 - Unique Milestone: July 1, 2020

4.1.7 - Final Completion Date: November 25, 2020

4.1.8 - Proposal Payment Agreement: An executed Proposal Payment Agreement, Attachment 9.3.1, is included in the Appendix.

4.1.9 - Certification of Debarment: Signed Certification Regarding Debarment Forms from all team members are included as an attachment in the Appendix.

On behalf of the entire Shirley/Dewberry Team, we thank VDOT for the opportunity to submit this Technical Proposal and look forward to your favorable review.

Phone: 703-550-8100

Sincerely,

Michael E. Post

President/CEO/Manager

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4.2 - Offeror's Qualifications

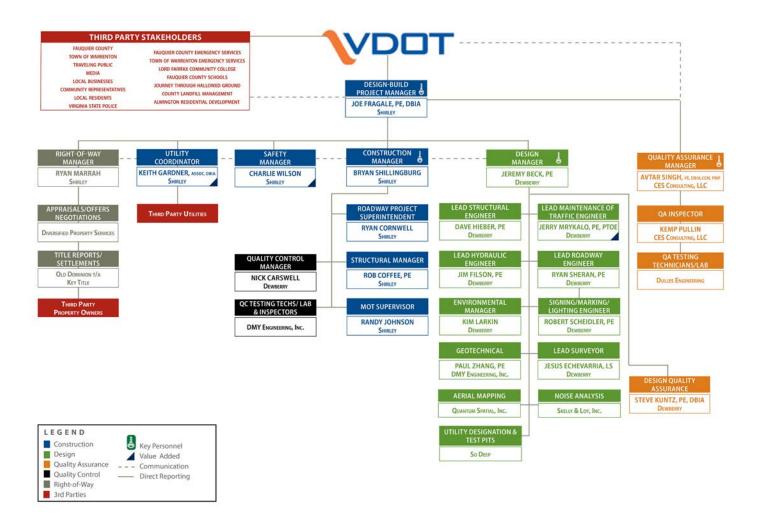
4.2.1 Confirmation

We confirm that the information contained in our Statement of Qualifications (SOQ) remains true and accurate in accordance with Part 1, Section 11.4.

4.2.2 Organizational Chart

The Project Organizational Chart shown in Figure 4.2.2.1, identifies the "chain of command" and major functions to be performed and their reporting relationships in managing, designing and constructing the Project, including quality control/quality assurance. As there is no change to any functional relationships among the participants since the SOQ submittal, an updated narrative is not required.

Figure 4.2.2.1 - Organizational Chart







Introduction

On Team's ap or ch to d v lp g v Con ep a l Desig and Tech cal Prp alish sed n a cm p ete rev ew 6 the Req st fo Prp al (RFP), m erv site v sits, elp v ig mli tipe alternative in erch g con eps, and in eractig with VDOT at v Alternate Tech cal Con ep (ATC)/Prp ietary meeting. With h s ap or cho Team d v lp da d sigt h t ach eves the followings ls:

- In rease safety, of the trace light ic, control tion despection taff;
- Reduce congestion and provide appropriate linkage between multiple roadway classifications;
- En n e earlyc m b etin
- Main air ic accep an e ads take held rem min cation;
- Min mize ein rm en al imp cts;
- Red e right -6 -way(ROW) and a sement imports; and
- Red e fune in p ction dm ain en n e co ts.

On Team's Co ep a 1 Desig and Tech cal Propal are developed to lilizing to ap to detail ATC On "Modified Barbell Interchange Concept". Our Team's concept is a grade-separated interchange that pived is for the lutimate six lane US \$1.71 29 by accommoditing a fune widing with note median flul concept to the existing row of ayon two kireded by deck area, round to some the east and west side to the US \$1.71 29 at the ramp terminals, and fluly accommodites the implementation to be hop in land.

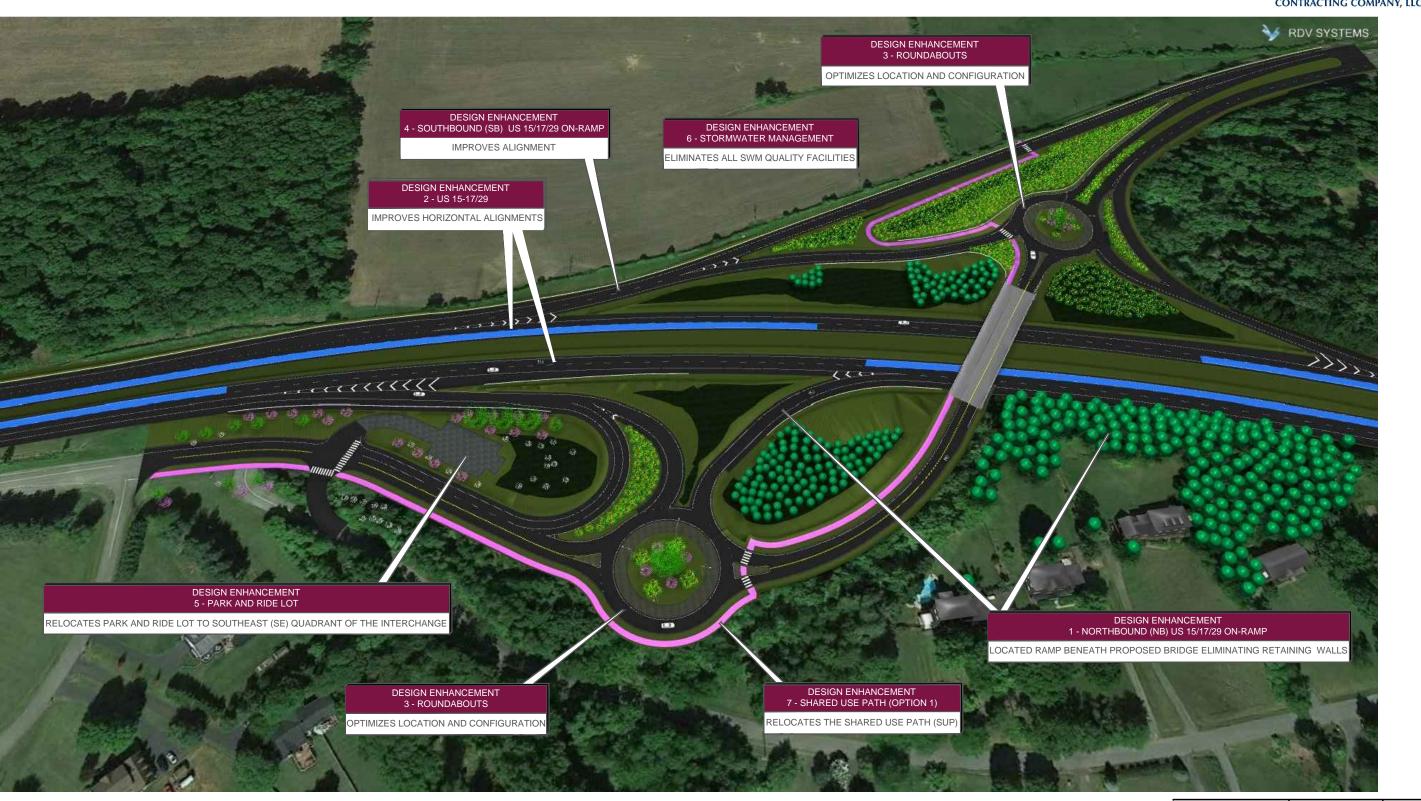
In addition to achieving the goals identified above, our Team's concept also:

- ✓ Meets p ex eed all reig remen s listed at b DesigC riteria Tab e;
- ✓ I'd cates that the limits 6 construction in liding stormwater manning ment facilities, are within the existing property ed Riby -6-Way (ROW) limits sow in the RFP Conseptent Plans, with the existing property manning ments and emplayed assembles; and
- ✓ Doston in led el sign elements that reiqure Design Waisers and no Design Exercise by the eallow edo in led el nt han RFP no Ad el .

The by the ponement is se, no. Team is lid week y meeting to it senses the Project's challengs, explore ATC interchange configurations, and develop solutions addressing the RFP requirements. These meeting in led do representatives from each it scipling in liding roods ay, structures, by doubt ics, geotechnical, environmental, traffic, right-of-way (ROW), utilities, and construction. As a result, our Team developed more room entropy and the property of the pr

	REVISED	STATE	STATE		STATE		SHEET	NO
		316	ROUTE	PROJECT	SHEET	NO		
		VA.	29	0029-030-121 P101, R201, C501				





0029-030-121

Table 1 - Design Enhancements and Project Benefits

Item	Location/Design Element	Enhancement	Project Benefit
1	Northbound (NB) US 15/17/29 On- Ramp	Lo ates ramp be a atlp ped big	 Elimin tes retain gw alls add sso iatedn ain en nce co ts Aw d easemen imp cts tom h tip e resid n es Eliminates septic field impacts Main ain ek stigt ree h fer adjacen to esid n es Reduces project limits along NB US 15/17/29
2	US 15/17/29	Imp s s h izh al align en s	 Mak mizes the se of ek stigger or meth Min mizes to side wide in girm pocts She tene bigle length Facilitates in timate 6 lane facility
3	Roundabouts	Op imizes lo atin and configuration	 Red es b ig with h Lowers the profile of the overpassing roadway Elimin tes jh the id w rsion of emp arys in l Red es temp arys on tru time assements Elimin tes to ilityr elo ation Allows for in erch g p in gi ma sih e stag Imp w s p ration with nt h rod b s Imp w s p d strians afety
4	Southbound (SB) US 15/17/29 On- Ramp	Imp vs salign en	 Priv d s two lan s en erigU S 5 7 29 Eh n es in erch g ad d b p ration Better utilizes existing topography Simplifies connectivity to future development Imp v s p d striam afety
5	Park and Ride Lot	Relo ates Parka d Rid Lto to to h ast (SE) q d an 6 th in erch g	 Red es ROW imp cts 1/15 acres Aiv el imp cts ton pp rty Imp vs s accessab lity Red es travel time Aiv el imp cts tow march eb ig cal element s
6	Stormwater Management (SWM)	Elimia tes all SWM q lityf acilities	 Es n es p ch se b n rien creil ts ad esses all SWM n est Red es lg term main en n e Red es wetlad mp cts Red es clearign dn ain ain tree b fers
7	Shared Use Path (Option 1)	Relo ates the Sh red Use Path (SUP)	 Aiv d cn tru tind retain gw alls Reduces pedestrian conflict points from four to three En n es ADA cm p ian e Simplifies connectivity to future development In p p ates eh n ech d strians afetyd i ces

4.3.1 Conceptual Roadway Plans

Prip ect cm p etin will reslit in a g ad sep rated in erch g where US \$ 71 29 in ersects US \$ 71 29 Business to the west and Lord Fairfax Road to the east. In addition to constructing a new overpass, two roll b s will b p is d d east ad west 6 the sorp ss, acceleration ad d celeration lanes will b control ted for each ramp and new flul with h she d rs och b and g ter will be p is d d in according e with the apicable VDOT GS Stand roll. This Prip ect will also accommodite the fune widing 6 US \$ 71 29 to a 6 lane facility. Lastly, p tine 1 elements (Opin 1 and Opin 2) may be in opated Opin 1 in led s the control tine 6 the entire leg h 6 the Shered Use Path (SUP), except the p tine lo ated not the bright structure, which is a base scopitem, and Opin 2 in led s milling and replacing the two is ided as 6 US \$ 71 29 with nother Prip ect limits. As permitted by the RFP Content and Design Waiter roull be in opated for the red ed with h 6 shered as epoth from 0 to 8. No aid time 1 Design Waiter said of Exception are required to Team's Design on ep.

(a.) General Geometry

Cm p etin 6 the Propert results in a new g and -sep rated be e-red be in erch gewhere US 15/17/29 intersects US 15/17/28 Business (to the west) and Lord Fairfax Road (to the east). Our configuration is similar to the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design be in the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Design beautiful to the interchange envisioned by VDOT and presented for public view at the Desig

- Improve design efficiency;
- Decrease co t;
- Red e imp cts; ad
- Min mize risk o VDOT.

Our Design Concept shown in Exhibit 4.3.1.1, reflects the development and approval of ATC 001, including conditional modifications VDOT identified within Attachment 1 of the ATC Response Form, and is in cm plete choose man e with the rein rements to the RFP. As it sees sed to ig to the Property ATC meeting, no Team and note that RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the RFP Design Coopers so the note that the rein remember of the reme

Op in 1 and 2 are cm p etely in eg ated and can b easily accm mod ted and as p rmitted by the RFP, reflects the SUP reduced width. No other Design Waivers and/or Exceptions are required. Explanations reg rid g by n Desig Co ep meets n ex eed the in end d scp, no rtich arly in terms of safety and ration as well as con trution of ic acceptance, are p is eld not be following.

(b.) Horizontal Alignments

Our Design Concept, slightly adjusts the NB and SB US 15/17/29 alignments, maximizing the use of ex stig $\,$ p $\,$ v men , facilitatig $\,$ b $\,$ ig $\,$ leg $\,$ h red $\,$ tin $\,$ s, ad $\,$ red $\,$ ig $\,$ imp $\,$ cts asso iated with in erch $\,$ g ramp ax $\,$ liary lan $\,$ s, ad $\,$ accm $\,$ med $\,$ ting the $\,$ fune $\,$ 6 lan $\,$ wield $\,$ in $\,$ (two ard $\,$ the meid $\,$ ax) $\,$. As shown in Figure $\,$ 4.3.1.1, the ultimate $\,$ 6-lane US $\,$ 15/17/29 configuration has been used to establish the pier, abutment, ad $\,$ p $\,$ b ection $\,$ sy tem $\,$ lo $\,$ ation $\,$ for the $\,$ n $\,$ w $\,$ b $\,$ ig $\,$, so $\,$ h the tagil $\,$ x tmens $\,$ will $\,$ o $\,$ teq $\,$ red to $\,$ contract the $\,$ fune $\,$ 6 lan $\,$ wiel $\,$ n $\,$ g

Figure 4.3.1.1 - Ultimate Six-Lane US 15/17/29

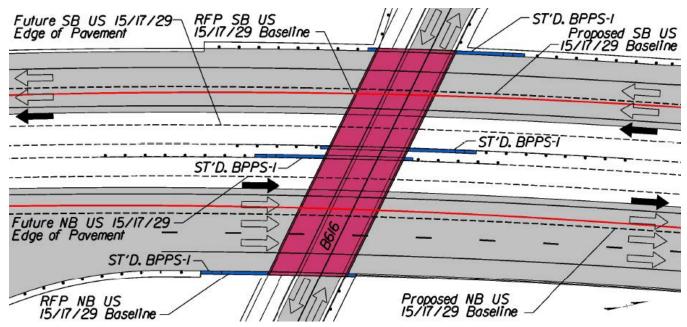


Figure 4.3.1.2 - Retaining Wall Comparison at NB US 15/17/29 On-Ramp





OUR TEAM'S DESIGN CONCEPT

RFP DESIGN CONCEPT

A key g m etric ch g n Team imb emen s is to relocate the NB US 15/17/29 on-ramp beneath the pp ed v rpassing ro dv ay. This full amen al elimin tes b h retain g walls d p cted with n the RFP Desig Co ep alg with the ir secd ry imp cts su h as tree clearing tie-b ck easements, and difficult and costly construction. A comparison of the conditions adjacent to NB US 5 7 29 jut n th 6 th pp ed b ie p is el d in Fig. e 4.312. On aid si tmen red es imp cts to the b ic from tree clearing (b) cn ig the in erch g from the bn es in the n the ast q d an, as shown in Fig. e 4.313 ROW acquisition, and potential septic field imp cts. In o d r to p iv d th s eh o emen, the ver ranks round ay is more deslite ly to the neth and both roundabouts are relocated and reconfigured as cm p red a h RFP.

East 6 the interching, as shown in Figure 4.314, no Design Con eprepoition the roll both finith reast and so hith in the RFP Design Con ep, be aces it close to the existing good 6. Lod Fairfax Rolld and provides good some economic your ilized with roll bots. This is achieved by a gidesting the align en 6. Lod Fairfax Rolld south that the free-flow movement from NB US 15/17/29 to Lord Fairfax Rolld remains, a gidest them is to Traveler's Way are a for did and work remains within the existing ROW. This also improves the crossing angle of the 20" gas line and ensures our Design Con ep is in according to with the Trans Canad Letter 6. Cidential Laceptain e (LOCA).



Figure 4.3.1.3 - Interchange Concealed by our Team's Concept



Figure 4.3.1.4 - View of Interchange Looking North

Red ig b ic travel times, the Park ad Rid Lto is also relo ated to the area between NB US 15/17/29 and Lo d Fairfax Road mu h clo er to the co rid it serves as staven in Fig. e 4.315 The lo ation of fers is sa I class to motorists traveling NB US 15/17/29 reg rd g the ax ilab lity ad lo ation 6 th lo wh le also eh n in in ess/ eg ess. Fn the rmo e, b can e the Park ad Rid Lt is lo ated cloe to the eastern b tin ties to eh one the low with land cap g all



Figure 4.3.1.5 - View Depicting Proximity of Park and Ride Lot to US 15/17/29

West 6 the in erch **g**, as star n in Fig e 4.316 **n** Desig Co ep relo ates the western road **b** fin the rin thand west than the RFP Co ept Desig facilitating control tines in the star of the existing road as an energy in the total control that the specific energy is structured to the remains 6 f 6 the poper ed by independent of the existing topography and detaches the SB US 15/17/29 Business to SB mainline on-ramp from the roundabout. This adjustment allows the subject ramp to be reduce in elevation decreasing ROW imports along the Alwing of Farm, LLC poper ty, whele pointing for a two lane configuration entering SB US 15/17/29.

In addition, the area created by separating the SB US 15/17/29 Business to SB mainline on-ramp from the western rd b, as well as the re-p p sig 6 the ramp itself, allow s the SUP to b rero ed su h that 5% make mm grad s, cho p mig to ADA reiq rement's, are met, while p is it ng iv ew shock to p en ial landscaping within the interchange proper. The configuration of the SB US 15/17/29 Business to SB main in p ramp also eliminates the p ten ial for retain g walls ped d to construct the SUP per ar its western termination point and simplifies connectivity to future development adjacent to the interchange.



Figure 4.3.1.6 - View of Interchange Looking Northeast

The roundabouts themselves are configured to provide slow entry velocities and consistent travel speeds by implementing appropriate deflection, intuitive channelization, and proper accommodations for the design which has a safety featn es are p is ded the proper that connected the size of the

Find lly or Desig Co ep en n es the SUP b ig n and end as p escrib d in the RFP Desig Con ep b shifts it to the south side of the proposed bridge. This enhancement reduces pedestrian conflict points (with the roll b s) from the for shown in the RFP Desig Co ep to the ewh le also red ig clearing rein rements and acen to the existing es lo ated it hen the ast q d and b the in erch g.

On Vb m e II – Desig Co ep g ah cs illus trate the items el scrib d abs and also p is el h izto al cn es el ta, the asso iated g m etric element el sig sp ed m b r ad with 6 traes l lanes ad sh el rs, ad p in la de lemens.

(c.) Maximum Grades

On d sig co ep ail sets the vertical gen etry to imp vertro to seq n ig and safety while meeting or reducing profile grades outlined as maximum general and sets in the Design Criteria Table. Maximum general and sets for each alignment are identified in Table 2. Grades proposed for NB and SB US 15/17/29 were developed to meet the 60 mph design speed criteria. A "spline" general was established to min mize the ample of verified speed to relevation and transition to existing general sets at the Propect limits.

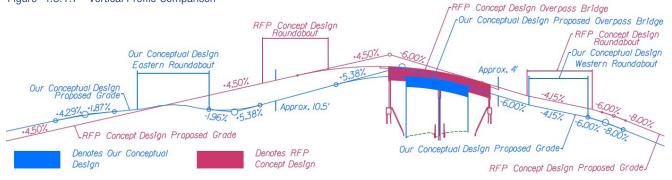
Proposed grades for the SB US 15/17/29 on-ramp from US 15/17/29 Business and Lord Fairfax Road were dvlp d in a man r to limit ch g es frm ex stig grades. This allows our Team to maintain the free-flow men, redu e imp cts to ROW, to ilities, and the traveling public during construction. The vertical profile for Lord Fairfax Road/US 15/17/29 Business has been

Table 2 - Maximum Vertical Grades

Alianmont	Maximum Profile Grade (%)		
Alignment	Maximum Allowable	•	
US 5 7 29	4	35	
US 15/17/29 Business	8	8	
Lo dF airfaxR o d	6	4.3	
Traw lers Way	6	6	
Tu ke yR nD rive	6	2	
NB On-ramp	7	Q	
SB On-ramp (from east)	7	7	
SB Off-ramp	6	5	
NB Off-ramp	7	54	
NB Off-ramp spur	8	53	
SB On-ramp (from west)	6	34	

low ered app \mathbf{w} imatley 4' as shown \mathbf{n} \mathbf{n} Eh ib t 4.317 to imp \mathbf{w} \mathbf{g} and s then \mathbf{g} then in erch \mathbf{g} . The benefits of these improvements enables our Team to construct the eastern roundabout off-line and close to the elevation of existing Lord Fairfax Road, simplifying temporary traffic control. This approach also allow s \mathbf{n} Team to \mathbf{r} ed eth \mathbf{g} and then \mathbf{g} he eastern \mathbf{r} be from 4.5% to 2%.

Figure 4.3.1.7 - Vertical Profile Comparison



(d.) Typical Sections of Roadway Segments

Our Team's Design Concept is fully compliant with the lane width and shoulder requirements identified in the Design Table and he VDOT GS Stand rol.

A min mm lane with 6 2' has been pived of for all roods and any, except for Travelers Way for which 0 lanes are piveded consistent with the RFP. The interchange ramp with have ry from 6 for a site elane ramp to 24' for all-lane ramp, and min mm 4' and 8 paved she der with have will be piveded to the left and its side so the ramp respectively.

US \$\frac{1}{2}\$ 29 and the interch g ramp will p imarily co ist 6 an p n section d sig and g rd ail is by pp ed where trace read e and recorrabe slopes cobide to be pixed. In select loatine, no Team is pp ig co rete med an barrier aid acen to the toside she derived a roll imit ROW impacts, reduce cut/fill limits, and maintain existing slopes and vegetation. An example of this is adjacent NB US 15/17/29 and SB US 15/17/29. When compared to the RFP, providing barrier in these locations eliminates all temporary and permanent easements required to construct the roadside features. Algo Lord Fairfax Road/US 15/17/29 Business and the ramps interior to the interchange, a curb and gutter section is provided, except in locations where sufficient room is available for an open section.

The role by seast and west of the were ropes prior dearmin members and a true kap no of 4'. An is crib decircle it ameter of the has been prior ded for the eastern role by and the has been provided for the western roundabout, meeting the minimum requirements identified in VDOT's Manual for Roundabout Design Guidance and NCHRP Report 672. Careful consideration was given to the entry and exit with the rail is and able es, and the spitter is land to ear net that accept able speed are provided the disinger has been prior designed.

As d scrib d in Tab e 1, n Team h s red ed the verp ss b ig with h when compored to the RFP composed to the spitter island. By relocating the roundabout further to the west, our Team is able to utilize standard 12' lane widths with 2' buffer, therefore reducing the bridge width by 6'. As it sees seed to dig to ATC/Promite items and succeptable to VDOT is vertically the promite of the sign of the sinterest of the sign of the sign of the sign of the sign of the si

Pare men el sign match the eprivel d'in the Tech cal Reiq remens and VDOT's con epre led sign Asphilt bit led up may be reiq red alge. US 15 17 29 to correct provement cross slopes to current sper relear time riteria.

(e.) Conceptual Hydraulic and Stormwater Management Design (SWM) Storm Drainage

Storm drainage infrastructure is provided to properly convey flow from the new interchange and associated ramp to large cheap restand and and the total falls. Compute a will be described by the Team as part of the rood and ay designed velopment, and will be should be should be also with each be an should be mission for review and ap to 1. When computed to existing coil time, the daine go il vides properly ed with the Team's Designed to the properly convey flow from the new interchange and associated as part of the rood as part of the rood as part of the rood and the properly convey flow from the new interchange and associated the rood as part of the rood as

Meil an ad ro d id it tch s will b d sig d to co y th d sig sto m, ad min mm it tch d p h will be identified to accommodate underdrain outfalls without the need to introduce additional closed storm sewer systems. Improvements to the horizontal alignments and roadside features adjacent to NB and SB

US 5 7 29 red es the limits 6 slp wid in g reiq red when cm p red to the RFP, allow ig n Team to reduce clearing and grading impacts and disturbed flow runoff.

In an effort to min mize controution and main ear on e conts, on Team is privided points with round id it to be swhere practical. When closed systems become encessary, on Team has a is edd that ence be length that lies and to illized round id it to be stocken by the stomeround from the processing. The sape of the best years and to the stocken between the processing and the processing are processed to the processing and the processing are processing and the processing and the processing and the processing are processing and the processing and the processing are processing and the process

Stormwater Management

Sto mwater man g men (SWM) will be d sig d in accordine with Virgina Depirtment of Ein rm en al Qu lity (DEQ) II-C Criteria. On sto mwater b se d sig eliminates all proposed stormwater management BMP's identified in the RFP concept by purchasing 100% of the remore 1 reing rement the norm rieng cred ts. On el sing allow s for the remore 16 4.8 acres 6 ex stign imp rivor area, in lid g the US \$1 7 29 crossor r (see Fig e . This fisets a large pition for the environment with area ad red es the pipect's h b requirement to 9.6 lbs/year. The project therefore satisfies the criteria 6 VDOT IIM 254 to meet 66 n rien cred ts. This ap a ch limits rein remen the th pp ed n trient cred tp ch se to 04 lb/y less th n th max mm pu ch se amb to ach eve **%** credit purchase for SWM and therefore provides flexibility in the or d sign ap or ch mor g for ward All to rien cred ts will b p ch sed b the Team and transferred to VDOT at the cm b etin 6 the Project. The remore 16 all

Figure 4.3.1.8 - Removal of Existing Impervous Pavement

College St

Existing Pavement to be Demolished

on-site treatment will eliminate significant long-term maintenance costs related to stormwater management facilities. For water quantity, there are approximately nine locations where concentrated flow leaves the ROW. Each of these locations will be analyzed for channel protection and flood protection adequacy per MS-\mathbb{L} riteria.

(f.) Proposed Right-of-Way Limits

Our Team's Design Concept reduces the fee simple ROW impacts by approximately 23,500 SF, a 60% reduction. This has been accomplished this generic aid in time to the interchage, rampe, and secondary roadways. Specifically, the horizontal and vertical adjustments made to the rampe from SB US 15/17/29 Business towards SB US 15/17/29, along with the chages to the poper ediction in fee simple ROW adjacent to the outside of the SB on-ramp (from west) as shown in Fig. e 4.319

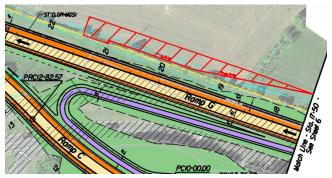


Figure 4.3.1.9 - ROW Reduction Outside SB On-Ramp

Chag s to Lo d Fairfax Ro d ad Tn k y Rn Driv allow ed the Park ad Riel Lo to be lo ated with n the so he ast q d an 6 the in erchag in lieu 6 and acen to Bingham Road as envisioned in the RFP Co epal Plan. The ROW area and d d o co ep is shown in Fig. e 4.310

In aid tion to the red tin 6 fee simple right-of-way, by relocating the NB US 15 17 29 n ramp b n ath the rp ss, our Team eliminated approximately 9,000 SF of temporary construction and permanent retaining wall easements north of the overpass. The see 6 standered concrete he rriers algebra the beside of the sheed ralong portions of NB and SB US 15/17/29, eliminates large areas of sliver gaiding algebra the existing slopes. This are ids applied mately 90 OSF of temporary concrete true time asement and primately 95



Figure 4.3.1.10 - ROW Reduction Resulting from Park and Ride Lot Relocation

F 6 p rman h slp easemen.

As shown in Figure 4.3.1.11, realignment of the NB on-ramp and elimination of the retaining wall avoids slp g aid g and tree clearing activities and acen to the residential pp rties. The pp ed limits 6 fee simple ROW asso inted with the Team's Desigen Concept as being the realignment of the NB on-ramp and elimination of the retaining wall avoids slp g aid g and tree clearing activities and acen to the residential pp rties. The pp ed limits 6 fee simple limits identified within the RFP Conceptual Plan and depicted in our Volume II – Design Concept.





(g.) Proposed Utility Impacts

The efforts described in the preion section has resulted in minimal impacts to utilities. The narrow debe impacts are described in Tabe 3

Table 3 - Proposed Utility Impacts

Utility/Owner Description	Approximate Location	Potential Conflict	Relocation Plan/Avoidance Strategy		
OVI	ERHEAD POWER/CO	OMMUNICA	TION LINES		
Dom in dE e rgy	US \$ 7 29 tatin 20+ 0	Prp ed Wie in g	Relo ate in k d		
Cm cast	US \$ 7 29S tatio 20+ 0	Prp ed Wie in g	Reattaclt dD VP Pb e		
Lm o Netwo k	US \$ 71 29S tatin 20+ 0	Prp ed Wie in g	Reattaclt dD VP Pb e		
UNDE	RGROUND POWER/	COMMUNIC	CATION LINES		
Verizo	US \$ 7 29 rm Statio 0+ 0 29 0	Prp ed Wid in g	Ajl n t In Place		
GAS					
4" Columbia Gas of VA	Lo dF airfaxR o df rm Station+ 0 db 0	Prp ed Wie in g	Relo ate in Kid Conflict Reduced by Shifting the Bridge North		

(h.) Noise Barrier Locations

No se be rriers are cut reference and icipe ted Our Team's Design Concept will potentially reduce noise levels compared to the RFP by moving the mainline ramps away from the homes, lowering the roadway profile, and maintaining existing slopes and vegetation with alternative roadside features. A flul be seen analysis will be performed during final design as required by the RFP.

(i.) Other Key Project Features

Landscaping

Akypipect featne will b th SF 6 lad cap p b aced 0 along US 15/17/29 Business, th rel in ad ard b ad e ar the Park ad Riel Lto. Utilizing the Master Plan fo th Liv g Leg cy Pro ect (Th Jo e y Th b Hallw ed Grd Parte rsh p, Team will co id nate with the Parte rsh p ad Faig er Ct to de lp and imb emen lad cap g ap a ch ca isten with the ir b jective s and acco d n e with the RFP. On final planting plan will be

Figure 4.3.1.12 - Roundabout Conceptual Landscaping Plan



sh itted to the VDOT Projet Man or for review and ap or 1. A cm or rison of picting the district land cap gr with n a rod b from the Master Plan with a con ep or 1 red ering 6 or anticipated land cap gr ith n he western of b is projected difference.

Pedestrian Safety

On Team's Desig Co ep p iv el s sew ral p el strian safety ad co tru tab lity imp w men s relating to the SUP connecting Lord Fairfax Road with US 15/17/29 Business. Compared to the RFP, our design has the following benefits:

- Reduces number of total roadway crossing conflict points from seven (RFP) to six;
- Priv d s a westernt ermina d sigt hat carb easily con cted def une 6 f-site d v lm en;
- Includes pedestrian activated Rectangular Rapid Flashing Beacons at SB on-ramp (from west); and
- Includes enhanced markings at the SB on-ramp (from west) crossing.

For the SB US 15/17/29 on-ramp (from west) p d strian cro sig the RFP d sig and our Desig Concept both cross SB on-ramp at midblock lo atin ad termin te at the same lo ation How ex r. n p imized b izb al alim en and vertical profile locate the crossing further d a tream from the ramp to ical g e to ap is mately 28, as star n in Fig. e 4.313 Th s imp w men p is d s ap is mately 43 6 stp g sib distan e ad meets 6 mb criteria pr VDOT IIM-TE-8.0 ex eed g the 25 mb reig remen s.



Figure 4.3.1.13 - Shared Used Path Alignment West of US 15/17/29

n Desig Co ep p iv d s fo the crossing to b with n 2.5 6 In aid ting as sky in in Fig. e 4.314, elex tip allowing it to be easily concted by fune of f-site downline in the represents a significant improvement over the RFP profile that ties in approximatly 20' above existing g ad .



Figure 4.3.1.14 - SUP Tie-in to Future Development at SB On-Ramp

To find the respondence strian safety, por Team combeted a VDOT IIM-TE-8.0 an ly is, which determines the recommended safety treatments for uncontrolled crosswalks. Based on this analysis, this crossing is characterized as a "low risk" crossing, primarily due to low speeds, short crossing distance, and moderate traffic volumes. Per the IIM, only a standard crosswalk is required for pedestrian safety. As an enhancement to pedestrian safety, our Team commits to providing the following additional safety treatments typically associated with higher risk crossings (as shown in Figure 4.3.1.15):

- Installation of a high-visibility "Continental" style crosswalk;
- 2. Utilization And n e Warn pS in s;
- e-p tigw arm gs ig do It he left and it is she ders; and
- 4. Utilization of pedestrian-activated RRFB (rectangular rapid flashing beacon) signs.

Pedestrian Activated Solar Flashing Beacon Signs

Ramp G

Pedestrian Activated Solar Flashing Beacon Signs

Figure 4.3.1.15 - Pedestrian Safety Enhancements for SB On-Ramp Crossing

4.3.2 Conceptual Structural Plans

As **p** rt **6 v** Team's effo ts to **d v** lp **v** ATC **0** in erch **g** co ep, we ex la ted mli tip e configurations and alternatives for the bridge. These included span arrangements, abutment locations, and two **6** sp rstructure. As start in Tab e 4, **v** Structural Design Co ep features m erwo in **q** and in the end of the meeting of the meeting of the meeting of the meeting of the remaining of the meeting of

Table 4 - Structural Enhancements and Project Benefits

Feature	Enhancement	Project Benefit
Bridge Configuration	 Red es b ig leg lh/s Red es b ig wid lh/s Lowers bridge profile 	 Red es el cka rea \$508 F (a 4% red time) Red es strutu e el ph Red es con trutinc o ts Min mizes con trutins chattle risk Red es log term in p ction dm ain en nee conts
Superstructure	 Utilizes p estressed: o rete Bulb-T beams 	 Fast d liv rya de rectint imes Single section to erect per span minimizing traffic in errp in Nop in ig eq red Low ers in tial ad g term main en n e co ts
Substructure	 Utilizes flı l in eg al ab men s Red es m b r b p er cb m n Utilizes d illed h fts fo p er 	 Elimin tes co t asso iated ith arige and lp p t ection t the ab men s Red es or rall co t,m ain en o e,a d or p ction

On Team's lap and lo atin 6 the abomens and per encues that the fune widing to 6-laps 6 US 15/17/29 is fully accommodated without bridge modifications. A rendering of our Design Concept is start in Fig. e 4.32.1

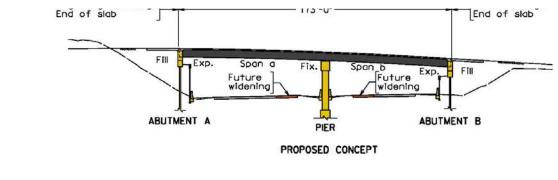
Figure 4.3.2.1 - Rendering of Bridge

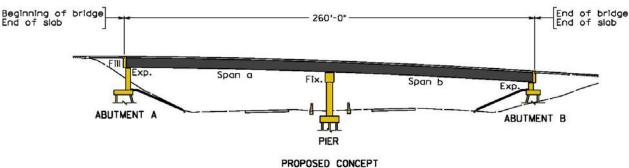


Superstructure

Our concept reduces the length of the bridge from 260' shown in the RFP Concept plans to 173' (a reduction of 87') while fluly accommodating a fune widing to a 6 land facility in the median A comparison of no Design Concept and the RFP Concept is dipicted in Figure 4.32.2. In aid ting to reduce in the length of the bigle, no Team reduced the root way with from 3' to 28 and the result of the bridge width from 51'-6" to 45'-6".

Figure 4.3.2.2 - Bridge Span Comparison





As it sees sed at **n** ATC/Pr**p** ietary Meeting, the 34' row dv ay with was a cessary d to the RFP g m etry asso iated with the spitter island b s **a** rtially lo ated at the red n the bight. On Team was abe to red e the bidg with by shifting the rod b lo ation for the r from th big . The length and width adjustments reduce the bridge deck area by approximately 5,520 SF (a 40% reduction) compared with the RFP. A cm p riso 6 th RFP ad p ed tran v rse section in lid g sh fting the SUP to the sto h sid, is stav ni nF ing e 4.32.3

On co ep ti ilizes Prestressed Bulb-T beams for this bridge. The concrete portion of the BR-27 bridge railing will featn e Dry tack relief

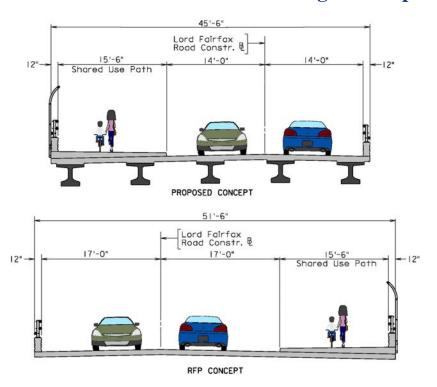


Figure 4.3.2.3 - Typical Transverse Section (Looking West)

Substructure

The poped big consists 6 two spons spotted by a multi-color noper and flul-in egal, cast in pace consists 6 two spons spotted by a multi-color noper and flul-in egal, cast in pace consistence of the pace consistence of the

Based on our review of the preliminary geotechnical investigation, the multi-column pier is anticipated to be supported on drilled shafts; however, the final foundation type will be dependent upon the final g b ech cal in stig tin

The per will be dising distoring to permit funce jacking and replacement to the bearing distinger rotation maintenance. Bridge Pier Protection will be provided in front of the abutments and pier in accordance with the VDOT Manual of the Structure and Bridge.

On p eliminary and lay is 6 the go been calling mation pixed din the GDR indicates the penial for settlement, slep stability and dv and ago piles. On go been calling stigation will take this in o account when preparing and executing the field investigation plan to ensure that we obtain the information necessary to properly evaluate these potential issues during final design. Our schedule, shown in Section 4.7a llows time for an icipated ettlement.

Material Selection, Maintenance & Construction Considerations

On Team h s reiv ewed the RFP d m en s with a g 16 selecting materials which will rein re min mal lng term mainten n e. The VDOT req iremen to to tilize lw p rmeab lity con rete and corns in resistant reifinocing steel g eatly red es main en n e for the p p ed big . Red in big area, to ilizing flut-in en al ab men s n a sing le rw 6 p les b h d MSE walls, so in p estressed con rete in g red rs, and p is in a join less struttne red es lng term main en n e and in p ctin conts for VDOT.

The big later, sperstructure and she tructure elements were che en with consideration toward constructed in the construction of the construction of the performance o

The RFP concept located the proposed bridge in conflict with the existing signalized intersection. By sh ftig the bidg on the impacts to the travelig begin in a remain mized and the bidg can be constructed in a single phase while maintaining full operations of the existing intersection. An added benefit of this shift is the elimination between the temp ary just and edited to the discribed in the RFP. Finally, in reasing the best to the existing intersection increases signal head visibility on SB US 15/17/29 during bridge construction for each of eds afety.

Due to the pix mity 6 the existing translates, the construction 6 piles piles pited fide time for the piers would be difficult without disruption to the turn lanes. To minimize traffic impacts, we anticipate utilizing the dilled she fits (on the reach color in) which will allow the pier fide time to be constructed with any change to the present turn lane configuration.

Retaining Walls

Oth r then the MSE walls asso iated with the bigle, no retaining walls are required by our Design Concept due to our realignment of the NB on-ramp and configuration of the SUP. The seliminates be heard the 25 and 43 leg retaining walls in then the ast qent and representing app in mately 9 0 SF 6 wall area, and the probable walls along the SB on-ramp.

As star n in Figures 4.2.4 and 4.2.5 on Team's ab lity to remore the seretain g walls p to d s the following benefits:

- Elimia tes le term main ea n e co ts;
- Aiv sl easemen imp cts tom li tip e resid n es;
- Eliminates septic field impacts; and
- Main ain ex stigt ree b fer aid acen to eside n es.

Figure 4.3.2.4 - Conceptual Renderings Depicting Comparison of Retaining Wall Area

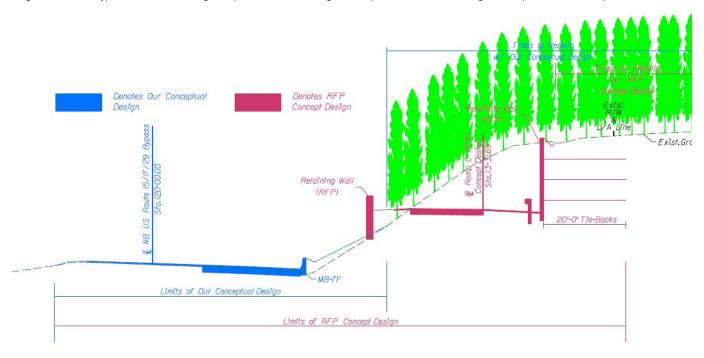






Our Team's Design Concept

Figure 4.3.2.5 - Typical Section Showing Comparison of RFP Design Concept and Our Teams Design Concept at NB On-Ramp



Major Drainage Structures

The re are on a jo d ain g strutu es asso iated with co ep.

4.4 - Project Approach



4.4.1 Env ronmental Management

In eg atig ein rom en al activities is a p imary com p n fo n su cessflu p jo ect el livery and is founded on principals and objectives described in figure 4.4.1.1. Beginning in the Technical Proposal stage, we identify environmental commitments, challenges, and constraints, and develop strategies to aive d'ad min mize impercts to ein rom en al resur ces. Id n if y g recig zed ein rom en al cid tipe and areas of concern early allows our Team to mitigate the risk of unforeseen circumstances. The main goal of our Environmental Manager is to ensure all parties are aware of project constraints, schedule limitations, and to assure constructability. Our fully integrated environmental approach ensures:

- Necessary permits are identified at the beginning of the Project;
- Environmental commitments and constraints are identified and accounted for;
- Stakeholder concerns are addressed:
- Adequate timelines are established for environmental permits; and
- Construction is completed in accordance with RFP, permits, National Environmental Policy Act (NEPA) commitments, and Project specifications.

Figure 4.4.1.1 - Integrated Environmental Process

INTEGRATION	Each discipline, including design, right-of-way, utilities, QA/QC, safety, and construction, is fully integrated into the environmental permitting process so solutions and mitigation measures are fully vetted and representative of the entire team.
IDENTIFICATION	It is critical that all environmental constraints and commitments are identified early in the design phase and the impacts on each discipline are completely understood.
COORDINATION	The foundation for the permitting process is proactive outreach and frequent coordination with regulatory permitting agencies, jurisdictional authorities and VDOT regarding permitting requirements, timeframes, and avoidance/minimization efforts.
EDUCATION	The Environmental Team has the responsibility to educate each team member regarding the environmental commitments, compliance requirements, and facilitation of creative and innovative solutions to exceed schedule and constructability goals.
COMMUNICATION	Critical to achieving schedule and compliance goals is the effective communication to all disciplines of the environmental constraints and commitments, early and frequent communication with regulatory permitting agencies, and constant review and feedback to address changes or unforeseen conditions.
MONITORING	During construction, the Environmental Team performs regular field inspections and monitoring of project conditions to ensure 100% compliance with environmental commitments, constraints, and permit conditions.

Planned Efforts During Design and Construction to Avoid/Minimize Impacts to Environmental Resources

The primary objective of the Environmental Manager during design is avoidance and minimization of impacts, and minimizing the risk of schedule delays. Efforts are focused on working with design and construction staff to avoid environmentally sensitive areas. Once plans are approved and permits obtained, the Environmental Manager ensures construction staff understands the Project constraints in order to eliminate environmental impacts. Our environmental professionals work closely with field staff to address construction monitoring of the permit and environmental commitments in the field. Our planned efforts during design and construction to avoid/minimize impacts to environmental resources are summarized in Table 5.

Table 5 - Planned Efforts During Design and Construction to Avoid/Minimize Impacts to Environmental Resources

Design Phase Construction Phase 1. "Over The Shoulder" Interaction with engineers and 1. Constraints And Commitments Training Environmental Manager to: • Ensure construction team understands constraints • Avoid/minimize impacts within the Project area and locations • Include stakeholder elements 2. Erosion & Sediment (E&S) Compliance Checks • Resolve design issues/concerns • Identify areas where additional attention may be 2. Technical Design Meetings required · Comment on: design, schedules, and 3. Environmental Compliance Discussions environmental issues/concerns • Review environmentally sensitive areas included in Provide technical input and recommendations the next month's work related to permit requirements and project 4. Construction Field Revision Reviews constraints • Limit risks and potential for non-compliance for Identify commitments to remain in compliance, environmental items avoid conflicts between design and construction. and increase avoidance and minimization **5. On-Call Assistance After Storm Events** opportunities • Mitigate for potential delays in construction 3. Internal Reviews 6. Compliance Assurance Ensure plans and design revisions are in Perform regular inspections and monitoring compliance Ensure compliance with self-reporting requirements **4. Permiting Process** 7. Permit Closeout • Complete updated wetland and Waters • Complete final inspection to confirm stabilization of delineations and obtain Jurisdictional project rating limits Determination Provide appropriate documentation to permitting • Coordination with design and construction staff agencies • Account for utility relocations • Coordination with permitting agencies · Ensure avoidance and minimization

Potential Solutions to Address Recognized Environmental Conditions/Areas of Concern

Our Team utilizes GIS in combination with other technologies to create Environmental Constraint Maps (ECM) and Environmental Commitment Tracking Databases (ECTD). These tools are project-specific and detail the physical constraints and Project commitments made during the design/permitting stage. ECMs and ECTDs are crucial in the field during construction compliance inspections to identify recognized environmental conditions, areas of concern, and permitted impacts. These constraints are tracked through the life of the Project and provided to VDOT at the completion of construction to ensure all project commitments are accounted for. Our Team has utilized this technology on a variety of projects including

• Integrate with the Project Schedule

4.4 Project Approach

Dulles Corridor Metrorail Project Phase II Package A and I-95/Route 630 Reconstruction and Widening. The use of these tools, which exceed the requirements of the RFP, assist our Team in tracking each commitment to mitigate risks and reduce the potential for delays.

Table 6 identifies our Team's solutions to address and limit risks in recognized environmental conditions and areas of concern to ensure that the Project complies with the commitments made.

Table 6 - Solutions to Address and Limit Risk in Recognized Environmental Areas of Concern

Environmental Resources	Requirements	Method to Limit Risk
EQ-103 & RFP Commitments Not noted below	 Notify VDOT if necessary easements located outside of ROW beyond conceptual plan, cultural resources, T&E, or other surveys may be required 	 Utilize ECM, ECTD, over the shoulder, and weekly design reviews to maximize avoidance and minimization efforts
Threatened and Endangered Species (T&E species)	 Coordinate with USFWS, VDGIF & VDCR regarding the identification of state and federal T&E species, as well as addressing the impact assessment Ensure the Project and schedule include provision for T&E species Time of Year (TOY) restriction as required for the northern long eared bat (NLEB) Complete Final Noise Analysis based on 	 Conduct early Section 7 consultation with USFWS and early coordination with NMFS and other regulatory agencies, building on VDOT prior work Implement the 4(d) Rule for the Northern Long Eared Bat Flag LOD and areas of concern in the field and include on ECM and plans Complete final Noise Abatement Design
Noise	design	Report (NADR) Reviewe prior noise model and run preliminary model of concept design to determine compliance
Wetlands/ Streams/WQ Permitting	 Conduct wetland delineation and obtain Corps Jurisdictional Determination and Obtain WQ permits Evaluate and document possible avoidance and minimization alternatives Provide mitigation for unavoidable wetland and waters impacts 	 Study existing and historic aerial photographs, DEM, field checks, topography & delineations to estimate probable wetland impacts Begin wetland delineation at Notice to Proceed (NTP) Document avoidance/minimization efforts for rapid permit issuance Conduct early coordination during JD to address questions concerns early Facilitate permitting

Our Design Concept incorporates multiple enhancements ensuring safety and minimizing ROW and environmental impacts. Relocating the Park and Ride Lot allowed our Team to avoid previously unknown and undocumented architecture and archeology in addition to reducing impacts to the Living Legacy Project. Eliminating all four stormwater management facilities, avoids secondary impacts to wetlands. Additionally, eliminating the large retaining walls and associated easements in the northeast quadrant avoids the potential for impacts to septic fields.

Schedule Integration

Nationwide 23 (Approved Categorical Exclusion) and Virginia Stormwater Management Program (VSMP) Permits are need prior to commencement of construction. As shown in our Proposal Schedule included in Section 4.7, we account for the entire permit acquisition process, with the appropriate constraints to the applicable construction activities that impact them. Through our efforts to avoid and mitigate the impacts to these areas, and the early initiation of these permitting activities, we have built an appropriate level of

float into our schedule to minimize the risk of delays. The 4(d) rule for the Northern Long Eared Bat will be implemented, ensuring the Project schedule will not be impacted by this species' TOY Restriction.

Throughout the permitting process, our Team closely monitors the status of these permits to ensure that they are tracking for on-time completion. This requires the Environmental Manager to continually update the DBPM regarding permit progress, and to stay in constant communication with the permitting agencies. Should the schedule indicate that activities are falling behind for any reason, the Team will determine the cause and implement measures to correct the schedule deficiency. As appropriate, the DBPM and Construction Manager may also review options for sequencing the work to avoid impacting the environmentally sensitive areas, increase manpower and equipment, or explore other measures available to regain schedule progress.

4.4.2 Utilities

One of the most critical elements of a complex design-build project is the effective and efficient integration of the utility process into each project discipline. Knowing how much of an impact utilities can have on the Project Schedule and cost, our Team has expended considerable effort to coordinate with all impacted utility owners. We carefully studied the RFP Conceptual Plans, reviewed the utilities in the field, discussed the Project extensively with each impacted utility company, researched available records, and developed our Conceptual Plan and Proposal Schedule accordingly. This information has directly impacted our Team's concept, proposed phasing and sequence of work. As a result of these efforts, we have reduced the number of conflicts with the Project and avoided numerous utility conflicts that will reduce costs and the risk of schedule delays

Approach To Utility Coordination

For this Project, our Team will be following the VDOT Utility Relocation Policies and Procedures Manual. As discussed above, we have already begun activities to ensure the success of the utility relocation process, and Figure 4.4.2.1 is a general outline of the steps and activities we will perform once the Project is underway:

Figure 4.4.2.1 - Approach to Utility Coordination



- 6
- Meet with public utilities to finalize avoidance and/or relocation plans
- Incorporate plans into design documents and submit for approval
- Obtain necessary right-of-way (easements) for the utility relocations



- Incorporate approved utility relocation plans into the construction schedule
- Identify utility relocation activities which fall on the critical path
- Evaluate resources needed to accomplish critical relocations



- · Proceed with utility relocations
- Take immediate action on unforeseen utility conflicts
- Maintain team approach to achieve quick resolution on unforeseen conditions and other field issues

The Shirley Team has been successfully managing utilities on multiple design-build projects for VDOT and other owners for over 15 years. The key to our success is having the experienced in-house resources, with intimate knowledge of governing bodies' policies and procedures, and positive relationships with each utility owner. Our Utility Team is fully engaged in the design process coordinating with the right-of-way, permitting, construction, and scheduling of all other project disciplines. While coordinating with other project disciplines, our first and highest priority throughout the design and construction phases of the Project will be to completely avoid utility impacts. If conflicts cannot be avoided by design, then we will work diligently with each utility owner to minimize these relocations through a combination of design and/or protection measures that allow the utilities to remain in place. Only as a last resort will we relocate utilities to eliminate conflicts with new construction. During construction, our Utility Team remains fully engaged to coordinate relocations between the utility companies and the construction team, ensuring their timely and successful completion.

Specific Utility Impacts

At this stage our Team has identified multiple conflicts within the proposed interchange. Listed below in Table 7 is a summary of the known utilities, their potential conflicts, and our solution for accommodating them:

Table 7 - Impacted Utilities

Utility/Owner Description	Approximate Location	Potential Conflict	Relocation Plan/Avoidance Strategy				
	OVERHEAD POWER/COMMUNICATION LINES						
Dominion Energy	US 15/17/29 Station 204+00	Proposed Widening	Relocate in-kind				
Dominion Energy	US 15/17/29 from Station 207+00 to 214+00	Jughandle Detour	Conflict Avoided by Eliminating Jughandle Detour				
Comcast	US 15/17/29 Station 204+00	Proposed Widening	Reattach to DVP Pole				
Lumos Networks	US 15/17/29 Station 204+00	Proposed Widening	Reattach to DVP Pole				
Lumos Networks	US 15/17/29 from Station 207+00 to 214+00	Jughandle Detour	Conflict Avoided by Eliminating Jughandle Detour				
UNDERGROUND POWER/COMMUNICATION LINES							
Verizon	US 15/17/29 from Station 202+00 to 205+00	Proposed Widening	Adjust In-Place				

Utility/Owner Description	Approximate Location	Potential Conflict	Relocation Plan/Avoidance Strategy
Verizon	US 15/17/29 from Station 207+00 to 214+00	Jughandle Detour	Conflict Avoided by Eliminating Jughandle Detour
WATER			
8" Town of Warrenton Water	Lord Fairfax Road from Station 104+00 to 107+00	Not in Conflict	Conflict Avoided by Realigning Lord Fairfax Road
SANITARY SEWER			
4" Town of Warrenton Sanitary Force Main	Lord Fairfax Road from Station 104+00 to 107+00	Proposed Widening	Relocate in-Kind - Conflict Reduced by Shifting the Bridge North
GAS			
20" TransCanada Gas	US 15/17/29 Station 207+00	Not in Conflict	Conflict Avoided by Realigning Lord Fairfax Road
4" Columbia Gas of VA	Lord Fairfax Road from Station 104+00 to 107+00	Proposed Widening	Relocate in-Kind - Conflict Reduced by Shifting the Bridge North

Mitigation Strategies

Our Design Concept presented with this Technical Proposal has been developed after reviewing the existing facilities and proposed work with each utility owner. Through this coordination, we have established the needs for each utility owner, and the impacts our concept will have on their systems.

Our Team has developed a design concept that has avoided several utility impacts along US 15/17/29. Our design realigned the north bound on ramp, allowing us to shift the bridge north of the RFP location. That shift allowed our Team to minimize the conflict with the 4" distribution gas line and 4" sanitary force main along Turkey Run Drive, and eliminate the conflict with overhead power, overhead communication, and 20" transmission gas line. Avoiding these impacts will reduce cost and schedule impacts, reduce the risk of any possible delays, and eliminates the risk of working around the 20" TransCanada gas transmission line.

Strategy to Mitigate Delays of Utility Relocation EARLY Coordination ASSIST in Preparation of Utility Design ASSIST in Construction of Relocation UTILIZE Spare Conduit in Communication Duct Bank PERFORM "Adjust In Place" Relocations

Figure 4.4.2.2 - Strategies to Mitigate Delays of Utility Relocation

Unforeseen Utilities

Discovering utilities during design or construction that are not shown in the RFP can delay the Project schedule and add cost. Our Team has proactively met with each utility owner, reviewed as-built records, and the facilities in the field to reduce this risk. As we move through the design phase, we will confirm the presence of utilities by completing detailed records research, field designations, and test pitting. This information will be integrated with the design to address any conflicts that arise. Concurrently, our coordination with the utility companies will continue in earnest and include updating them on design progress, and conversely providing the design team updates from the utility companies. These efforts will result in utility avoidance and minimization through design, or a utility relocation plan. The Team will also develop a project specific "Utility Strike Prevention Plan" that outlines the procedures to be followed during construction to establish clear lines of communication and authority, train workers about safety policies when working around utilities, describe plans for utility strike avoidance, and address steps to be taken should strikes occur.

Once construction begins, field markings by Miss Utility will be compared to known utilities identified in the design phase and included on the plans. Additional investigations will be completed as necessary

to resolve any discrepancies. Prior to the start of any field construction activities, crews will perform additional test pitting in their work area to verify that there are no unforeseen conflicts with the proposed work. If, during construction, an unforeseen utility is encountered, the crew will immediately cease work, notify the Utility Manager, CM and DBPM, and stabilize the work area. The Utility Manager will attempt to determine the owner of the facility and contact their field representative to investigate whether the utility is still active or abandoned. Concurrently, after an initial assessment is made, the CM will make a determination about moving the crew to a different location/activity, or crews may remain to assist the utility in performing the relocation or providing support. Once the parties have determined what efforts are required to address the unforeseen utility, the Team will update the Project CPM and evaluate for delays. If delays are expected, there are several steps that can be taken to mitigate these delays. On previous projects our Team has successfully handled unforeseen utilities by revising the design, adjusting the utility in place, assisting the utility with the relocation, performing a temporary relocation, and/or resequencing the work.

Schedule and Mitigation of Delays

As we prepare this Technical Proposal, our Team coordinated extensively with each discipline to develop schedule and sequence of work for each utility relocation, as detailed in Section 4.7. This advanced schedule coordination has been developed through multiple discussions with each utility owner, and historical data developed from our past experience with each owner on multiple design-build projects. Since our Team's concept was able to avoid several utility conflicts, we were able to schedule the Project without any utilities on the critical path. This will allow our Team to phase the Project efficiently, maximize the use of float, and reduce risk of delays to construction.

Our Team keeps a detailed schedule for each utility relocation to determine if relocations are behind schedule, or are on the Project's critical path. In order to avoid any delays due to utility relocations, our Team has implemented several methods on past projects to keep utility relocations on schedule:

- **Performing In-Place Relocations:** Along US 15/17/29 Verizon's underground fiber and copper are in conflict with the proposed widening. After coordination with Verizon, our Team has determined that we can adjust these lines in place to eliminate the conflict. By avoiding a complete relocation of this line, we will not need to place new duct and cable, or perform any cable splicing. This reduction in scope will minimize the impact to Verizon and the overall schedule.
- Avoidance/Protect In-Place: During our pre-construction coordination with TransCanada we determined that our concept has eliminated any conflict with TransCanada's 20" Transmission facility by reconfiguring Lord Fairfax Road to improve the crossing angle in accordance with the Letter of Conditional Approval (LOCA). Our Team will verify noconflict during final design, and coordinate with TransCanada's engineer and field inspector to determine if additional protection

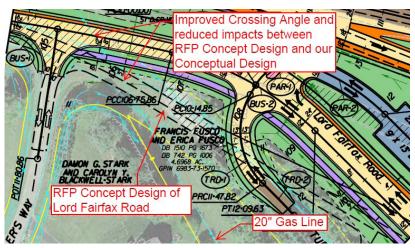


Figure 4.4.2.3 - Improved Crossing Angle with TransCanada's 20" Transmission Line

is required. TransCanada has approved a special mix flowable fill if additional protection is needed.

Our Team's concept eliminated the temporary jughandle shown in the RFP plans. Eliminating this diversion avoided conflicts with double circuit Dominion Energy poles, overhead Lumos, overhead Comcast, and underground Verizon facilities.

4.4.3 Geotechnical

This project is located in the Blue Ridge Physiographic Province of Virginia which presents geotechnical challenges such as characterizing Intermediate Geomaterial (IGM), varying degrees of weathered rock and depths to competent rock.

Geotechnical Approach

Our Team will be following the VDOT RFP, VDOT MOI, and the AASHTO LRFD Bridge Design Specifications regarding the geotechnical scope of work. Our geotechnical approach to identifying and mitigating geotechnical risks is to evaluate the existing project data and information, conduct additional geotechnical investigations, establish geotechnical recommendations, and effectively implement design concepts during construction of the Project. We will also actively engage VDOT at every stage to ensure VDOT's input is incorporated and addressed. Our Team has already begun activities to evaluate the geotechnical risks and develop solutions to remediate and/or minimize the risk.

Prior to acquiring additional geotechnical data, our Team completed a comprehensive review and evaluation of all available data and information regarding the Project area and subsurface soils. Some of the sources of this data include the USGS geologic maps and soil survey reports, existing as-built roadway plans, existing soil test borings, and laboratory data. Our Team has thoroughly reviewed information provided in VDOT's RFP and Addenda, especially, the Geotechnical Data Report (GDR) dated July 13, 2017. The borings included in the GDR indicate significant variations of subsurface conditions across the Project site. For example, three borings (BB-1 through BB-3) were drilled approximately 130' apart for the proposed bridge. BB-1 indicates the presence of 30+ feet of Elastic SILT (MH) layer; while this MH layer was not encountered in either BB-2 or BB-3. Borings BB-1 & BB-3 were drilled to about 73' without encountering rock while rock was encountered in BB-2 at 50' below the existing ground.

Our Team will also perform a thorough site reconnaissance to confirm the potential geotechnical risks, identify any additional site constraints, and tailor the geotechnical exploration program to address the geotechnical issues relative to the proposed design. We will develop a supplemental geotechnical investigation program including SPT, in-situ testing, consolidation & triaxial laboratory testing complying with the VDOT RFP and VDOT MOI. The supplemental geotechnical investigation program will be submitted to VDOT for review and approval prior to implementation. Upon completion of the supplemental geotechnical investigation program (field exploration and laboratory testing), our Team will utilize all available geotechnical information including those provided in the GDR to evaluate subsurface conditions, establish soil parameters, perform engineering analyses, and provide geotechnical recommendations for design and construction.

Geotechnical Project Risks

Our Design Concept is optimized to reduce or avoid geotechnical risks. Examples include elimination of stormwater management facilities and the elimination of the retaining walls along the NB on-ramp. However, some geotechnical risks remain such as those associated with placement of deep fills at the bridge approaches, installation of deep foundations as part of the bridge substructure, and removal or remediation of unsuitable subgrade soils. Table 8 provides more specific details of these geotechnical risks, their potential impacts, and our Team's proposed modifications or mitigation strategies.

Table 8 - Geotechnical Risks and Mitigation Strategies

Risk Factor	Potential Risks and Mitigation Strategies Potential Risk	Modifications & Mitigation
Deep Embankment Placement	 Excessive long-term and/or short-term settlement Inadequate slope stability Inadequate global stability Excessive downdrag on substructure elements 	 Lower profile of Lord Fairfax Road and US 15/17/29 Business Perform design level geotechnical investigations to determine if fill slopes flatter than 2:1 are necessary Perform 3-dimensional (3D) settlement analysis Evaluate options to reduce settlement and improve stability Evaluate circular/non-circular global stability failure potential Identify ground improvement options Consider staged construction, including early placement of fill and waiting periods Predrill piles to reduce downdrag effects at bridge abutments
Uncertain Subsurface Conditions at Bridge Foundations	 Differential settlement of bridge abutments Unexpected changes to location and/or depths of weathered rock Inability to drive piles to the required depths 	 Complete additional borings to identify rock depths and conditions of materials Perform in-situ pressuremeter testing (PMT) to characterize rock Obtain rock samples and perform uniaxial compression tests Evaluate alternate foundation types, such as drilled shafts or pre-drilled piles, to eliminate pile driving Conduct Pile Dynamic Analyzer (PDA) testing
Unsuitable Subgrade Soils	 Deep undercuts could require temporary shoring Increased quantities of unsuitable material could require additional hauling of material on roadways Low CBR values could require increases in material thicknesses 	 Evaluate stabilizing options for soils, including use of lime stabilization, soil cement, or installation of geogrid materials Complete additional materials testing to determine exact locations and limits of potentially unsuitable material Identify areas of high moisture content material and complete rough grading activities in advance to allow material to dry prior to use Complete additional CBR and proctor tests to determine specific limits for low CBR material Identify areas onsite for placement of material to limit offsite hauling of material

4.4.4 Quality Assurance/Quality Control (QA/QC)

Our Quality Assurance/Quality Control (QA/QC) Plan for design and construction will be in accordance with VDOT's *Minimum Requirements for Quality Assurance and Quality Control on Design-Build and Public-Private Transportation Act Projects* (January 2012) and will establish criteria for quality control, quality assurance, VDOT independent assurance, as well as verification and oversight duties for all personnel. Over the past 15 years our Team has continuously refined our QA/QC approach to reduce VDOT staffing and oversight needs. We have done this by enhancing our comprehensive QA/QC procedures to ensure aspects of quality – from document creation to construction completion and acceptance – are identified, defined, and streamlined. Our QA/QC Plan will define the organization, work processes, and systems necessary to provide evidence that the Warrenton Southern Interchange Project will be another quality undertaking successfully delivered by our Team.

Design QA/QC Approach

Our design QA/QC methodology will be summarized within the Design QA/QC portion of the overall QA/QC Plan and will provide the organization, relationship, and procedures that define clear lines of responsibility for various design QA/QC personnel throughout the duration of the Project. Our Design QA/QC Plan will ensure that appropriate quality standards will be included in the plans and other design documents, suitable materials will be selected, and work will be able to be constructed in a safe manner. Our Design QA/QC Plan will be well-structured, easily audited, continually maintained (revised as necessary), and will establish:

- Procedures for preparing and checking all drawings, specifications, and other design submittals including procedures to correct errors and deficiencies prior to submission;
- Processes to ensure design submittals are stamped, signed, and dated by the responsible Professional Engineer licensed by the Commonwealth of Virginia;
- Actions to ensure that the level, frequency, and methods for review of design, including independent review are in compliance with VDOT's functional requirements for the Project;
- Procedures for coordinating work performed by different persons in the same or different area, fabrication shops, casting yards, and other pertinent fabrication facilities at remote locations, or in related tasks to ensure conflicts, omission, or misalignments do not occur;
- Processes for identifying elements of design that require special construction QA/QC attention or emphasis;
- Responsibilities by firm, discipline, name, qualification, duty, responsibility, and authority for all personnel and/or entities conducting Design QA/QC, including sub-consultants.

Our approach to design QA/QC entails establishing general and administrative functions, design management procedures, as well as specific planning and design review processes - and then following through on design QA/QC implementation. Once established, the Design QA/QC Plan will not be revised without consent from the Design-Build Project Manager, the Quality Assurance Manager, and VDOT. The Design QA/QC Plan will be prepared by the Design Manager, coordinated with the Construction Manager, and reviewed by the Design-Build Project Manager and the Quality Assurance Manager. Bentley ProjectWise V8.1 (PW) will be utilized for internal design document control to ensure that all design documents are controlled, shared, and recorded throughout the duration of the Project.

The Design Manager, Jeremy Beck, PE, will be responsible for design quality and will utilize the Design QA/QC Plan as a management and reference tool. Jeremy will make sure appropriate staff is assigned to QA/QC functions, design sub-consultants adhere to the approved Design QA/QC Plan, computer software licenses are current and in conformance with VDOT requirements, and internal design quality audits are performed. He will verify conformance with the Design QA/QC Plan using informal observations or by conducting audits of the checking and review processes established within the QA/QC Plan.

The Design Manager will orchestrate design reviews, ensure interdisciplinary coordination takes place, ensure the design is constructible, process VDOT and third party reviews, oversee design changes during construction, provide timely requests for information, supervise as-built plans, and ensure design quality training occurs. A brief discussion of these activities is provided on the following pages.

Design Review

Design review will involve both quality control and quality assurance activities. Design quality control will include checking various deliverables such as drawings, engineering computations, input/output from computer programs, studies and reports, along with other design related documents for technical accuracy, conformance to Project requirements, as well as form, content, and spelling. Design quality assurance will evaluate whether the designers assessed problems appropriately, applied correct analyses, assigned qualified personnel when conducting design related activities, and will ensure quality control reviews were completed.

Design quality control functions will be provided daily by design discipline leads who will check that the work is being completed by appropriate personnel, the design level is commensurate with the complexity of the design element, the design is complete as well as accurate, and follows the appropriate standards and requirements. Formal, documented reviews will occur at predetermined times for design deliverables identified within the QA/QC Plan.

Figure 4.4.4.1 - QC Design Review Steps

Checking design deliverables will involve a four-step process as shown in Figure 4.4.4.1. Step 1 will include the creation of the QC Document (a copy of the deliverable) by the Originator (designer, technician, or writer). Step 2 will encompass the QC Document being dated, reviewed, and "red-lined" as appropriate by the design discipline lead (or other appropriate Reviewer) who will then return the QC Document to the Originator. Step 3 will require the Originator to "highlight" the "red-line" comments on the QC Document once the correction has been made or to otherwise resolve the "red-line" comments with the Reviewer, making note of the final resolution. Step 4 will involve the creation of the corrected document by the Originator, back-checking by the Reviewer, and the creation of record copies in accordance with the QA/QC Plan.

The Design Quality Assurance Supervisor, Steve Kuntz, PE, DBIA, will perform design quality assurance reviews throughout the duration of the Project as set forth in the QA/

STEP 1

Create QC Document by Originator

STEP 2

Dated, Reviewed, and Red-Lined by Discipline Lead

STEP 3

Originator Makes Corrections (Retain this Copy)

STEP 4

Corrected Document

QC Plan. Steve will ensure that all design deliverables, including design directives and revisions, follow this process and will work with the Design Manager to establish preventative and corrective measures as may be needed. He will ensure design standards, methods, and requirements of the Project are met, professional engineering judgment was applied correctly, and appropriate degree of care was utilized.

Interdisciplinary Coordination

Bringing together multiple concerns from design and permitting disciplines as well as between construction, utility, and right-of-way personnel into one overall action plan will be critical to the success of the Project. Throughout our Team's history of working together on VDOT design-build projects, we have found that constant informal and formal interaction between all team members (through management channels) is the best way to ensure complete coordination. Consequently, our Team will emphasize and facilitate various pre-determined meetings as well as ad-hoc meetings as needed for immediate resolution of a particular challenge.

Up until plan approval, the Design Manager will hold weekly coordination meetings with the design discipline leads (roadway, structural, hydraulic, geotechnical, traffic engineers, and the environmental scientist) to discuss weekly tasks and interactions that need to occur. Long lead items (such as environmental permits) will be discussed, avoidance and minimization strategies will be established, and potential conflicts or challenges will be identified and resolved. The goal of the weekly design meetings will be to keep the design highly coordinated, minimize unforeseen situations, and address situations in a collective setting at the lowest possible level.

Figure 4.4.4.2 - Over-the-Shoulder Reviews



As shown in Figure 4.4.4.2, our Team has also found informal, "over-the-shoulder" reviews from construction personnel work best to produce quality designs. These types of reviews will be conducted at bi-weekly progress meetings, held by our Team, where the Design Manager (and the design discipline leads, as appropriate) will present the current design to construction, utility,

and right-of-way personnel. Immediate feedback regarding the design will be provided and necessary adjustments will be discussed so that unnecessarily difficult, unsafe, or out of schedule construction and/or impacts will be avoided. Explanations regarding design requirements will also be discussed, so that issues will be resolved quickly and correctly, ultimately resulting in a superior Project.

The DBPM and Design Manager will coordinate formal design reviews by construction personnel prior to each design deliverable submission. Comments regarding the constructability of the design will be provided to the Design Manager to incorporate and/or discuss prior to completing each design phase.

Formal Review by VDOT and Third Parties

Design deliverables will be prepared and submitted to VDOT and third parties as required for review as well as to solicit and resolve comments throughout the design process. Review comments, responses, response codes, and final dispositions will be recorded on VDOT's Project Review Comment and Resolution Sheet which the Design Manager will be responsible for obtaining and maintaining.

When review comments are received from VDOT and/or third parties, the Design Manager will assemble, organize, and distribute the comments to the design discipline leads who will assess the comments and provide responses. When complete, the Design Manager will review all comment responses and together with the design discipline leads, will determine if a Comment Resolution Meeting (CRM) is necessary. If a CRM will be needed, the Design Manager will coordinate with VDOT and/or the third party to schedule and conduct the meeting, determine the final disposition of all comments, record the resolution, and make the necessary design adjustments.

Design Changes During Construction

Changes in site conditions, corrections to the original design, value engineering, alternate construction methods and/or materials, and other design related changes after Released for Construction Plans will be known as Field Directed Changes (FDC's). The Construction Manager will generate the FDC and the Design Manager will ensure that the tracking and review of the FDC adheres to the requirements of the QA/QC Plan, commensurate with those applied to the original design. If the FDC requires a change to the approved design documents, the Design Manager will ensure that a formal revision will be created and submitted to VDOT for review and approval, commensurate with those applied to the original design.

Requests for Information

Requests for Information (RFI's) will follow a uniform and documented process to provide additional information to clarify design information presented within the Released for Construction Plans. Under no circumstances will a RFI be used to correct incorrectly constructed work or to request a FDC. The Construction Manager will generate the RFI, after consulting with the Construction Quality Control Manager, and the Design Manager will ensure that the tracking and review of the RFI adheres to the requirements of the QA/QC Plan.

As-Built Plans

Record Plan (As-Built Plans) will be a set of Released for Construction Plans that are updated (red-lined) on a continual basis to reflect changes in the design. The Design Manager will be responsible for creating the As-Built Plans which begins by the Construction Quality Control Manager (or his designee) compiling and maintaining a set of red-lined plans for changes made during construction. This information will be provided to the Design Manager who will verify all FDC's, RFI's, and additional changes have been included in the red-line plans – at which time the changes will be incorporated into an official As-Built Plan. The As-Built Plans will adhere to the requirements of the QA/QC Plan, commensurate with those applied to the original design.

Design Quality Training

Design quality training will be conducted by the Design Quality Assurance Supervisor, Steve Kuntz, PE, DBIA, and will include an overview of the quality assurance organization, functions and responsibilities of QA/QC personnel, as well as the QA/QC Plan. Training will occur before the start of design activities and will include design sub-consultants. Additional training will occur as needed.

Constructability Review

Throughout our Team's history of working together on VDOT design-build projects, we have found that regular, informal, over-the-shoulder type reviews from construction personnel work best to produce quality designs. These types of reviews are conducted at bi-weekly internal progress meetings where the Design Manager (and the discipline leads, as appropriate) present roll plots and/or developed plans to the construction personnel who are building particular pieces of the Project. Immediate feedback regarding the design is provided and appropriate adjustments are discussed so that unnecessarily difficult, unsafe, or out of schedule construction is avoided. Conversely, explanations regarding design requirements are conveyed to construction personnel, ultimately resulting in a greater overall understanding of project requirements. This type of on-the-spot review regularly occurs within our design offices between discipline leads and construction personnel, as is typical of all of our VDOT design-build work.

In addition to informal constructability reviews, the Design Manager and Design-Build Project Manager coordinate formal reviews of the design by construction personnel prior to each plan submission. Comments regarding the constructability of the design is provided to the Design Manager for incorporation and/or further discussion prior to completing each design phase.

Quality Assurance and Quality Control of Design and Field Changes

Design changes, including field adjustments, will adhere to the requirements of the QA/QC Plan, commensurate with those applied to the original design. The Design Manager ensures that QA and QC reviews of changes after plan approval occur throughout the duration of the Project. Each change is submitted to VDOT for concurrence prior to implementation in the field.

Description of Construction QA/QC Procedures

Our Team's Construction QA and QC Procedures, found within our QA/QC Plan, have been established to conform to VDOT's Minimum QA/QC Requirements. Our Plan stipulates the specific requirements of the Project and implements appropriate Witness and Hold Points for inspection of work at critical stages. These critical inspection points allow for VDOT review and approval and identify inspection requirements by the key members from the Design Team prior to construction activities continuing. Having this level of Design Team involvement in construction activities allows the engineer to confirm that actual construction conditions conform to the parameters anticipated during design.

During construction, the QA and QC Teams follow the established and approved QA/QC Plan. The QA/QC plan is structured to ensure that QC and QA functions are performed independently and that procedures and work products are regularly audited. Key elements of the Construction QA/QC Procedures are summarized in the following paragraphs.

Construction Quality Assurance

The Quality Assurance Manager (QAM), Avtar Singh, P.E., DBIA, CCM, PMP with CES Consulting, LLC, is independent of the Designer, Contractor, and QC Team, and is responsible for Quality Assurance of the roadway, bridges, and other physical construction operations, including the independent QA testing technicians. The QAM will report directly to the Design-Build Project Manager, and has the authority and responsibility to stop work and withhold payment for any work not being performed in accordance

with the Contract requirements or lacking the QA/QC documentation necessary to prove that the work meets Contract requirements. The QAM oversees and directs personnel responsible for performing QA inspections and testing of all materials used and work performed on the Project. He has personnel representing the QA Team that reports directly to him and is not part of the QC Team.

The QAM is experienced and recognizes the differences between deficiencies and Non-Conforming Reports generated by the construction work in the field and has extensive experience in coming up with solutions to resolve these items expeditiously. All deficiencies will be corrected and will not be part of the permanent work; these deficiencies will be immediately relayed (verbally to foreman/superintendent) and documented (via email and daily work report) to the Quality Control Team (QA/QC/IA/CM) to address. The resolution of the deficient item will be witnessed and inspected by the QC/QA inspector and documented (daily work reports, before and after photos or testing as needed).

As part of the Project communication with all stakeholders, the QAM will attend the weekly QA/QC/VDOT meeting to discuss any open items and upcoming work related to the Quality Control and Quality Assurance. Some items that will be discussed at this meeting include Discrepancies, NCRs, MOT, Safety, E&S, RFIs, Project Documentation amongst others.

The QA inspectors will test the material at the required frequency and will be record the tests in the testing tabs incorporated in the new Materials Book issued by VDOT Materials Division. Their daily work reports will document the inspections, materials testing, shop drawings and plans used for the work item at hand, photographs of the work being performed, any deficiencies, MOT and Safety setup or concerns, lane closure hours, visitors and any other relevant items.

All QA inspection staff complete daily reports and QA Independent Assurance (QA IA) and verification sampling and testing (QA VST) reports of all quality assurance inspections. The QAM compares QA IA and QA VST results to the QC, Owner Independent Assurance (OIA) and Owner Verification Sampling and Testing (OVST) results to ensure consistency and accuracy at all testing levels. The QAM determines and certifies to VDOT whether the materials and work are in compliance with the approved drawings, specifications, and applicable VDOT standards and reference documents as outlined in the Contract. The QAM ensures that all inspectors have adequate certifications for the testing performed and that copies are maintained in the QAM project files on site. The QAM has autonomy and the responsibility to coordinate QA inspections and report findings directly to VDOT.

The QA inspection documentation (diaries, testing logs, Materials Book, project photos, NCR logs, Deficiency logs, MOT work zone checklists, C-107s, up to date SWPPP) will be kept in a cloud-based electronic format and will be available for VDOT review and audit at any time (either at the Project or remotely). By following the VDOT guidance for testing and inspection and the Team's approved PQMP, we will ensure that VDOT will have the information to carry the necessary audits and will not have to extend additional effort for the construction administration of the Project.

Construction Quality Control

The Construction Quality Control Manager (QCM), Nick Carswell, with Dewberry, manages the day-to-day QC inspections and material testing of the construction as directed by the Construction Manager and reports directly to the Construction Manager. The QCM and the QC Team are responsible for inspection of the construction activities and all QC sampling, testing and analysis of materials to ensure that construction quality is verified at frequencies exceeding those required by the *VDOT Construction Manual*, *the VDOT Materials Manual of Instructions* and Tables A-3 and A-4 of VDOT's Minimum QA/QC Requirements. As the QCM, he assures that the QC materials sampling and testing is consistent with the QC plan. All QC

staff actively inspecting and/or testing segments of work complete an Inspector Daily Report (IDR). The IDR's are electronic dairies in accordance with VDOT's Construction Division Memorandum CD-2000-14 and include, as an attachment, copies of all QC materials tests completed for the day's activities. Signed hard copies of the IDR's are submitted to the QCM on a daily basis for review and approval. The QCM completes an electronic Daily General Report, which summarizes the work covered by the IDR's. Copies of all signed Daily General Reports, IDR's, and test reports are then forwarded to the Construction Manager, QA Manager and others on the design-build team for use and review while the original documents are placed in three-ring binders, by project and month and maintained as part of the permanent QC records. All binders are stored in fireproof storage cabinets at the Project site and are available for audit by the QAM and VDOT at any time. A weekly report is produced by the QCM that contains summaries of tests, materials placed, actions taken for failing materials, NCR's, safety, inspection, environmental and schedule challenges.

QA/QC Staffing Plan

The personnel selected and staffing commitments of our QA/QC Team provides VDOT with an unparalleled experience and understanding of the quality processes and coordination needed to successfully deliver the Project. Our design and construction staff has worked together and with VDOT for many years and is responsible for assembling and overseeing our QA/QC Plan. A description of our QA/QC staff and duties as well as our staffing commitments are in Figure 4.4.4.3 and Table 9:

Figure 4.4.4.3 - Staffing Plan Organizational Chart

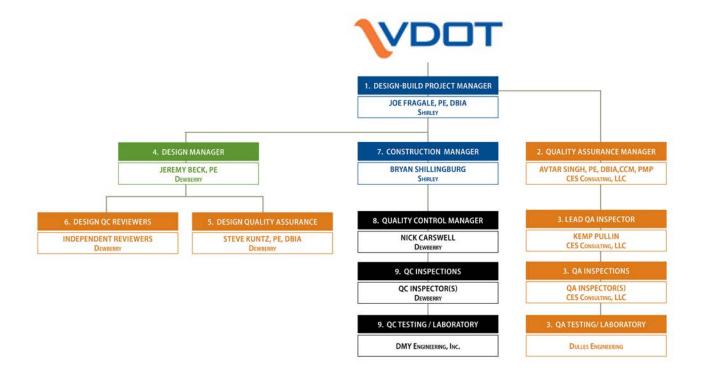


Table 9 - QA/QC Staff and Duties

1. Design-Build Project Manager (DBPM)

As DBPM, *Joe Fragale*, *PE*, *DBIA*, provides supervision and administrative management of the entire project including the overall design and construction. He establishes the QA/QC program and adjusts the process as needed to assure quality of d sign dt sign to tru tin

2. Quality Assurance Manager (QAM)

Avtar Singh, PE, is the QAM and is responsible for the development of and adherence to the QA/QC Plan, ensuring all work and materials, as well as testing and sampling is performed in accordance with the Contract and approved construction plans and specifications. Avtar ensures that QA and QC staffing levels are adequate and comprehensive based on the current work activities. He will be supported by at least one full-time Lead QA inspector for roadway and bridge activities (Kemp Pullin). The Lead QA inspector will be supported by QA materials testing technicians, the number of which will vary depending on the number and locations of construction activities underway at any time. Avtar has full authority to initiate work stoppage and is able to recommend to VDOT withholding payment for design and/or construction activities that are not acceptable this authority will be made in writing as part of the QA/QC Plan.

3. Quality Assurance (QA) Testing and Inspection Technicians

CES Consulting, LLC (CES) will provide one Lead QA Inspector for roadway and bridge construction. The QA inspector will be supported by additional part-time inspectors to ensure QA testing and inspections of work items are performed, QC inspections are observed, and correction of non-conformities are completed in accordance with the Contract documents. Based on the scope and our preliminary schedule of construction activities, we anticipate an additional QA inspector to be on-site during construction. Additional inspectors will supplement the lead inspector when level of work activity necessitates. The Lead QA inspector reports directly to our QAM. **Dulles Engineering** will perform QA laboratory testing and is a AMRL and CCRL certified laboratory and is independent from QC laboratory testing on the Project.

4. Design Manager (DM)

Jeremy Beck, PE, directs and coordinates the design process including work by sub consultants and is accountable for the design QA/QC Plan. He is responsible for implementing, monitoring, and as necessary, adjusting the Design QA/QC Plan to ensure acceptable quality of the design work. Jeremy will remain involved during construction to ensure design reviews are comprehensive of all construction submittals, and to ensure design involvement is appropriate for reviews of field adjustments, RFI's, and shop drawing reviews.

5. Design Quality Assurance Superv sor

Steve Kuntz, PE, DBIA, is responsible for QA of design elements included in the Project. Following completion of QC reviews he performs a complete QA review of all design documents prior to submission to VDOT.

6. Independent Design QC Rev ewers

Independent Design QC Reviewers perform the design QC function on each design element. The Design QC reviews are completed by qualified independent reviewers who do not have a direct role in the design development or the QA review function. Each of the QC staff will have prior design experience for the discipline being reviewed to ensure accuracy.

7. Construction Manager (CM)

Bryan Shillingburg, is the CM and is accountable for day-to-day construction operations, the construction portion of the QA/QC Plan, and ensuring construction is in accordance with the Project requirements. He will be on-site full-time for the d ation construction construction is in accordance with the Project requirements.

8C onstruction Quality Control (QC) Manager

Nick Carswell, is responsible for construction QC and oversees construction QC testing and inspection operations. Nick assigns inspectors and testing technicians for each work package and monitors reporting documentation to ensure that work packages were completed in conformance with the Contract requirements. Based on the preliminary schedule and overlapping work activities, we anticipate one full-time QC inspector for roadway construction, one inspector for bridge construction, and supplemental technicians as needed during peak construction periods. The number of QC inspectors and technicians will decrease during slower periods, such as during winter months and as work decreases towards the completion of the Project.

9. Construction Quality Control (QC) Inspections and Testing

Together, Dewberry & DMY Engineering, Inc. are responsible for QC testing and inspection of construction for conformance with the QA/QC Plan and project related documentation. They possess current VDOT materials certifications for the types of testing and/or inspections they are assigned to complete. DMY provides the independent AMRL and CCRL certified QC Lab ato yt op rfp m all QC lab ato yt ests.

Design QA/QC Procedure for One Unique Project Element

Roundabout Configuration

Based on our Team's Design Concept included in ATC 001, VDOT's stated goals, the existing topography, and other Project constraints, our Team has determined that the most critical design element for the Project will be the configuration of the roundabouts. As such, the narrative that follows describes why this design element will be critical as well as the QA/QC procedures that will be implemented to minimize the likelihood of additional VDOT QA/QC efforts.

Proper roundabout design is best verified through performance checks as the layout is developing. These checks ensure that an effective configuration has been achieved while simultaneously meeting the safety and operational principles inherent with roundabouts. These principles include:

- Providing slow entry speeds and consistent speeds through the roundabout by implementing appropriate deflection;
- Providing the appropriate number of lanes and lane assignment;
- Providing smooth channelization that will be intuitive to drivers and will result in vehicles naturally following their intended paths;
- Providing adequate accommodations for the design vehicle;
- Meeting the needs of pedestrians and cyclists; and
- Providing adequate sight distance and visibility for driver recognition of the intersection and potentially conflicting users.

Each principle above will affect the safety and operation of the roundabouts and when developing the design, certain trade-offs will often occur which will need to be assessed. These principles are most directly related to three major design parameters including (1) the size of the inscribed circle, (2) the position of the approach legs with respect to the inscribed circle, and (3) the alignment of the approach legs.

While establishing the major roundabout parameters, it is critical to recognize vertical differences between proposed and existing grades, understand the maintenance of traffic phasing, consider splitter islands, entry and exit locations, the circulatory roadway width, landscaping, and signing. However, due to the numerous variables involved and the impact the roundabout configurations will have to the rest of the interchange, once the three major design parameters have been established for each roundabout, the Design Manger will ensure performance checks including fastest path, sight distance, and angles of visibility checks will be performed (briefly described below) before continuing with design.

Our Team fully understands that iteration within the roundabout design process will be an integral part of our efforts. Often it will take several iterations to achieve the proper balance of design objectives. The Design Manager will provide exhibits to VDOT demonstrating that the performance checks have been conducted and that the roundabout configurations have been optimized and are in accordance with the applicable roundabout criteria and design guidelines.

Fastest Path

The fastest path allowed by the geometry will determine the negotiation speed into, through, and leaving the roundabout for a particular movement and will be the smoothest, flattest path possible for a vehicle, in the absence of other traffic and while ignoring pavement markings. Consistency between the speeds of various roundabout movements will help to minimize the crash potential between conflicting traffic

streams. Therefore, our designers will check five critical path radii for each approach as illustrated in Figure 4.4.4.4 by constructing the vehicle paths, estimating the speed of negotiating the path, and improving the speed consistency by altering the three major design parameters as appropriate. At the conclusion, the speed differential within the roundabout between movements should be no more than 15 mph.

Sight Distance

The two most relevant aspects of sight distance for roundabouts are stopping sight distance as shown in Figure 4.4.4.5, and intersection sight distance. At roundabouts, three critical stopping sight distances include approach sight distance, sight distance on the circulatory roadway, and sight distance to crosswalks on exit. Intersection sight distance is the distance required for a driver without the right-of-way to perceive and react to a potentially conflicting vehicle.

Using a height of eye of 3.5' and a height of object of 2', our designers will establish and assess the stopping sight areas within and adjacent to the roundabouts, making ap p iate d sig aid a tmen s to en n e d it rs will have a clear sight line to perceive and react to an object in the roadway and to brake completely before reaching the object. Using both a height of eye and object of 3.5', our designers will also evaluate the intersections sight distance at all entry points to the roundabouts, again making design alterations as needed to ensure safety and ease of operation. Once the "sight triangles" for stopping sight distance and intersection sight distance have been established, they will be shared with other design disciplines to ensure encroachments such as landscaping p sign will to o cn.

Figure 4.4.4.4 - Vehicle Path Radii from US Department of Transportation Federal Highway Administration, Roundabouts: An Informational Guide.

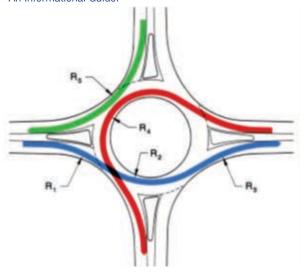
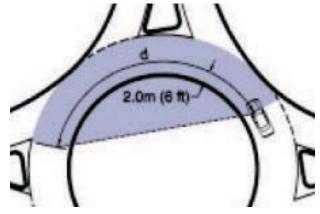


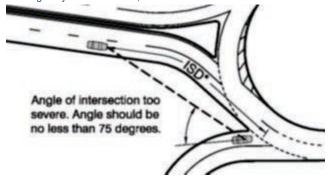
Figure 4.4.4.5 - Vehicle Path Radii from US Department of Transportation Federal Highway Administration, Roundabouts: An Informational Guide.



Angles of Visibility

The intersection angle between consecutive rd b en ry p h s ms t b b rly act e so that drivers can comfortably turn their head to the left to view oncoming traffic from the immediate upstream entry point. Therefore, our designers will check the intersection angle between consecutive entry points and will ensure a 75 degree minimum intersection angle, as shown in Figure 4.4.4.6, by making the necessary design adjustments.

Figure 4.4.4.6 - Approach Angle from US Department of Transportation Federal Highway Administration, Roundabouts: An Informational Guide.



The Design Mangaer ensures the performance checks are conducted simultaneous with design development, appropriate adjustments are made, and the established QA/QC procedures are followed. The Design Quality Assurance Manager verifies that QA/QC checks performed by appropriate personnel are performed, and that design requirements and professional care is taken to minimize the need for additional VDOT QA/QC. Figure 4.4.4.7 illustrates the configuration of the eastern roundabout after the performance checks were conducted during procurement.



Construction QA/QC Procedure For One Unique Project Element

The construction of the pile supported bridge abutment is one of the critical elements from a quality perspective as settlement is anticipated during this installation. This is our unique construction element for the Project.

Our Team's approach to addressing construction quality of the abutment settlement will begin prior to start of the fieldwork. The QAM (and his team) will be thoroughly familiar with the work planned through review of all plans, shop drawings, geotechnical engineering report, special provisions, settlement monitoring plan, contractor RFP commitments. This information is collected and utilized for the Preparatory Inspection Meetings (PIM) for the element of work. At the PIM, the work means and methods, specifications and standards, approved C-25s, approved shop drawings, manufacturer's recommendations, safety concerns, MOT setups, production rates, materials testing and sampling methods and frequencies, coordination with IA/IV testing and hold points will be discussed in detail. In closing the preparatory meeting the QAM confirms with VDOT construction that the feature can occur.

During construction, the QA inspection staff will attend the daily construction meeting where the superintendent and foremen will be discussing the day's operations. At this meeting, the QA inspectors will reiterate to the field personnel on the QA/QC/IA/IV testing to be carried out and discuss any special inspection items or hold points (based on plans, special provisions, and shop drawings) that apply to the work at hand. They will also discuss any deficiencies that were noticed in the previous installed work and any required corrections. The Team's two week lookahead schedule will have the names of the QA/QC inspectors assigned to the specific planned work items; the QAM will review the 2-week schedule and adjust staff as needed to cover all operations. VDOT can be confident that sufficient staff will be assigned and available to do the testing and inspections.

For the installation of the steel piles, the QA/QC Team will ensure that the survey layout of the piles are verified in the field prior to drilling. Once the drilling has started, the Team will inspect and verify that the drilling spoils being removed match the geotechnical data and immediately advise the Geotechnical Engineer of any differences. The tip elevation of the bored hole will be checked and recorded and the bottom of the hole will be inspected to ensure that all loose material has been removed. The installation of the steel pile will be inspected for alignment and location after it has been braced and approved concrete mix poured at the bottom of the pile to hold it in place. The pile center of gravity will be checked at this time to ensure that the VDOT specifications have been met and the piles will be spliced to their final height. The inspectors will be using the Pile Driving forms (modified for drilled piles) daily log to record tip elevations, type of material removed, and any other observable anomalies.

After all piles have been installed, the area in the MSE footprint will be graded and the MSE levelling pad area tested using Dynamic Cone Penetration test to ensure that the required bearing capacity has been attained. The corrugated metal sleeves will then be installed around the steel piles and braced to prevent any movement.

To ensure that the anticipated settlement of the abutment is properly measured and recorded, settlement plates will be installed. Two surveys will be utilized to establish baseline elevations and ensure accuracy. The MSE levelling pads will be formed and poured to allow the start of the MSE walls.

The construction of the MSE walls (consisting of MSE panel installation, corner panels, reinforcing strips and anchors, geotextile fabric covering the joints, and stone backfill) will be carried out per the manufacturer's approved MSE Wall installation guide. The backfill of the stone will be carried out under strict observation to ensure that the approved equipment is in the correct zones. As the MSE wall increases in height, additional settlement plate risers will be added and elevation surveys will be taken before and after installation of each riser extension. The elevation of the riser will also be surveyed daily as the work continues.

As the MSE wall gains height, the QA Team will ensure that the Project safety plan is followed to prevent fall hazards at the edges of the MSE walls. The Team will attend the daily safety meeting and tool box talks as needed and appropriate.

Upon the MSE Wall reaching the height of the abutment, the monitoring points will continue to be surveyed twice a week, the elevations recorded and submitted to the Geotechnical Engineer for review. This process will continue until the total anticipated settlement has been attained and the Geotechnical Engineer has approved and affirmed that the design criteria has been met.



4.5.1 Sequence of Construction

Throughout development of our Technical Proposal, our Team focused on means and methods to finish critical stages of work safely, quickly and efficiently. Key elements of our Team's collaborative process in let optimizing the sequence of the process in let optimize the sequence of the proposal our Team focused on means and methods to finish critical stages of work safely, quickly and efficiently. Key elements of our Team's collaborative process in let optimize the sequence of the process in the process in the process of the process in the proces

- Ensuring the safety of the traveling public and workers;
- Providing efficient mobility and full connectivity for the traveling public;
- Effective management of environmental and geotechnical constraints;
- Proactive stakeholder coordination; and
- EarlyC m b etin

Our Team's Proposal Schedule, presented in Section 4.7, was developed with input from all Project it scip in s in luit g d sig p rmittig to ilities, ROW, QA/QC, and contruction. We performed to an incorporated numerous enhancements, which are listed in Table 10 to exceed the above goals.

Table 10 - Project Enhancements and Benefits

Enhancements	Benefits					
Conceptual Design Maximizes Off-Line Construction	 Minimizes impacts to traveling public Eliminates jughandle diversion and temporary signal Facilitates crew and schedule flexibility to minimize delay risk 					
Maximize use of existing wide medians for temporary widening	 Maintains the existing lanes while allowing for phased contruction to the tie-image reas Minimizes impacts to the traveling public 					
Design closely matches existing and proposed grades at ramp tie-ins	 Minimizes traffic disruptions after opening of the interchange d igc m b etinb ramp 					
Relocation of the Park and Ride Lot	 Min mizes cs tru tin mp cts ns n rid gs tak h d rs Utilizes existing right-of-way and reduces risk of ROW aciq sitind lay 					
Conceptual Design Relocates NB on-ramp	 Elimia tes the schill e timeframes for retain gw all contruction. Reduces the construction impacts on adjacent land owners. Min mizes risho ROW aciq sitind lay. Red es risho schill e d lay. 					
Commit to Unique Milestone and Early Completion	 Contractual commitments by the Team to achieving schedule milestones for the public benefit 					

Construction Sequence

We propose three major Stages of roadway construction corresponding to our Team's Temporary Traffic Control (TTC) Plan shown on Exhibit 4.5.1.1 and detailed in Section 4.5.2 - Transportation Management Plan. Each Stage corresponds to a major traffic control sequence as construction activities progress. A brief summary of the work included in each Stage is described in Table 11.

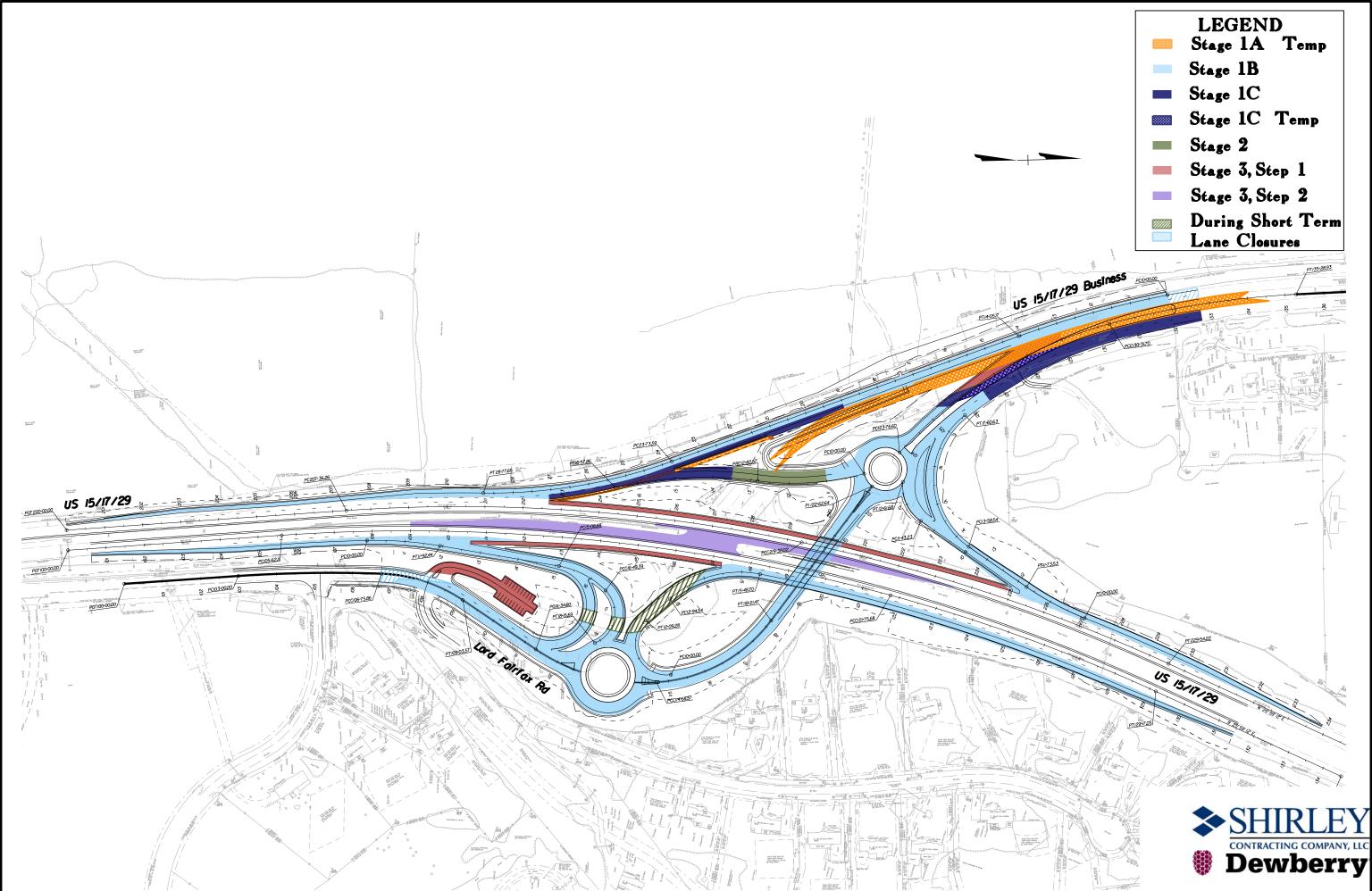


Table 11 - Construction Stages

Stage		Activity				
Stage 1	1A	 Mobilization Temporary construction of US 15/17/29 Business in existing median 				
	1B	 Bridge First stage of SB on-ramp reconstruction East and west roundabouts US 15/17/29 interchange ramps SB US 15/17/29 Business reconstruction Lord Fairfax Road 				
	1C	 NB US 15/17/29 Business Open interchange and remove existing traffic signal (<i>Unique Milestone</i>) 				
Stage 2		Second stage of SB on-ramp reconstructionComplete SB on-ramp (from east)				
Stage 3		 Park and Ride Lot Complete Permanent Construction of US 15/17/29 Business Complete Mill & Overlay on US 15/17/29, including Option 2 if awarded. Demolish existing intersection in median and complete US 15/17/29 inside shoulders Place all permanent pavement markings, signing, lighting, and "Finishing" items Punchlist and Project closeout 				

Provided below is a detailed description of each stage and the benefits of our Team's proposed sequence:

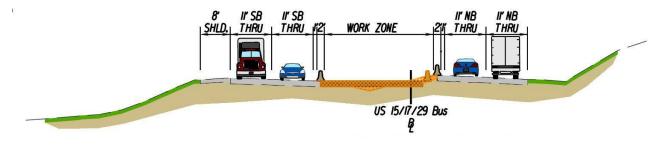
Stage 1

Overall, the work included in Stage 1 constructs a majority of the proposed interchange. Our Team developed a TTC Sequence that maximizes the construction of the interchange offline from the existing roadway.

STAGE 1A - Temporary Construction US 15/17/29 Business in Existing Median

To facilitate offline construction and minimize the impacts to the traveling public, Stage 1A, shown in Figure 4.5.1.1, constructs temporary pavement in the median of existing US 15/17/29 Business. This temporary pavement affords the additional width necessary to allow for construction of portions of SB on-ramp, to the South, as well as the ultimate interchange to the North.

Figure 4.5.1.1 - Stage 1A Construction



Since all of Stage 1A work is contained within existing VDOT ROW, work can begin in Stage 1A upon approval of the Released For Construction Roadway Plans.

STAGE 1B -Permanent Construction of Offline elements

Once our Team shifts traffic at the end of Stage 1A, construction of the majority of Project elements will begin. Specifically, Stage 1B, shown in Figure 4.5.1.2, consists of all of the interchange elements, out of traffic, and Bridge B616. Generally, all work areas are available for construction concurrently.

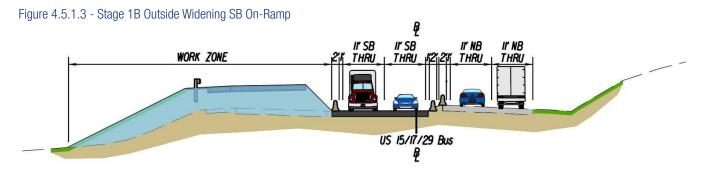


Stage 1B Bridge Construction

Due to our Team's Conceptual Design, construction of Bridge B616 over US 15/17/29 will occur offline of the existing intersection and in the existing median. Locating the substructure elements outside of the existing roadway allows construction to take place during daytime work hours without impacting the traveling public or requiring extensive night operations. While some night operations will be necessary for construction of certain bridge elements such as beam erection, deck overhang/falsework installation, and deck concrete placement, activities will be limited to those that affect the safety of the traveling public. These operations will be extremely limited in duration and will be coordinated in advance with the affected stakeholders. The majority of other bridge activities in this Stage will be behind temporary traffic barrier.

Stage 1B Roadway and Drainage Construction

Following the issuance of environmental permits, clearing and grubbing activities, roadway drainage and excavation activities will commence in all work areas. Work will include the outside wideing of the SB on-ramp as shown in Figure 4.5.1.3. Roadway excavation and grading includes stripping of all native topsoil. Any suitable excavation will be cut and placed in fill areas up to subgrade. In all areas, we have allowed time in our excavation activities to account for the remediation, or removal and replacement, of soft or unsuitable soils.



Stage 1C – Phased Construction of Both SB On-Ramps, Western Limits of US 15/17/29 Business

Once US 15/17/29 Business NB traffic is switched onto the temporary widening in the existing median and US 15/17/29 Business, SB traffic will be switched to it's ultimate location, as shown in Figure 4.5.1.4. The remainder of Stage 1C can then be constructed as shown in Figure 4.5.1.5.

Figure 4.5.1.4 - Stage 1C SB US 15/17/29 Business

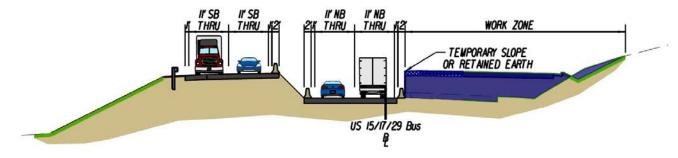
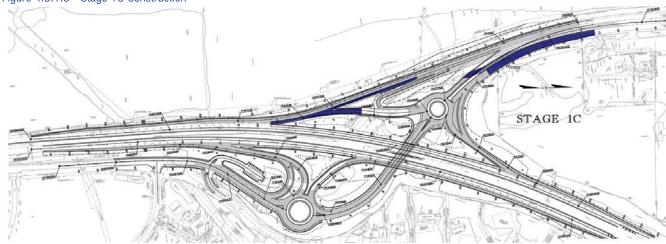


Figure 4.5.1.5 - Stage 1C Construction



At the end of Stage 1, traffic will be switched to the newly constructed portions of the interchange, and the existing traffic signal will be deactivated and removed. This represents our Team's Unique Milestone. Concurrently, the westbound Lord Fairfax Road to SB US 15/17/29 traffic will be detoured utilizing the NB on-ramp, NB US 15/17/29 to the Meetze Road exit, and returning to SB 15/17/29.

STAGE 2 – Complete Ramp Connections

Following completion of Stage 1, Stage 2 consists of the remaining construction of the SB on-ramp to allow for the removal of the Meetze Road detour as shown in Figure 4.5.1.6.

Figure 4.5.1.6 - Stage 2 Construction



Stage 3 - Park and Ride Lot, Mill and Overlay, Final Completion

As shown in Figure 4.5.1.7, Stage 3 work will consist of completion of US 15/17/29 Business as shown in Figure 4.5.1.8, construction of the Park and Ride Lot, widening of US 15/17/29 between the Ramps, demolition of the existing asphalt in the median, placement of all final surface asphalt, and roundabout lighting. If Option 2 is awarded, completion of the additional mill & overlay would also be performed in this Stage. Placement of surface asphalt at the end of all construction ensures that all final paving is completed at the same time. This provides for the best possible rideability when utilizing an existing underlying pavement structure, and a smooth, "clean" look upon completion. As all work is completed, the inspection and punchlist process will be performed, and the Project will achieve an early Final Completion by November 25, 2020, prior to the Thanksgiving holiday.

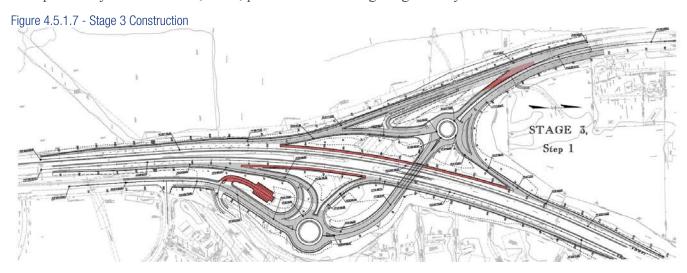
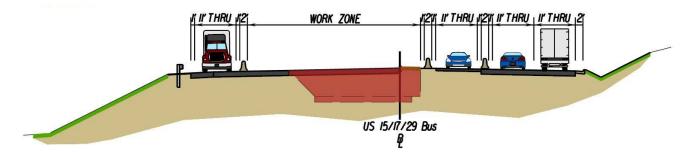


Figure 4.5.1.8 - Stage 3 US 15/17/29 Business



Safety & Operations

Our Team's number one goal is ensuring the safety of the traveling public and the workers. We fully support VDOT's commitment to safety of the public, safety of its employees, and safety of all project stakeholders, and we plan to align our Team's vision of safety with VDOT. We expect each and every individual to be involved, empowered, and accountable for Project safety. Our safety program will be led by Charlie Wilson, our Safety Manager, who will implement a Project Specific Safety Program and work directly with VDOT personnel. He will also have overall responsibility for ensuring the Project is delivered with a goal of zero incidents.

Safety Approach

Our Team's approach to safety is based on three primary facets each presenting their own safety challenges:

- Construction safety:
- Pedestrian Safety; and
- Traffic safety.

Construction Safety - Each Stage has distinct safety challenges associated with them. We will work closely with our design partners to finalize a design that incorporates and considers safety elements and fully integrates anticipated construction processes and staging requirements. As an example, our Team's concept includes utilizing the existing median along US 15/17/29 Business for temporary widenings. This allows the temporary traffic barrier service to be installed and construction operations to take place independent of traffic and without the need for reoccurring lane closures, saving hundreds of manhours of workers being exposed to traffic, and creating safe areas for both workers and traveling public. In addition, our Team's design concept significantly increases the amount of construction that can occur out of traffic, which allows for a safer construction area and reduces impacts to traffic.

Pedestrian Safety – Currently the existing intersection and roadway does not accommodate pedestrians. As required by the RFP, our design accommodates a pedestrian path and should Option 1 be awarded, we have scheduled construction to occur primarily after completion of other major construction activities to avoid the risk of pedestrians entering the work zone. If useable portions of the new pedestrian facility are completed during a Stage of construction, they will be inspected for safety and opened only after the appropriate signage and protections are implemented. Should completed segments not be deemed suitable for safe pedestrian access, we will ensure their safe closure with Type III barricades, fencing and applicable signing per the Virginia Work Area Protection Manual.

Traffic Safety - Our Team's TMP, TTC, and construction sequencing have all been developed to provide safe work zones while attaining the peak operational capacity of the roadway. Following traffic counts at the onset of design, detailed TTC plans will be developed to allow the maximum flow of traffic through the corridor. As detailed in Section 4.5.2, enhanced safety strategies exceeding VDOT requirements will also be utilized to maximize safety, such as wider pavement markings, PCMS signs, and longer lane shift lengths (achieving desirable instead of minimum criteria). During construction, the VDOT Work Zone Safety Checklist will serve as the minimum standard to assure conformance with the Project's safety requirements, and checks will be performed daily.

Public Involvement/Stakeholder Coordination and Government Approvals

To avoid the risk of delays to the schedule due to stakeholder approvals, it is imperative that the Team understand all of the parties who have input, their procedures and timeframes for approval, and the affect they have on the sequence of work. We identified stakeholders in our Organizational Chart included in Section 4.2, as well as in Section 4.5.2, and will refine this list as the Project moves forward.

We will plan and hold several Public Information (Pardon Our Dust) Meetings with the public at critical stages of work to communicate Project details, our sequence of construction, and the overall schedule. We also use this forum to solicit feedback and establish lines of communication with those affected. Because traffic patterns change as the work progresses, it is imperative that we coordinate directly with police, fire and rescue, Fauquier County Landfill, local schools & colleges, and public transportation by establishing points of contact, distributing flyer's, and presenting project details directly to them. Traffic changes can be communicated on site through the effective use of PCMS signs. The Team plans to present updates to local Homeowners Associations, first responders, local governments, and other groups. We will also communicate with the public by submitting updates and graphics describing traffic patterns to the local media in order to reach large audiences.

Engaging Lord Fairfax Community College

Our Team is engaged in the school's recent investment in new technology associated with the *Heavy Equipment Operator Fast Track Career Training Program*. Shirley is one of only eight local construction firms and the only short-listed firm, that upon completion of the program agrees to review, evaluate,

and consider the interested individual for potential employment with the company. Through Shirley's active involvement with the Heavy Construction Contractors Association (HCCA) we have positioned ourselves to take an active role in the development and mentoring of our next generation work force. This active role in developing the next generation of construction workers is key to the long-term success and growth of our industry and organization. As a leading regional contractor, we are dedicated to the career development of individuals for the long-term. Our Team is excited about the unique opportunities we have for interaction and engagement with Lord Fairfax Community College.

The Heavy Equipment Operator Fast Track Career Training Program was developed to meet the growing employment demands for equipment operators locally. There are two levels of certification: the first provides students a basic understanding of safety, operational techniques, utility designations, and basic understanding of civil plans. The second level of certification provides students a more indepth understanding of the skills learned in Level One. In addition, students in Level Two are exposed to cranes, large earth moving equipment, below grade construction techniques, earth moving operations, plant operations, structures, site work and plant operations. Each of these training programs offer both the student and the future employer a hands-on opportunity to mentor and train these next generation workers. Upon completion of the program, students earn a National Center for Construction Education & Research (NCCER), industry-recognized credential which employers can be confident in. This program is in its first year and our Team looks forward to the opportunity to partner with Lord Fairfax Community College on a project adjacent to their campus.

Additionally, for those students interested in the design aspects of our industry, our Team is more than willing to provide mentoring opportunities for these students. We plan to allow those students interested in a career in Civil Engineering, Construction, or any related field the opportunity to be exposed to the actual design and construction in conjunction with their studies. In addition, for those students who are involved in the Journalism Club, we will stay engaged with them, in coordination with VDOT, to insure public notices and press releases are shared with the College community.

Mitigating Potential Delays

Our Team has already advanced a number of concepts, plans and procedures for ensuring the Project is completed ahead of schedule. As we develop our schedules, we are constantly focused on issues and concerns that have the potential to create delays and then direct our efforts on mitigating them. Attacking issues head-on and immediately upon identification as a Team ensures that risks associated with the discovered issues are managed and mitigated quickly with minimal overall impact to the Project. At various stages of the Project, we rely on proven methods for creating, monitoring, and maintaining the schedule:

- *Technical Proposal Stage* As the groundwork for the Team's schedule is developed in this stage of the procurement, it is critical for all disciplines to have input. Our Team has met on a weekly basis since release of the RFP to discuss issues, create our concept, solicit feedback, and to make schedule adjustments accordingly. The Proposal Schedule presented in Section 4.7 is the result of this close collaboration and has buy-in from all Team members.
- **Design Stage** As we proceed through the design process, the integration of the various disciplines rises to a higher level. We continue to hold team meetings on a bi-weekly basis to provide an over-the-shoulder forum for review, discussion and feedback. During this stage, our formal project schedule is developed and reviewed with VDOT and other stakeholders. Should issues arise or conditions change during design that impact the sequence or completion milestones, the Team reviews schedule options for correction so that these milestones are maintained. Once finalized, it is communicated to each discipline, our construction forces, subcontractors and consultants, and other affected parties

and is the basis for the Team's planning efforts moving forward. Throughout this stage, the approved schedule is monitored, updated and communicated to VDOT by the DBPM to ensure that it remains compliant.

■ Construction Stage - As the Project transitions to construction, the Construction Manager and DBPM closely monitor and update the schedule on a regular basis. The CM ensures the schedule is communicated to the entire Team, including utility companies, QA/QC, government agencies, and others. In addition, shorter, more detailed schedules are created by the construction teams to better aid planning their work. These two week and six week "look-ahead" schedules allow teams to plan activities on a daily basis and communicate specific tasks and milestones in a direct, concise way. Our Team also utilizes a proprietary "Daily Shift Cost Report" (DSCR) system that tracks the production and costs for certain critical activities each day and compares them to the budgeted/scheduled production and cost. This is an excellent confirmation that scheduled production rates are being achieved and provides the construction team with "real-time" data to make improvements should the DSCR indicate scheduled production rates are not being achieved. Throughout the construction schedule, these schedules and data are monitored and compared to the approved baseline schedule so that delays can be anticipated prior to impacting the Project. Then, the Team evaluates options for avoiding the delay or recovering the schedule including resequencing the work, adding resources, or redesign of certain features.

Staging and Storage Areas

To maximize safety and avoid delays to the schedule, staging and storage areas must be well-planned and integrated into the overall sequence of work. When planning these areas, the objectives are to establish locations that minimize impacts to public traffic, do not create a public nuisance, and are close enough to the work area to avoid production inefficiencies. Staging areas will be centric to these access points. Staging of materials behind and outside the deflection zones of the temporary traffic barriers serves as convenient areas for items such as storm water pipe and structures and bridge formwork and consumable materials. Material deliveries will be closely coordinated to ensure that excessive stockpiles of materials are avoided and just-in-time deliveries are utilized as much as possible. By utilizing just-in-time deliveries our Team will maximize the available work areas while minimizing delivery impacts on the traveling public.

Access to the work areas will be by means of construction entrances located adjacent to the public roadway. Our Team will coordinate all construction entrances to ensure that appropriate site distance is available to allow for safe egress from these access points as well as adequate deceleration distances for incoming vehicles.

4.5.2 TRANSPORTATION MANAGEMENT PLAN

All aspects of our TMP and the TTC Plans will be developed with a focus on maximizing safety for the traveling public and construction personnel while minimizing travel delays throughout all stages of construction. To accomplish these safety and mobility goals, we have committed to mitigation and communication strategies that exceed the requirements of the RFP. Some of these strategies are listed below and are detailed on the following pages:

- Eliminating the temporary jughandle diversion and temporary signal south of the existing intersection;
- Eliminating the temporary signal north of the existing intersection;
- Opening the interchange and removing the existing signal in one major "switch";
- Providing a full left or right paved shoulder along the mainline of US 15/17/29;

- Analyzing existing safety concerns and mitigating them prior to major construction activities;
- Utilizing enhanced safety devices with higher visibility and wider than required markings;
- Developing custom lane closure schedules to limit motorist delay and maximize construction efficiency;
- Minimizing lane closures by utilizing off-line construction and temporary pavement; and
- Enhanced public communication outreach such as Twitter alerts through social media and "Pardon Our Dust" meetings.

TMP Philosophy

Our TMP and construction program is focused on reducing the Project's anticipated impacts to the traveling public and exceeding the safety requirements of the RFP. Above all, our Team values safety as our highest priority in every facet of design and construction. Our TMP will place a particularly heavy focus on eliminating the need for temporary lane closures.

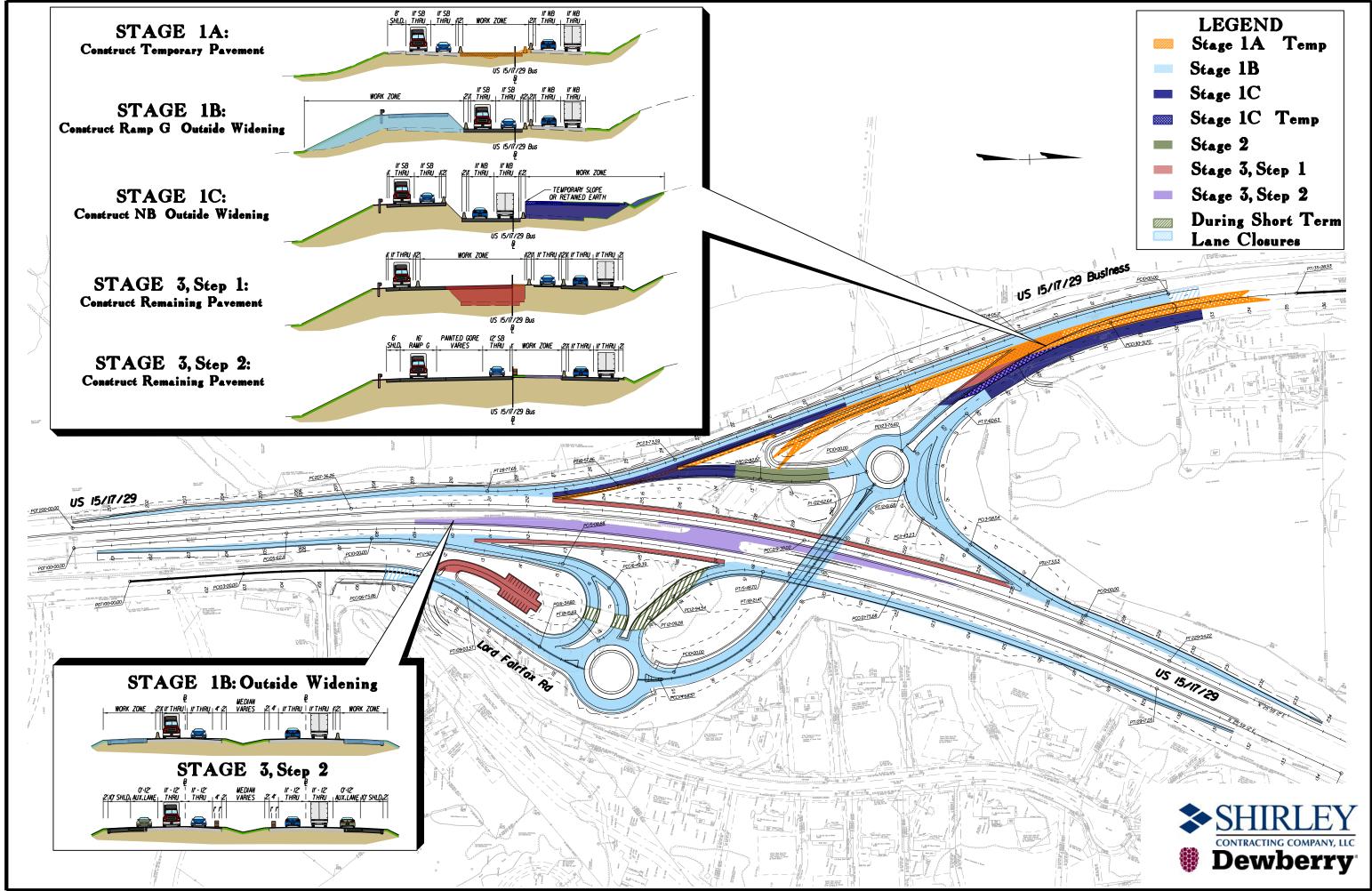
To meet our high safety and mobility standards, the TTC and TMP plan development will be led by our Maintenance of Traffic Engineer, Jerry Mrykalo, who is a Professional Traffic Operations Engineer, (PTOE) and a certified VDOT Work Zone Traffic Control Training Instructor. Jerry was also the lead traffic engineer for the US 29 / Linton Hall Road Interchange project, allowing him to understand the unique safety and mobility considerations of TMP development for a new interchange on the US 29 corridor. Furthermore, to ensure the TMP development exceeds expectations, our design engineers have completed our in-house Work Zone Traffic Control Training Program and are all VDOT certified in the development of TTC and TMP plans, *exceeding the requirements of the RFP*.

Sequencing of Work

As introduced in Section 4.5.1 - Sequence of Construction, the Project will be split into three overall stages (including 2 sub-stages within Stage 1), each of which has unique construction and temporary traffic control features. Utilizing the construction stages and sub-stages allows our Team to efficiently construct the Project while minimizing mobility impacts to the traveling public. We carefully studied numerous phasing options in conjunction with developing the permanent roadway alignment, and ultimately selected a Design Concept (ATC 001) that significantly reduces impacts to the traveling public. This design allows our Team to deliver the following safety and mobility features that *exceed the requirements of the RFP:*

- Eliminating both temporary signals on US 15/17/29;
- Allowing for continued access of the traveling public by maintaining all existing turn movements in their existing configurations until interchange opening;
- Maintaining existing left or right paved shoulders during construction for vehicle breakdown, incident management, and police enforcement;
- Limiting lane closures by locating proposed roundabouts outside of the existing roadway footprint, and by utilizing a roadway profile on the eastern side of the interchange where new ramps cross existing roadways at-grade; and
- Limiting the number of traffic switches the traveling public will need to navigate by utilizing one major opening of the interchange.

For each of the stages of construction, we have developed area-specific temporary traffic control strategies as highlighted on Exhibit 4.5.2.1. This exhibit details the phasing that we will use to safely maintain all lanes during construction based on unique challenges presented in this tight interchange footprint. Throughout all areas in all phases, we strive to exceed required lane and shoulder widths whenever feasible.



Traffic Control Details

As shown on Exhibit 4.5.2.1, our Team has developed a temporary traffic control strategy for this Project that minimizes stakeholder impacts. Immediately after beginning the design of the Type C, Category V TMP upon Project Award, we will complete fully detailed design of the site-specific TTC plans. The TTC plans will detail specific elements required during construction, and will be developed for each stage of work to identify barrier and channelization locations, temporary sign locations, PCMS devices, construction access points, temporary pavement markings, temporary drainage, areas of construction, and all other requirements per VDOT's I&IM-241.7, the Virginia Work Area Protection Manual, and the Manual on Uniform Traffic Control Devices (MUTCD).

Our Team recognizes common shortfalls with TTC in work zones, and we are committed to avoiding these conditions with carefully designed site specific TTC plans. For example, we will ensure that barrier ends and impact attenuators are flared as far away from traffic as possible. We also thoroughly understand the importance of avoiding "abrupt" lane shifts meeting only minimum lengths on high speed/high volume roadways, and avoiding frequent lane shifts from side to side that are difficult for drivers to navigate safely. Technical highlights of our approach are as follows:

US 15/17/29

- No planned long-term lane closures or temporary detours, eliminating the need to construct a temporary median crossover and temporary signal for dual u-turns as described in the RFP;
- Time of day restrictions will follow Part 2, Section 2.10.3 of the RFP, with additional restrictions self-imposed to minimize public impacts. Temporary lane closures are anticipated for night time paving, shoulder improvements, placement of traffic barriers, delivery of materials, and bridge work;
- Temporary 20 minute maximum full stoppages on US 15/17/29 during overnight hours are only expected for overhead sign or bridge work;
- No flagging operations are anticipated;
- Minimum 11-foot wide lanes will be maintained; and
- All temporary traffic shifts will be designed to meet the full posted speed on US 15/17/29, double the minimum length requirements of the Virginia Work Area Protection Manual.

US 15/17/29 Business and All Other Roads

- No long-term lane closures planned;
- No long-term temporary detours planned except for a detour for outbound Lord Fairfax Road traffic destined for SB US 15/17/29;
- Time of day restrictions will follow Part 2, Section 2.10.3 of the RFP, with additional restrictions self-imposed to minimize public impact;
- Temporary 20 minute maximum full stoppages on US 15/17/29 Business during overnight hours are only expected for overhead sign work;
- Flagging operations are only anticipated on two-lane roadways; and
- Minimum 11-foot lanes will be provided.

Speed Limits During Construction

Our Team has taken the proactive step of completing an analysis utilizing VDOT's TE-350.1 process to determine the appropriate posted speed limit during construction. Based on this analysis, we recommend maintaining the existing posted speed limit of 55 mph on US 15/17/29 for the following reasons:

- All temporary geometry and shifts will meet the standards for the full posted speed limit;
- In addition to increasing motorist delay, research has proven that lowering speed limits where geometric conditions do not require the reduction actually lessens safety, since large deviations between drivers' speeds commonly result in increased crashes.

Unique Project Challenges & Solutions

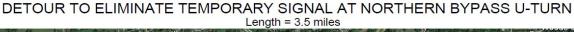
Specific attention has been given to the unique challenges of the Project, with focus on mitigation and communication strategies that maximize safety, minimize public impacts, and minimize schedule risk. By carefully studying these elements, our Team has devised the following unique solutions:

- 1. Maintenance of Existing Shoulder As detailed in the "Sequence of Work" above, our Team will strive to maintain either a full left or full right shoulder along mainline US 15/17/29 at all times. This shoulder will provide valuable room for emergency access, incident management, and police enforcement without blocking a thru lane. Also, providing a shoulder in advance of turn lanes provides refuge for queued vehicles without blocking thru lanes in the situation where queues extend beyond turn lanes.
- 2. Maintenance of Turn Movements While constructing the interchange ramps and proposed bridge over US 15/17/29, we recognize the critical nature of maintaining all existing turn movements and turn lanes. In developing our ATC 001 roadway design, construction sequencing played an integral part in the development of horizontal and vertical alignments. This early coordination has allowed us to develop a sequence of construction that maintains all existing turn movements and all existing turn lanes until interchange opening. For some alignments, temporary pavement will be utilized, but shifts will not require changes in driver routes or driver decisions. For all stages of construction before interchange opening, turn movements will be checked for sight distances, signal operations will be analyzed, and temporary turn lane lengths will be designed to avoid queue spill back onto the mainline.
- **3. Median U-turn Crossover Elimination** With ATC 001 repositioning the proposed roundabouts, our design facilitates construction out of traffic, and effectively maintains all thru and turning movements necessary. This eliminated the need for the temporary southern median crossover (jughandle) detour and northern temporary median u-turn lane that is allowed by the RFP. This provides numerous important benefits including:
 - Improves safety by reducing conflict points on US 15/17/29;
 - Minimizes travel times on US 15/17/29 by avoiding additional signals;
 - Avoids detour (diversion) roadway construction;
 - Optimizes construction schedule; and
 - Eliminates temporary Limited Access break associated with the jughandle.
- 4. Limiting Traffic Switches By Utilizing One Major Opening Given our Team's experience in opening new interchanges, we know the importance of both minimizing the number of traffic switches, and making them as easy to comprehend as possible. Our Team has committed to exceeding the RFP requirements by maintaining all existing movements of the existing intersection continually to the point of the opening of the interchange.

Upon opening, all new interchange ramps and turn movements will be operational, with the exception of the "plug" on the SB on-ramp (from the western roundabout) which will be approximately 15' higher than the existing roadway. For this movement (the outbound Lord Fairfax Road movement destined to SB US 15/17/29) traffic will be detoured to finish SB on-ramp (from the western roundabout). This is a low-volume movement of approximately 50 vehicles per hour in the peak hour. For the detour, traffic will make a right turn onto NB US 15/17/29, exit at Lee Street / Meetze Road, and return to SB US 15/17/29. Although the 50 vehicles per hour in the peak hour will be subject to this 3.5 mile detour, *it will completely eliminate all signalization on SB US 15/17/29*. Figure 4.5.2.1 details this proposed detour.

This detour was initially presented as the Shirley Team's ATC 003 during the second ATC / Proprietary Meeting, and per meeting minutes, determined by VDOT to not be considered an ATC. VDOT noted in the meeting minutes that an operational analysis of the Meetze Road/Lee Street Interchange is required for VDOT's consideration of the temporary detour being proposed for westbound to SB traffic. A preliminary analysis completed by our Team indicates that the detoured volumes will not create any operational concerns at the Lee Street / Meetze Road interchange. Upon Award, a full intersection operational analysis will be completed for both intersections at the Lee Street / Meetze Road interchange, and any warranted temporary improvements will be included.

Figure 4.5.2.1- Proposed Detour





5. Traffic Signal Sight Distance - Our Team understands that while constructing a new overpass in the vicinity of an existing signalized intersection, traffic signal sight distances have the potential to be diminished. With our Design Concept locating the bridge farther from the existing intersection, the potential for conflicts are minimized. Also, we commit to maximizing sight distance to the signal heads in the SB direction by lowering them to the 15' minimum height. This adjustment will help ensure that the overhead signals are not obstructed by the bottom of the new bridge during Stage 2 construction.

Investigation and Mitigation of Existing Safety Issues

Our Team has performed an investigation of existing crash statistics and safety concerns within the Project limits and have already developed approaches to mitigate these risks. *Our Team will surpass the RFP requirements by employing site-specific impact management strategies in order to maximize safety.* As shown in Figure 4.5.2.2, the high traffic volume and congestion contributed to 94 crashes between January 2015 and February 2017, the majority of which were rear-end crashes (60%), and one which resulted in a fatality. Many of our proposed safety improvements detailed in this figure will be installed prior to major construction activities, as we intend to enhance public safety even though the permanent improvements are still in the design phase.

Figure 4.5.2.2 - Mitigation Strategies at Existing Safety Concern Areas



In addition to installing enhancements on the existing roadway prior to construction, the following safety improvements will be utilized throughout construction:

- The use of tighter than required channelizing device spacing for increased work zone delineation and construction personnel safety;
- Use of wider than required lane lines for improved delineation of lane shifts;
- Oversized warning signs for heavy merge conditions;
- Lane shift tapers twice as long as required (meeting desirable instead of minimum criteria);
- Temporary raised pavement markers are used, as shown in Figure 4.5.2.3 for improved visibility of lane alignment, especially at night and during wet pavement conditions (only required at lane shifts per the Work Area Protection Manual);



Figure 4.5.2.3 - Raised Pavement Markers

Monitoring of traffic and safety conditions during construction. Our Team commits to monitoring traffic and safety conditions in the work zone throughout construction and reviewing conditions for safety upon implementation of new traffic control patterns. These reviews will be completed by traffic engineers to ensure that the controls have been implemented correctly, and to provide suggestions and recommendations for enhancements.

Lane Closure Optimization

When construction starts, lane closure impact minimization will be critical. Our temporary traffic control strategy puts an emphasis on eliminating the need for temporary lane closures to the greatest extent possible. Where lane closures are necessary, our Team is committed to the following enhancements to mitigate impacts that exceed the requirements of the RFP:

■ Lane Closure Advisory Management System (LCAMS) - Our Construction Team is trained and proficient in the VDOT LCAMS system for temporary lane closure management. This allows our Team the advantage of being able to check our proposed lane closures versus planned construction and maintenance activities by others to ensure conflicts do not exist, providing measurable benefit to the Project and the traveling public.

■ Lane Closure Forms ("Blocking Plans") - To communicate temporary traffic operations and lane closures with project stakeholders (such as project inspection staff, emergency services, Fauquier County, and the Town of Warrenton), our Team utilizes specifically developed scheduling "blocking plans" and "lane closure notification forms" (Figure 4.5.2.4) as an enhancement exceeding the RFP requirements. This detailed scheduling plan provides the Project Team and stakeholders the ability to fully understand the proposed work, and easily ensure that the correct traffic control setups are utilized to maximize safety. This also enables transparent communication between the Construction Team, VDOT, and public communications staff.

Figure 4.5.2.4 - Sample Lane Closure Notification Form



Warrenton Southern Interchange US 15/17/29 Lane/Shoulder Closure Request Form VDOT Project No. 0029-030-121 Contract ID No. C00077384DB100

List and Attach Applica	REQUEST No: 1					
TTC-1.1 Work Beyond th	e Shoulder Operation, Short Term Station	nary work				
Highway/Ramp:	US 15/17/29		Date of Request:		10.13.2018	
Direction:	Southbound	Se	Select Lane Closure Type:			
Date (s) Scheduled:	Monday Oct. XX thru Friday Oct. XX		M-Th:	9:30am		3:00pm
		Start Time:	Fri:	9:30am	End Time:	12:00pm
		Otan Time.	Sat: Sun:	2	·	

• Additional Traffic Counts - to minimize travel delays, we will collect updated 24-hour volume information along US 15/17/29 at locations north and south of the proposed interchange as an initial design activity. We understand that the lane closure restrictions listed in Section 2.10.3 of the RFP are to be followed, and we recognize that constantly changing traffic volumes in this area may be different than previously collected volumes. Furthermore, we recognize that traffic volumes may be different at locations north of the interchange than locations to the south and will consider those differences when analyzing lane closure scheduling and potential impacts. We understand that temporary lane closures, especially on mainline US 15/17/29, can result in cumulative delays if not implemented during the window with the lowest traffic volumes. Therefore, our Team is committed to the development of directional-specific temporary lane closure hours, which our Team will tailor to the Project based on current 24-hour traffic data.

At our recently completed Linton Hall Road interchange along Route 29 in Gainesville, we successfully minimized travel delays by implementing customized lane closure schedules for each direction of travel, with four different lane closure schedules on Route 29. To accomplish this delay minimization, we analyze MOT operations using software such as Quick Zone and HCS to ensure

temporary lane closures will be limited to the hours of least impact. Understanding these patterns is crucial to ensuring that we maximize construction efficiency while also limiting motorist delay.

An example of this can be seen in Figure 4.5.2.5, which shows the 24-hour data. From the graph, our Team can determine the hours during which temporary lane closures might cause traffic backups and

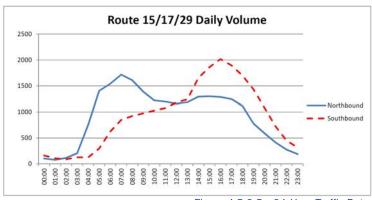


Figure 4.5.2.5 - 24-Hour Traffic Data

delays. This undesirable condition occurs when traffic volumes (blue line) exceed the capacity of the remaining open travel lane (shown in red horizontal line). Utilizing this type of analysis gives us the ability to schedule short duration work during low-volume hours where feasible. By taking this step, our Team provides tremendous safety and travel time benefits. This analysis will be performed by our Team during final design once our new data within the Project limits is available. This data will be used to validate the lane closure schedule in Section 2.10.3 of the RFP, and to ensure unintended delays will not occur due to possible recent changes in traffic patterns.

• Validation During Construction - Additionally, our Team commits to recounting traffic midway through construction to validate lane closure hours at points north and points south of the interchange to ensure mobility impacts are minimized. We can also utilize this data in development of the TMP to allow for construction activities that require lane closures to occur during the hours of lowest volume. For example, this hour-by-hour analysis allows activities of a short duration, such as overhead sign erection, to occur during the hours of lowest volume within the longer allowable overnight lane closure window.

Stakeholder Impacts and Public Outreach Approach

Our Team recognizes that proactive communication with all project stakeholders is essential to a successful TMP. As with any interchange construction project, some inconvenience is unavoidable (such as off-peak lane closures), but our Team's goal is to minimize these impacts. We have proactively identified project stakeholders, and have devised specific innovative communication and mitigation strategies that exceed project requirements. These include our commitments to Lord Fairfax Community College, committing to hold "Pardon Our Dust" meetings, and utilizing enhanced safety devices. The stakeholders, their potential impacts, and our planned communication and mitigation strategies are detailed below.

Traveling Public



Impacts Anticipated:

■ Travel delays for temporary operations

Communication and Mitigation Strategies:

- Hold a minimum of three "Public Informational (Pardon Our Dust) Meetings" for the general public and other stakeholders and two meetings for first responders throughout design and construction, especially prior to implementing major traffic pattern switches;
- Utilizing 3D model renderings to clearly show the public how the interchange will look upon construction;
- Optimization of lane closure hours will limit closures to off- peak allowable hours of lowest volume:
- Work operations behind barrier will maximize lane widths;
- PCMS Signs will be utilized for public notices;
- Encouragement for public to follow Project social media; and
- Local media communications.

Lord Fairfax Community College



Impacts Anticipated:

■ Travel d lay fo temp aryperation

Communication and Mitigation Strategies:

- Partner with LFCC Journalism Club to develop content for the college newspaper, The Lion's Pride. Content is anticipated to include Project Milestone updates, traffic switch information, and advertisement of opportunities available to students to tour the construction site;
- Partner with the LFCC Civil Engineering GET (General Engineering Tech p p g am to p iv el jg el d to s ad p en ial in ern h p with the Shirley Team;
- Particip te in the Heavy Eqi pment Operator Fast Track Career Training Program; ad
- Provide project literature for distribution on campus or at campus events.

Local Residents



Impacts Anticipated:

■ Construction noise, activities in proximity to property

Communication and Mitigation Strategies

- Hold a minimum of three "Public Informational (Pardon Our Dust) Meetings" throughout design and construction, especially prior to major traffic pattern switches:
- Utilize 3D model renderings to clearly show residents how the interchange will look upon construction;
- Offering to meet one-on-one with adjacent property owners and residents;
- Early planting of landscaping adjacent to residences;
- Encouragement for public to follow project pages on social media; and
- PCMS Signs will be utilized for public notices.

Fauquier County Schools



Impacts Anticipated:

Potential school bus / transportation services delays

Communication and Mitigation Strategies:

- Commitment to coordinate directly with schools staff;
- Avoiding lane closures during school bus operating hours when possible; and
- Advance notification of traffic pattern changes.

Police, Fire & Rescue





Impacts Anticipated:

Potential response time impacts for Fauquier County Sheriff's Office, Town 6 Warren n Pb ice, Faiq er Cn y and Tw n 6 Warren n Fire & Rescu, Virginia State Police, and Fauquier Hospital

Communication and Mitigation Strategies:

- Hold a minimum of two meetings specifically for first responders throughout design and construction, especially prior to implementing major traffic pattern switches;
- Providing 24/7 emergency contacts for the Shirley Team throughout design and construction process;
- Distribution of literature regarding new travel patterns prior to traffic switches;
- Maintenance of shoulder pull-off area along mainline US 15/17/29 for incident management; and
- Develop and maintain a Project access map.

Others

Impacts Anticipated:

Potential access route impacts to Fauquier County Landfill

Communication and Mitigation Strategies:

- Con mitmen to co id a te id rectly with Faiq er Co y Ein rom en al Services Staff;
- Distribution of literature regarding new travel patterns prior to traffic switches;
 ad
- Ensuring truck turn movements in and out of Lord Fairfax Road are maintained
 th b
 co tru tin

4.6 - Disadvantaged Business Enterprises (DBE)



4.6 Disadan taged Business Enterprises (DBE)

Commitment to Achiev ng the DBE Goal

4.7 - Proposal Schedule



4.7.1 Proposal Schedule

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4.7.2 Proposal Schedule Narrativ

Sh rley h s reiv ewed in d tail the Prip ect scep and schill e reiq remens 6 the RFP and h s d v lp d a Prip al Schill e to ling to b an to su cessfully man g all h ses 6 the work. This schill e h s b en p imized to d liver the Prip ect in the sh rtest amto 6 time p sibe while meeting the requirements 6 the RFP, min mizing imp cts to rood si ers and lo al stake h d rs, p to ecting the eiu rom en, and ensuring motorist's and worker's safety. Our Team, as an added benefit, commits to a Unique Milestone to remove the existing signal on US 15/17/29 by July 1, 2020. This milestone opens a majority of the interchange to traffic and should alleviate a major bottleneck in the corridor prior to the heavy summer travel season. Further, our Team is committing to an early Final Completion by November 25, 2020. A summary of the Contract and Schedule Milestones are shown in Table 12.

This schedule is based on meeting the following Contract and Schedule Milestones:

	Contract and Schedule Milestone	Date
Notic	e of Intent to Award	January 23, 2018
CTB.	Award / Notice of Award	February 21, 2018
Desin	BirldC to ract Ex ctrin	March 23 2018

Table 12 - Contract and Schedule Milestones

No ice to ro eed

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Work Breakdown Structure

Unique Milestone – Remove Existing Signal

On Team has developed a detailed Propal Schill ein accordine with the RFP reiquements. The Team has organized the schill ein orange has a herarchical Work Breath no Structure (WBS) in order to demonstrate the relation hips and activity details among the milestones, scope we lide tion prided significant project management disciplines. All elements of the design-build process are captured under these Level 1 tasks and are described below:

March 26, 2018

July 1, 2020 November 25, 2020

- A. Schedule Milestones: Area reserved for easy review of the Project status. The Scope Validation Perida s also en n led d nt h s section
- **B.** Design Phase: In let s p elimin ry eig n erig services, g b ech ical wook b and w lpn en, design QA/QC reviews, submittal milestones, and VDOT and FHWA reviews and approvals. This section n let s a section evaluated by the section of the sec
- C. Public Outreach: The section of the school einclote sactivities and milestones for elevation get the period and the period of the section of the section
- D. Environmental Permitting: In let s wetlad and streamed line at in , jn is id ctine let termine tine , p rmit manage men and p exp ration mitige tine p rmit shows is sine , and reviews from the at h it it is

- having jurisdiction. Also included are the LD-445 process, and noise analysis.
- **E. Right-of-way:** This section of the schedule is used to outline and monitor the acquisition of ROW and easements including title searches, appraisals and reviews, offers, negotiations, and settlements.
- **F.** Utility Relocations: Includes activities for utility relocation such as UFI meetings, preparation of plans and estimates (P&E), approval of plans and estimates, utility relocation design by the utility owner, approval of the utility design, and utility relocation. The utility relocations are separated into second level WBS groups based on utility owner.
- **G.** Construction: Includes all components of roadway and bridge construction including Project Management and the Quality Assurance/Quality Control processes. The Construction section of the schedule is segmented by additional levels of WBS structure to divide the construction activities into stages of work, areas of work, and major portions of work such as roadway or bridge. This strategy and grouping of work packages has proven to allow for easy and clear tracking of activity progress to ensure on-time completion.

Below is a complete outline of the WBS Structure for the Project:

C0007738DB100	Warrenton Southern Interchange US 15/17/29
C0007738DB100.A	SCHEDULE MILESTONES
C0007738DB100.B	DESIGN PHASE
C0007738DB100.B.A	PRELIMINARY DESIGN
C0007738DB100.B.B	GEOTECHNICAL INVESTIGATION and REPORT
C0007738DB100.B.C	ROADWAY DESIGN
C0007738DB100.B.D	BRIDGE DESIGN
C0007738DB100.B.E	UTILITY DESIGN
C0007738DB100.C	PUBLIC OUTREACH
C0007738DB100.D	ENVIRONMENTAL PERMITTING
C0007738DB100.E	RIGHT OF WAY
C0007738DB100.E.1	ALL PARCELS
C0007738DB100.F	UTILITY RELOCATIONS
C0007738DB100.F.A	DOMINION ENERGY
C0007738DB100.F.B	COLUMBIA GAS OF VA
C0007738DB100.F.C	TOWN OF WARRENTON SANITARY
C0007738DB100.F.D	VERIZON
C0007738DB100.F.E	COMCAST
C0007738DB100.F.F	LUMOS NETWORKS
C0007738DB100.G	CONSTRUCTION
C0007738DB100.G.A	PROJECT GENERAL ITEMS
C0007738DB100.G.B	ADMINISTRATION & PIM
C0007738DB100.G.5	MONTHLY PROJECT ADMINISTRATION TASKS
C0007738DB100.G.1	STAGE 1
C0007738DB100.G.1.A	STAGE 1 GENERAL ITEMS
C0007738DB100.G.1.1	STAGE 1A
C0007738DB100.G.1.1.D	15/17/29 BUS. TEMPORARY WIDENING IN EXISTING MEDIAN
C0007738DB100.G.1.2	STAGE 1B
C0007738DB100.G.1.2.E	RAMP G STA. 10+00 TO 28+00
C0007738DB100.G.1.2.B	BRIDGE
C0007738DB100.G.1.2.F	15/17/29 BUS. STA. 121+00 TO 133+00
C0007738DB100.G.1.2.G	RAMP D STA. 10+00 TO 17+00
C0007738DB100.G.1.2.H	SPUR D STA. 10+00 TO 12+50
C0007738DB100.G.1.2.I	LORD FAIRFAX DRIVE STA. 107+00 TO 119+50
C0007738DB100.G.1.2.J	RAMP F STA. 10+00 TO 18+00
C0007738DB100.G.1.2.K	SPUR F STA. 10+00 TO 12+50
C0007738DB100.G.1.2.L	RAMP B STA. 13+50 TO 15+48.70
C0007738DB100.G.1.2.M	US 15/17/29 SB STA. 200+00 TO 216+00
C0007738DB100.G.1.2.N	US 15/17/29 SB STA. 225+00 TO 234+00

C0007738DB100.G.1.2.O US 15/17/29 NB STA. 100+00 TO 112+00
C0007738DB100.G.1.2.P US 15/17/29 NB STA. 117+00 TO 131+50
C0007738DB100.G.1.3 STAGE 1C
C0007738DB100.G.1.3.S RAMP C STA. 13+50 TO 16+57.86
C0007738DB100.G.1.3.R 15/17/29 BUS STA. TEMPORARY WIDENING IN MEDIAN STA. 127+00 TO 132+00
C0007738DB100.G.1.3.Q 15/17/29 BUS STA. 123+00 TO 130+50
C0007738DB100.G.1.3.C RAMP G STA. 19+00 TO 27+00
C0007738DB100.G.2 STAGE 2
C0007738DB100.G.2.A STAGE 2 GENERAL ITEMS
C0007738DB100.G.2.B RAMP C STA. 10+00 TO 13+50
C0007738DB100.G.3. STAGE 3
C0007738DB100.G.3.A STAGE 3 GENERAL ITEMS
C0007738DB100.G.3.C US 15/17/29 NB STA. 112+00 TO 117+00
C0007738DB100.G.3.D US 15/17/29 SB STA. 216+00 TO 225+00
C0007738DB100.G.3.F OPTION 1 - SHARED USE PATH
C0007738DB100.G.3.G OPTION 2 - ADDITIONAL MILL AND OVERLAY

Geography and Construction Staging

Our Team plans to construct this Project during three major Stages of construction. The limits of these stages were carefully planned in order to construct the Project as safely and efficiently as possible and minimize the impacts on the public.

The three Stages of construction are generally described in Table 13:

Table 13 - Construction Stages

Stage		Activity
Stage 1	1A	 Mobilization Temporary construction of US 15/17/29 Business in existing median
	1B	 Bridge First stage of SB on-ramp reconstruction East and west roundabouts US 15/17/29 interchange ramps SB US 15/17/29 Business reconstruction Lord Fairfax Road
	1C	 NB US 15/17/29 Business Open interchange and remove existing traffic signal (<i>Unique Milestone</i>)
Stage 2		Second stage of SB on-ramp reconstructionComplete SB on-ramp (from east)
Stage 3		 Park and Ride Lot Complete Permanent Construction of US 15/17/29 Business Complete Mill & Overlay on US 15/17/29, including Option 2 if awarded. Demolish existing intersection in median and complete US 15/17/29 inside shoulders Place all permanent pavement markings, signing, lighting, and "Finishing" items Punchlist and Project closeout

Schedule Calendars

The following is a description of the calendars used for the scheduling of the Project.

Global Calendar - All calendars are based on eight hour workdays and include the following holidays:

- New Years Day
- Memorial Day
- Independence Day
- Labor Day
- Thanksgiving Day
- Christmas Day



CALENDAR 1

7-Day Workweek

Assigned to activities that have durations based on calendar days instead of work days. Activities such as VDOT's 21-calendar day submittal review, concrete curing activities, and monthly maintenance items are included in this calendar.



CALENDAR 4

Paving Winter Shut Down



Assigned to paving activities that are unable to be performed during mid-December through mid-April due to cold weather. Activities such as asphalt paving, pavement markings, and landscaping installation and establishment are included in this restricted calendar.



CALENDAR 2

5-Day Workweek with Holidays

This calendar is based on five working days per week with the holidays inserted as non-work days. This calendar is used for all design and administrative activities in the CPM network.



CALENDAR 5

Concrete Structural Shutdown



Assigned to structural activities that are unable to be performed during mid-December through mid-March due to cold weather. Activities such as structural concrete and bridge painting are included in this restricted calendar.



CALENDAR 3

5-Day Workweek with Holidays, Weather-Sensitive

This calendar is used for the majority of construction activities. It includes holidays as inserted in the five-day workweek with holidays calendar, as well as 'block-out' days for the anticipated normal weather in the region. The basis of the weather calendar was developed using a NOAA-based weather day assumption from the nearby Manassas Regional Airport, then modified to anticipate that the contractor and sub-contractors are responsible for making up normal weather days as part of their contractual requirements.

Plan to Accomplish the Work/Means and Methods

The narrative below describes our Team's overall plan and sequence of operations grouped by the Level I WBS Project disciplines. These include design, public outreach, environmental permitting, ROW acquisition, utility relocation, construction, and project management. The sequencing of all disciplines was developed by considering the construction phasing of operations and determining the longest path to project completion with all factors considered including manpower, subcontractors, materials, design, environmental constraints and most importantly, public and workforce safety. The Project Stages were developed by the Team based on the geographic areas and phasing necessary to meet the MOT requirements and critical elements of work. We sequenced the Schedule in three major Stages that establish logical and manageable work areas that can be tracked and managed by dedicated supervision during construction.

Design

This section of the schedule includes those activities necessary for preliminary design, geotechnical work, early TMP and MOT/TTC plans, roadway design, bridge design and third party coordination including engineering plan preparation and approvals. It also includes time for the necessary Design QA/QC reviews at the multiple steps in the design process. As specified in the RFP, we have included a 21-calendar day activity for VDOT review after each submission. The design phase also includes non-critical activities for the completion of surveys, test pits, and geotechnical investigations, including a 90-calendar day activity for VDOT's review of the geotechnical report prior to submission of the final roadway and bridge plans.

Our Team begins the design phase immediately upon execution of the design-build Contract. Since the Bridge B616 is one of the most critical items on the schedule, the geotechnical requirements have been separated into two packages. One package will be bridge related only, which will allow for an early submission of the bridge design. The second package will include all geotechnical activities for the roadways. The Proposal Schedule reflects final approval of all roadway and bridge plans by December 29, 2018.

Public Involvement

The public outreach portion of the Proposal Schedule includes submitting our Emergency Contact List upon NTP, and holding Public Information (Pardon Our Dust) Meetings at incremental stages during construction. This includes providing regular updates to the Office of Public Affairs, and providing information for regular construction updates and weekly lane closure plans to VDOT for use on its website.

Environmental Permitting

The Environmental Permitting process will begin at NTP with gaining access to affected property owners to begin the required Phase I environmental surveys. Our Team immediately performs wetland delineations, obtains jurisdictional determinations and prepares the Section 404/401Clean Water Act Permits. Following completion and submission of the 60% roadway plans we will submit the necessary Permit Applications to the authorities having jurisdiction (AHJ). We anticipate that the Nationwide Permit 23 (Approved Categorical Exclusion) for USACE as well as the Virginia Water Protection (VWP) General Permit WP3 for Linear Transportation Projects from DEQ will require a two- month approval time frame. Our Team will also complete the requisite VDOT forms LD-445, Stormwater Pollution Prevention Plans (SWPPP) and related information for inclusion on the VDOT SWPPP General Information sheets. The LD 445/VSMP permit will be acquired by July 25, 2018. Activities related to completion of the Final Noise Analysis are also included in the section.

Right-of-Way Acquisition

The acquisition of property rights will include permanent right-of-way, and permanent and temporary easements. We have used the historical average timeframes that we anticipate for acquisition of property rights either by agreed negotiation or by certificate of take. We do not anticipate that the property rights will become critical since there are minimal acquisitions required and are not on the critical path. We will dedicate the necessary resources to ensure that schedule dates are adhered to and this process does not impact the schedule.

Utility Relocations

Table 2 in Section 4.3.1(g) of our Technical Proposal lists the anticipated utility impacts. To simplify and track the utility relocations, we created a WBS that groups the utility relocation activities by utility owner and Project location. This further allows us to coordinate the work with utility relocations using the construction sequencing. Within each utility owner group, we have included activities for holding the Utility Field Investigation (UFI) meeting, preparation of the plans and estimates by the utility owner,

ap w 1 6 th p an ad estimates, d sig 6 th to the lility relo atin ad relo atin 6 th to the total type area. The utility relocation schedule starts with formal UFI meetings following completion of all utility test pits and progression of design documents to roughly 60%. This enables our Team to confirm and adjust our list of utility conflicts based on the field test pit data obtained prior to holding the formal UFI meetings. We choice this early coolidation for the lilities the design is set of the triple of the design is set of the triple of the design is set of the triple of the test pit data obtained prior to holding the formal UFI meetings. We choice the searly coolidated with the design is set of the triple of the design is set of the triple of the design is set of the triple of the design is set of the design in the design in

Construction

Project Management - In this section of the schedule, we identified early activities such as survey, mobilization, MOT and signage.

Administration and PIM - In this WBS group, we have included the submission and approval of the QA/QC plan and the Preparatory Meetings (Hold Points) that are required prior to commencing with construction activities. Also shown are the submittal and shop drawing process.

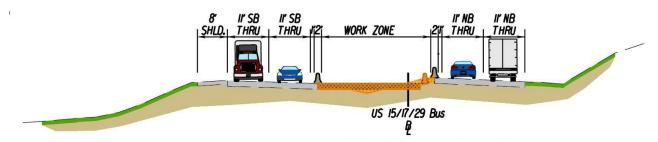
Stage 1

Overall, the work included in Stage 1 constructs a majority of the proposed interchange. Our Team developed a TTC Sequence that maximizes the construction of the interchange offline from the existing row dv ay.

STAGE 1A - Temporary Construction US 15/17/29 Business in Existing Median

To facilitate offline construction and minimize the impacts to the traveling public, Stage 1A, shown in Figure 4.7.1.1, constructs temporary pavement in the median of existing US 15/17/29 Business. This temp ary p v men afford the aid tion 1 with a cessary to all v for construction of p tion of SB or rampt of h Sto has swell as the h timate in erch g to h No th

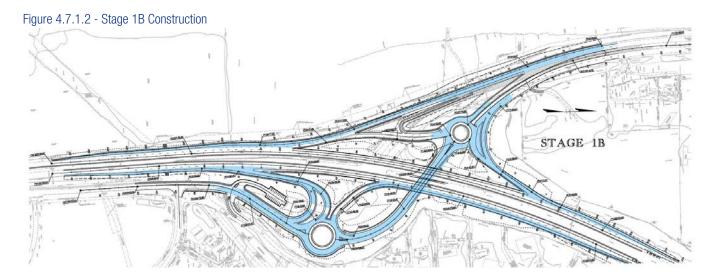
Figure 4.7.1.1 - Stage 1A Construction



Since all of Stage 1A work is contained within existing VDOT ROW, work can begin in Stage 1A upon ap at 16 th Released to Co tru tide a stylenger.

STAGE 1B -Permanent Construction of Offline elements

Once our Team shifts traffic at the end of Stage 1A, construction of the majority of Project elements will begin. Specifically, Stage 1B, shown in Figure 4.7.1.2, consists of all of the interchange elements, out of traffic, and Bridge B616. Generally, all work areas are available for construction concurrently.

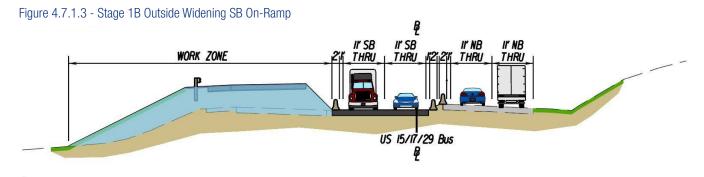


Stage 1B Bridge Construction

Due to our Team's Conceptual Design, construction of Bridge B616 over US 15/17/29 will occur offline of the existing intersection and in the existing median. Locating the substructure elements outside of the existing roadway allows construction to take place during daytime work hours without impacting the traveling public or requiring extensive night operations. While some night operations will be necessary for construction of certain bridge elements such as beam erection, deck overhang/falsework installation, and deck concrete placement, activities will be limited to those that affect the safety of the traveling public. These operations will be extremely limited in duration and will be coordinated in advance with the affected stakeholders. The majority of other bridge activities in this Stage will be behind temporary traffic barrier.

Stage 1B Roadway and Drainage Construction

Following the issuance of environmental permits, clearing and grubbing, roadway drainage and excavation activities will commence in all work areas. Work will include the outside wideing of the SB on-ramp as shown in Figure 4.7.1.3. Roadway excavation and grading includes stripping of all native topsoil. Any suitable excavation will be cut and placed in fill areas up to subgrade. In all areas, we have allowed time in our excavation activities to account for the remediation, or removal and replacement, of soft or unsuitable soils.



Stage 1C – Phased Construction of Both SB On-Ramps, Western Limits of US 15/17/29 Business

Once US 15/17/29 Business NB traffic is switched onto the temporary widening in the existing median and US 15/17/29 Business, SB traffic will be switched to it's ultimate location, as shown in Figure 4.7.1.4. The remainder of Stage 1C can then be constructed as shown in Figure 4.7.1.5.

Figure 4.7.1.4 - Stage 1C SB US 15/17/29 Business

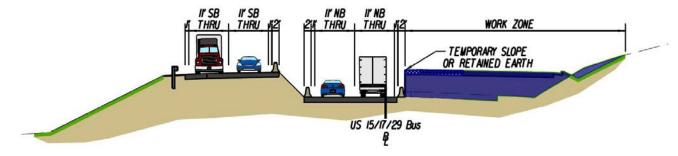
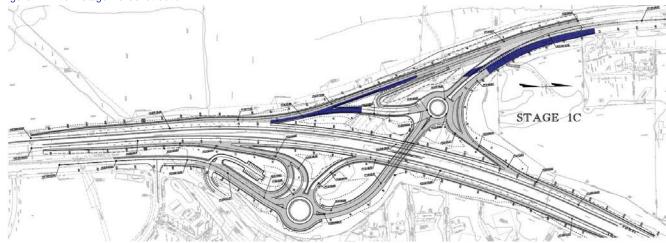


Figure 4.7.1.5 - Stage 1C Construction



At the end of Stage 1, traffic will be switched to the newly constructed portions of the interchange, and the existing traffic signal will be deactivated and removed. This represents our Team's Unique Milestone. Concurrently, the Westbound Lord Fairfax Road to SB US 15/17/29 traffic will be detoured utilizing the NB on-ramp, NB US 15/17/29 to the Meetze Road exit, and returning to SB US 15/17/29.

STAGE 2 – Complete Ramp Connections

Following completion of Stage 1, Stage 2 consists of the remaining construction of the SB on-ramp to allow for the removal of the Meetze Road detour as shown in Figure 4.7.1.6.

Figure 4.7.1.6 - Stage 2 Construction



Stage 3 - Park and Ride Lot, Mill and Overlay, Final Completion

As shown in Figure 4.5.1.7, Stage 3 work will consist of completion of US 15/17/29 Business as shown in Figure 4.5.1.8, construction of the Park and Ride Lot, widening of US 15/17/29 between the Ramps, demolition of the existing asphalt in the median, placement of all final surface asphalt, and roundabout lighting. If Option 2 is awarded, completion of the additional mill & overlay would also be performed in this Stage. Placement of surface asphalt at the end of all construction ensures that all final paving is completed at the same time. This provides for the best possible rideability when utilizing an existing underlying pavement structure, and a smooth, "clean" look upon completion. As all work is completed, the inspection and punchlist process will be performed, and the Project will achieve an early Final Completion by November 25, 2020, prior to the Thanksgiving holiday.

Figure 4.7.1.7 - Stage 3 Construction

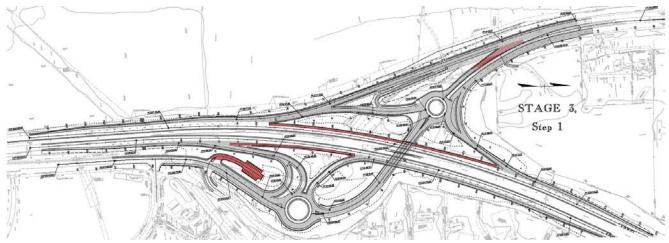
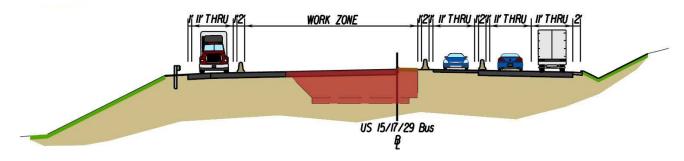


Figure 4.7.1.8 - Stage 3 US 15/17/29 Business



Critical Path

Listed below is a description of the Project's Critical Path as depicted in the Proposal Schedule. As shown, the Critical Path runs directly through the design, environmental permitting and construction activities associated with Lord Fairfax Drive, US 15/17/29 Business, and Ramp C.

C0007738DB100 Warrenton Southern Interchange US 15/17/29

C0007738DB100.A SCHEDULE MILESTONES

A1060 NOTICE TO PROCEED

A1220 INSPECTION / PUNCHLIST

A1240 FINAL COMPLETION

C0007738DB100.B DESIGN PHASE

C0007738DB100.B.A PRELIMINARY DESIGN

BA1000 NOTIFICATION OF LANDOWNERS/BOND
BA1020 SUPPLEMENTAL BASE MAPPING/FIELD SURVEY

C0007738DB100.B.C ROADWAY DESIGN

BC1000 PREPARE ROADWAY PLANS/ H & HA (1ST SUBMISSION)
BC1020 SUBMIT ROADWAY PLANS/ H & HA (1ST SUBMISSION)

BC1040 VDOT/FHWA REVIEW/COMMENT ROADWAY PLANS (1ST SUBMISSION)

BC1060 PREPARE ROADWAY PLANS (2ND SUBMISSION)
BC1080 SUBMIT ROADWAY PLANS (2ND SUBMISSION)

BC1100 VDOT/FHWA REVIEW/COMMENT ROADWAY PLANS (2ND SUBMISSION)

BC1120 PREPARE FINAL ROADWAY PLANS
BC1140 SUBMIT FINAL ROADWAY PLANS

C0007738DB100.B.D BRIDGE DESIGN

BD1000 SUBMIT PRELIMINARY DESIGN (T S&L)

BD1020 VDOT/FHWA REVIEW/COMMENT BRIDGE PRELIMINARY DESIGN

BD1040 PREPARE BRIDGE PLANS (1ST SUBMISSION)
BD1060 SUBMIT BRIDGE PLANS (1ST SUBMISSION)

BD1080 VDOT/FHWA REVIEW/COMMENT BRIDGE PLANS (1ST SUBMISSION)

BD1100 PREPARE FINAL BRIDGE PLANS BD1120 SUBMIT FINAL BRIDGE PLANS

C0007738DB100.G CONSTRUCTION

C0007738DB100.G.A PROJECT GENERALITEMS

GA1020 MOBILIZATION FOR CONSTRUCTION
GA1040 SETUP FIELD OFFICES & STAGING AREA

GA1060 INITIAL SURVEY CONTROLS

GA1080 INITIAL MOT DEVICES/CONSTRUCTION SIGNAGE

C0007738DB100.G.1 STAGE 1

C0007738DB100.G.1.A STAGE 1 GENERALITEMS

G1A21000 SURVEY/LAYOUT LOD/MOT DEVICES
G1A31000 CLEAR AND GRUB WEST OF US 15/17/29
G1A32010 CLEAR AND GRUB EAST OF US 15/17/29

G1A32020 INSTALL PERIMETER EROSION CONROL EAST OF US 15/17/29

G1A32030 STAGE 1 CONSTRUCTION OPEN TO TRAFFIC

G1A32040 STAGE #1 PAVEMENT MARKINGS

C0007738DB100.G.1.2 STAGE 1B

C0007738DB100.G.1.2.I LORD FAIRFAX DRIVE STA. 107+00 TO 119+50

 G1I1000
 REGULAR EXCAVATION 0' - 10'

 G1I1010
 REGULAR EXCAVATION 10' - 20'

 G1I1020
 REGULAR EXCAVATION 20' +

 G1I1030
 INSTALL STORM DRAINAGE

 G1I1040
 SLOPE GRADING

C0007738DB100.G.1.2.J RAMP F STA. 10+00 TO 18+00

G1J1000 REGULAR EXCAVATION
G1J1010 INSTALL STORM DRAINAGE

G1J1020 SLOPE GRADING

C0007738DB100.G.1.2.K SPUR F STA. 10+00 TO 12+50

G1K1000 REGULAR EXCAVATION
G1K1010 INSTALL STORM DRAINAGE

G1K1020 SLOPE GRADING

C0007738DB100.G.1.2.L RAMP B STA. 13+50 TO 15+48.70

 G1L1000
 REGULAR EXCAVATION

 G1L1010
 INSTALL STORM DRAINAGE

 G1L1020
 SLOPE GRADING

C0007738DB100.G.1.2.M US 15/17/29 SB STA. 200+00 TO 216+00

G1M1010 INSTALL STORM DRAINAGE

G1M1020 SLOPE GRADING

C0007738DB100.G.1.2.N US 15/17/29 SB STA. 225+00 TO 234+00

G1M1110 REGULAR EXCAVATION
G1M1120 INSTALL STORM DRAINAGE

G1M1130 SLOPE GRADING G1M1140 FINE GRADE G1M1150 INSTALL UD-4

G1M1160 PLACE 21B AGGREGATE
G1M1170 PLACE BM-25.0A MAINLINE

G1M1180 PLACE 21B AGGREGATE SHOULDER

G1M1190 INSTALL CURB

G1M1200 PLACE IM-19.0A MAINLINE AND SHOULDER

C0007738DB100.G.1.2.O US 15/17/29 NB STA. 100+00 TO 112+00

G1M1220 REGULAR EXCAVATION
G1M1230 INSTALL STORM DRAINAGE

C0007738DB100.G.1.2.P US 15/17/29 NB STA. 117+00 TO 131+50

G1M1330 REGULAR EXCAVATION
G1M1340 INSTALL STORM DRAINAGE

G1M1350 SLOPE GRADING

C0007738DB100.G.1.3 STAGE 1C

C0007738DB100.G.1.3.C RAMP G STA. 19+00 TO 27+00

 G2D1000
 DEMO ASPHALT

 G2D1010
 REGULAR EXCAVATION

 G2D1020
 INSTALL STORM DRAINAGE

 G2D1030
 SLOPE GRADING

C0007738DB100.G.2 STAGE 2

C0007738DB100.G.2.A STAGE 2 GENERALITEMS

G2A21000 INSTALL TEMPORARY TRAFFIC BARRIER AND CONSTRUCTION SIGNAGE

C0007738DB100.G.2.B RAMP C STA. 10+00 TO 13+50

G2B1000 PLACE FILL

G2B1010 INSTALL STORM DRAINAGE

G2B1020 SLOPE GRADING

C0007738DB100.G.3 STAGE 3

C0007738DB100.G.3.C US 15/17/29 NB STA. 112+00 TO 117+00

G2D1220 REGULAR EXCAVATION
G2D1230 INSTALL STORM DRAINAGE

G2D1240 SLOPE GRADING

C0007738DB100.G.3.D US 15/17/29 SB STA. 216+00 TO 225+00

 G2D1110
 REGULAR EXCAVATION

 G2D1120
 INSTALL STORM DRAINAGE

 G2D1130
 SLOPE GRADING

C0007738DB100.G.3.E PARK AND RIDELOT

G2C1100 INSTALL STORM DRAINAGE

G2C1110 SLOPE GRADING
G2C1120 FINE GRADE

 G2C1130
 PLACE 21B AGGREGATE

 G2C1140
 PLACE BM-25.0A

 G2C1150
 INSTALL CURB

 G2C1160
 PLACE IM-19.0A

 G2C1170
 PLACE ASPHALT SM-9.5D

 G2C1180
 INSTALL PAVEMENT MARKINGS

 G2C1190
 REGULAR EXCAVATION

Key Scheduling Assumptions

- Environmental permitting agencies will accept VDOT's RFP avoidance and minimization efforts taken in the RFP phase as sufficient to process permit without delay.
- Utility companies will coordinate their relocations in accordance with our Project Schedule.
- There are no hazardous materials, threatened & endangered species, or unforeseen environmental constraints, other than those identified in the RFP, that could delay the Project Schedule.
- Crew leveling has been developed through crew-flow relationships between like activities.
- Crews are based on an 8-hour workday and 5-day per workweek calendar. A detailed description of the calendars is included in this narrative.

4.7 Proposal Schedule

- Generally, the schedule has been built with work in certain areas of the Project starting when access is available (either via work availability, property rights, or utility access) and/or at the completion of a prior stage of work. We have provided some crew flow predecessor relationships in several locations throughout the schedule mainly where adjacent work is available and crew flow is logical as to not 'stack' too many work areas on top of each other.
- Generally, Finish-Start relationships are primarily used as much as possible to create logical flow of the work in one particular area. There is some overlap however of different types of activity in any one area. For example, the earthwork moving activities in any one area may be running concurrent with storm pipe installation. In this type scenario, both will conclude with a 'Fine Grade' activity and then the pavement section activities will begin.

Project Controls

Through our Team's experience delivering major design-build projects ahead of schedule, we have developed scheduling protocols to govern the development, implementation, progress tracking, and recovery of the CPM schedule through all the Project stages.

Schedule Development

For any design-build project, it is imperative that the Project Team develop a detailed CPM schedule that considers the interrelationships between all the design-build disciplines. Our Team has developed the Proposal Schedule with a WBS that clearly delineates the tasks of each discipline manager, including project management, design, permitting, ROW, utilities, and construction.

To develop the overall detailed CPM Schedule, each discipline manager is responsible for producing a schedule to govern his own work and providing insight into how his schedule activities affect and are affected by activities in other disciplines. Once each manager has prepared their individual schedule, we hold schedule development meetings run by the Design-Build Project Manager and attended by all discipline managers to review the individual schedules and integrate them into the overall CPM Schedule. These meetings ensure that:

- work packages within each discipline are comprehensive and define the work with no activities omitted;
- work packages are integrated within each discipline and between disciplines to generate a clearly defined project Critical Path, confirm the Critical Path makes sense, and the schedule shows that the Project will complete on-time or ahead of schedule;
- each discipline manager understands the schedules of the other disciplines and how their work interrelates with the other disciplines;
- each discipline manager understands how his work affects the Critical Path and the priorities of the Design-Build Project Manager and other discipline managers; and
- the schedule meets or exceeds the requirements of the Contract.

These meetings enable our Team to create a detailed CPM Schedule that is jointly prepared by and agreed to by all the discipline managers, providing realistic expectations of the schedule of work to be completed by all team members and third parties.

Throughout the design phase of the Project as more detailed plans are developed and utility conflicts are verified through test pitting, these meetings continue to further develop the CPM Schedule into the more detailed Baseline CPM Schedule. This schedule can then be utilized by all Team members to plan and track the progress of their work. It is submitted to VDOT for review and approval and utilized during the planning phases for utilities, permitting, ROW, design, and subcontractor/supplier scope and purchasing.

Specific milestone dates from the CPM schedule will be written into subcontracts and purchase orders, making them contractually responsible for meeting schedule deadlines.

Mitigation of Major Delay Risks

Timely Review and Approval of Submittals

Upon Notice of Award, our Team will prepare a submittal schedule identifying all submittals that are required for the Project. This schedule identifies the individual responsible for preparing the submittal, the anticipated submittal date, the parties responsible for reviewing and approving, the anticipated review durations, and a list of the individuals that must receive a copy of the approved submittal. At a minimum, the following submittals will be included:

- Design Submissions
- Permits
- OA/OC Plan
- CPM Schedule and Updates
- MOT and TMP Plans
- Materials documentation, including Source of Supply and Shop Drawings

Submittals deemed critical to the success of the Project, including design and permitting submissions and major materials submissions (such as bridge girder shop drawings), will be included in the Project CPM Schedule where the progress can be monitored concurrently with the affected construction activity. Each submittal includes a transmittal cover sheet identifying the submittal's priority level. For submittals between the contractor and design firm, normal priority submittals will be returned within four weeks; high priority submittals within two weeks and urgent submittals within three days. This also allows the Team to prioritize multiple submittals that are turned in concurrently. For submittals to government agencies and utilities, we include adequate review timeframes in the CPM Schedule for approval of environmental permits and utility submissions as applicable.

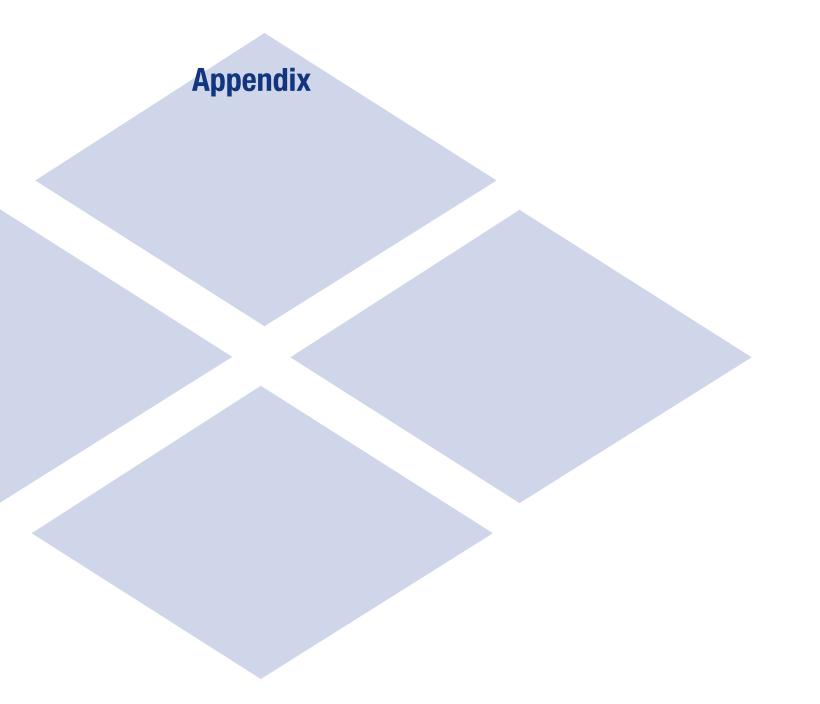
We also maintain a submittal log showing the status of all submittals. We will update the log with the submission and return of each submittal and will show the submission date, anticipated response date, priority, and status. The submittal log is reviewed at the weekly Design Coordination, Owner Progress, and Construction Progress meetings. It can easily be sorted to distribute lists of active and overdue submittals. We discuss issues affecting the timely completion of submittal reviews with the responsible party and a plan for resolving them are agreed to.

This process, along with diligent assessment of the CPM schedule, ensures that timely review of submittals will be constantly monitored and managed ensuring that no construction activities are delayed by the submittal process.

Utility Relocations

Some of the biggest risks to a design-build schedule involve public/private utility companies who do not have a vested interest in the Project and are not necessarily compelled to complete their work within the scheduled time constraints. To combat this risk, we have started our planning and coordination process for these utilities by meeting with each affected utility and discussing the Project, the utility impacts, potential relocation options, and discussing ways to accelerate the utility relocations after award.

This early coordination enables us to identify opportunities to advance the utility relocations and minimize the risk for utility delays after NTP. The early personal contact with each utility enables us to manage their issues and concerns and allows us to build float into the utility relocation activities on the Project.



Attachment 9.3.1 - Proposal Payment Agreement

Warrenton Southern Interchange Fauquier County, Virginia Project No. 0029-030-121 Contract ID # C00077384DB100

ATTACHMENT 9.3.1 PROPOSAL PAYMENT AGREEMENT

THIS PROPOSAL PAYMENT AGREEMENT (this "Agreement") is made and entered into as of this <u>7th</u> day of <u>December</u>, 20<u>17</u>, by and between the Virginia Department of Transportation ("VDOT"), and <u>Shirley Contracting Company</u>, <u>LLC</u> ("Offeror").

WITNESSETH:

WHEREAS, Offeror is one of the entities who submitted Statements of Qualifications ("SOQs") pursuant to VDOT's April 26, 2017 Request for Qualifications ("RFQ") and was invited to submit proposals in response to a Request for Proposals ("RFP") for the Warrenton Southern Interchange US 15/17/29 Project No. 0029-030-121 ("Project"), under a design-build contract with VDOT ("Design-Build Contract"); and

WHEREAS, as part of the procurement process for the Project, Offeror has already provided and/or furnished to VDOT, and may continue to provide and/or furnish to VDOT, certain intellectual property, materials, information and ideas, including, but not limited to, such matters that are: (a) conveyed verbally and in writing during proprietary meetings or interviews; and (b) contained in, related to or associated with Offeror's proposal, including, but not limited to, written correspondence, designs, drawings, plans, exhibits, photographs, reports, printed material, tapes, electronic disks, or other graphic and visual aids (collectively "Offeror's Intellectual Property"); and

WHEREAS, VDOT is willing to provide a payment to Offeror, subject to the express conditions stated in this Agreement, to obtain certain rights in Offeror's Intellectual Property, provided that Offeror submits a proposal that VDOT determines to be responsive to the RFP ("Offeror's Proposal"), and either (a) Offeror is not awarded the Design-Build Contract; or (b) VDOT cancels the procurement or decides not to award the Design-Build Contract to any Offeror; and

WHEREAS, Offeror wishes to receive the payment offered by VDOT, in exchange for granting VDOT the rights set forth in this Agreement.

NOW, THEREFORE, in consideration of the mutual covenants and agreements set forth in this Agreement and other good and valuable consideration, the receipt and adequacy of which are acknowledged by the parties, the parties agree as follows:

- VDOT's Rights in Offeror's Intellectual Property. Offeror hereby conveys to VDOT all rights, title and interest, free and clear of all liens, claims and encumbrances, in Offeror's Intellectual Property, which includes, without restriction or limitation, the right of VDOT, and anyone contracting with VDOT, to incorporate any ideas or information from Offeror's Intellectual Property into: (a) the Design-Build Contract and the Project; (b) any other contract awarded in reference to the Project; or (c) any subsequent procurement by VDOT. In receiving all rights, title and interest in Offeror's Intellectual Property, VDOT is deemed to own all intellectual property rights, copyrights, patents, trade secrets, trademarks, and service marks in Offeror's Intellectual Property, and Offeror agrees that it shall, at the request of VDOT, execute all papers and perform all other acts that may be necessary to ensure that VDOT's rights, title and interest in Offeror's Intellectual Property are protected. The rights conferred herein to VDOT include, without limitation, VDOT's ability to use Offeror's Intellectual Property without the obligation to notify or seek permission from Offeror.
- 2. <u>Exclusions from Offeror's Intellectual Property</u>. Notwithstanding Section 1 above, it is understood and agreed that Offeror's Intellectual Property is not intended to include, and Offeror does not convey any rights to, the Escrow Proposal Documents submitted by Offeror in accordance with the RFP.
- 3. Proposal Payment. VDOT agrees to pay Offeror the lump sum amount of Twenty five thousand and 00/100 Dollars (\$25,000.00) ("Proposal Payment"), which payment constitutes payment in full to Offeror for the conveyance of Offeror's Intellectual Property to VDOT in accordance with this Agreement. Payment of the Proposal Payment is conditioned upon: (a) Offeror's Proposal being, in the sole discretion of VDOT, responsive to the RFP; (b) Offeror complying with all other terms and conditions of this Agreement; and (c) either (i) Offeror is not awarded the Design-Build Contract, or (ii) VDOT cancels the procurement or decides not to award the Design-Build Contract to any Offeror.
- 4. Payment Due Date. Subject to the conditions set forth in this Agreement, VDOT will make payment of the Proposal Payment to the Offeror within forty-five (45) days after the later of: (a) notice from VDOT that it has awarded the Design-Build Contract to another Offeror; or (b) notice from VDOT that the procurement for the Project has been cancelled and that there will be no Contract Award.
- 5. <u>Effective Date of this Agreement</u>. The rights and obligations of VDOT and Offeror under this Agreement, including VDOT's ownership rights in Offeror's Intellectual Property, vests upon the date that Offeror's Proposal is submitted to VDOT. Notwithstanding the above, if Offeror's Proposal is determined by VDOT, in its sole discretion, to be nonresponsive to the RFP, then Offeror is deemed to have waived its right to obtain the Proposal Payment, and VDOT shall have no obligations under this Agreement.

- 6. <u>Indemnity</u>. Subject to the limitation contained below, Offeror shall, at its own expense, indemnify, protect and hold harmless VDOT and its agents, directors, officers, employees, representatives and contractors from all claims, costs, expenses, liabilities, demands, or suits at law or equity ("Claims") of, by or in favor of or awarded to any third party arising in whole or in part from: (a) the negligence or wilful misconduct of Offeror or any of its agents, officers, employees, representatives or subcontractors; or (b) breach of any of Offeror's obligations under this Agreement, including its representation and warranty under Section 8 hereof. This indemnity shall not apply with respect to any Claims caused by or resulting from the sole negligence or wilful misconduct of VDOT, or its agents, directors, officers, employees, representatives or contractors.
- 7. <u>Assignment</u>. Offeror shall not assign this Agreement, without VDOT's prior written consent, which consent may be given or withheld in VDOT's sole discretion. Any assignment of this Agreement without such consent shall be null and void.
- 8. Authority to Enter into this Agreement. By executing this Agreement, Offeror specifically represents and warrants that it has the authority to convey to VDOT all rights, title, and interest in Offeror's Intellectual Property, including, but not limited to, those any rights that might have been vested in team members, subcontractors, consultants or anyone else who may have contributed to the development of Offeror's Intellectual Property, free and clear of all liens, claims and encumbrances.

9. Miscellaneous.

- a. Offeror and VDOT agree that Offeror, its team members, and their respective employees are not agents of VDOT as a result of this Agreement.
- b. Any capitalized term used herein but not otherwise defined shall have the meanings set forth in the RFP.
- c. This Agreement, together with the RFP, embodies the entire agreement of the parties with respect to the subject matter hereof. There are no promises, terms, conditions, or obligations other than those contained herein or in the RFP, and this Agreement shall supersede all previous communications, representations, or agreements, either verbal or written, between the parties hereto.
- d. It is understood and agreed by the parties hereto that if any part, term, or provision of this Agreement is by the courts held to be illegal or in conflict with any law of the Commonwealth of Virginia, validity of the remaining portions or provisions shall not be affected, and the rights and obligations of the parties shall be construed and enforced as if the Agreement did not contain the particular part, term, or provisions to be invalid.
 - e. This Agreement shall be governed by and construed in accordance with the laws

Warrenton Southern Interchange Fauquier County, Virginia Project No. 0029-030-121 Contract ID # C00077384DB100

of the Commonwealth of Virginia.

IN WITNESS WHEREOF, this Agreement has been executed and delivered as of the day and year first above written.

VIRGINIA DEPARTMENT OF TRANSPORTATION

By:		
Name:		2
Title:	-	
[Insert (Offeror's Name Shirle	y Contracting Company, LLC
Name:	Michael E. Post	
Title:	President/CEO/Mar	nager

Attachment 11.8.6(a)(b) - Debarment Forms

Project No.: 00	029-030-121
-----------------	-------------

- 1) The prospective primary participant certifies to the best of its knowledge and belief, that it and its principals:
- a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency.
- b) Have not within a three-year period preceding this proposal been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or contract under a public transaction; and have not been convicted of any violations of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification, or destruction of records, making false statements, or receiving stolen property;
- c) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State or local) with commission of any of the offenses enumerated in paragraph 1) b) of this certification; and
 - d) Have not within a three-year period preceding this application/proposal had one or more public transactions (Federal, State or local) terminated for cause or default.
- 2) Where the prospective primary participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

Signature Date	President/CEO/ManagerTitle
Shirley Contracting Company, LLC Name of Firm	

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- 2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

Dave Mahare "/20/17 Executive Vice President Title

Dewberry Consultants LLC

Name of Firm

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- 2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

W. J. M. Kongue Signature Date	11/20/2017	Vice President Title
Quantum Spatial, Inc. Name of Firm		*

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- 2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

Signature Date Vice President

Title

DMY Engineering Consultriots Inc.

Name of Firm

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
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The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

So-Deep, Inc.

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- 2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

Signature Date /

SKELLY AND LOY, INC.

Name of Firm

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- 2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

gen Mowdhay	November 30, 2017	Principal and Executive Vice-President
Signature	Date	Title
CES Consulting LLC		9

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- 2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

Signature

Date

Title

Mama of Firm

Project No.: 0029-030-121

- 1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- 2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

Signature Date	President Title	
Diversified Property Services, Inc.		
Name of Firm		

Project No.: 0029-030-121

- The prospective lower tier participant certifies, by submission of this proposal, that 1) neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

The undersigned makes the foregoing statements to be filed with the proposal submitted on behalf of the Offeror for contracts to be let by the Commonwealth Transportation Board.

11-17-17 Vice President

OID Dominion So TTlements TIA Key Title

Response to Request for Proposals

WARRENTON SOUTHERN INTERCHANGE US 15/17/29

Fauquier County, Virginia

State Project Nos.: 0029-030-121, P101, R201, C501, B616

Federal Project No: STP-032-7(032)
Contract ID No.: C00077384DB100

VOLUME II: DESIGN CONCEPT



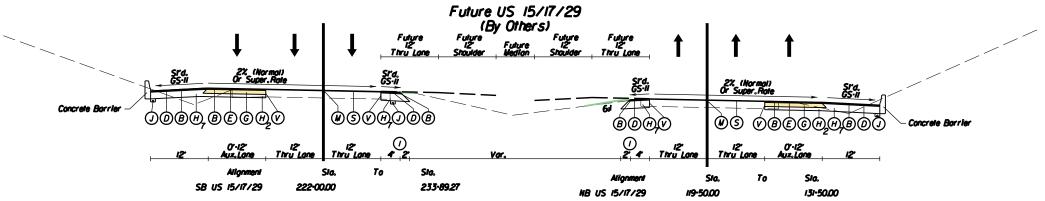
SHIRLEY

In Association With:

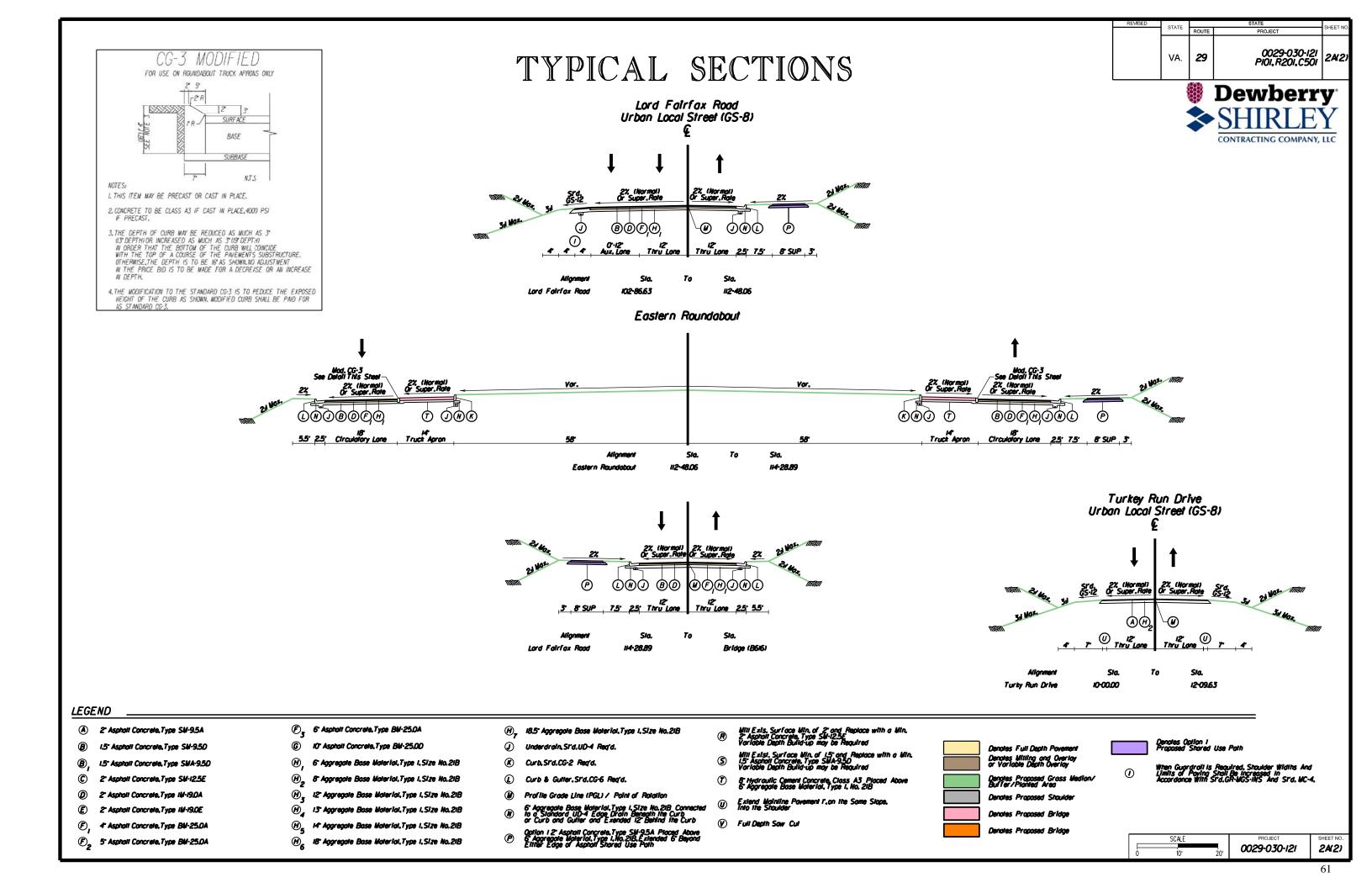


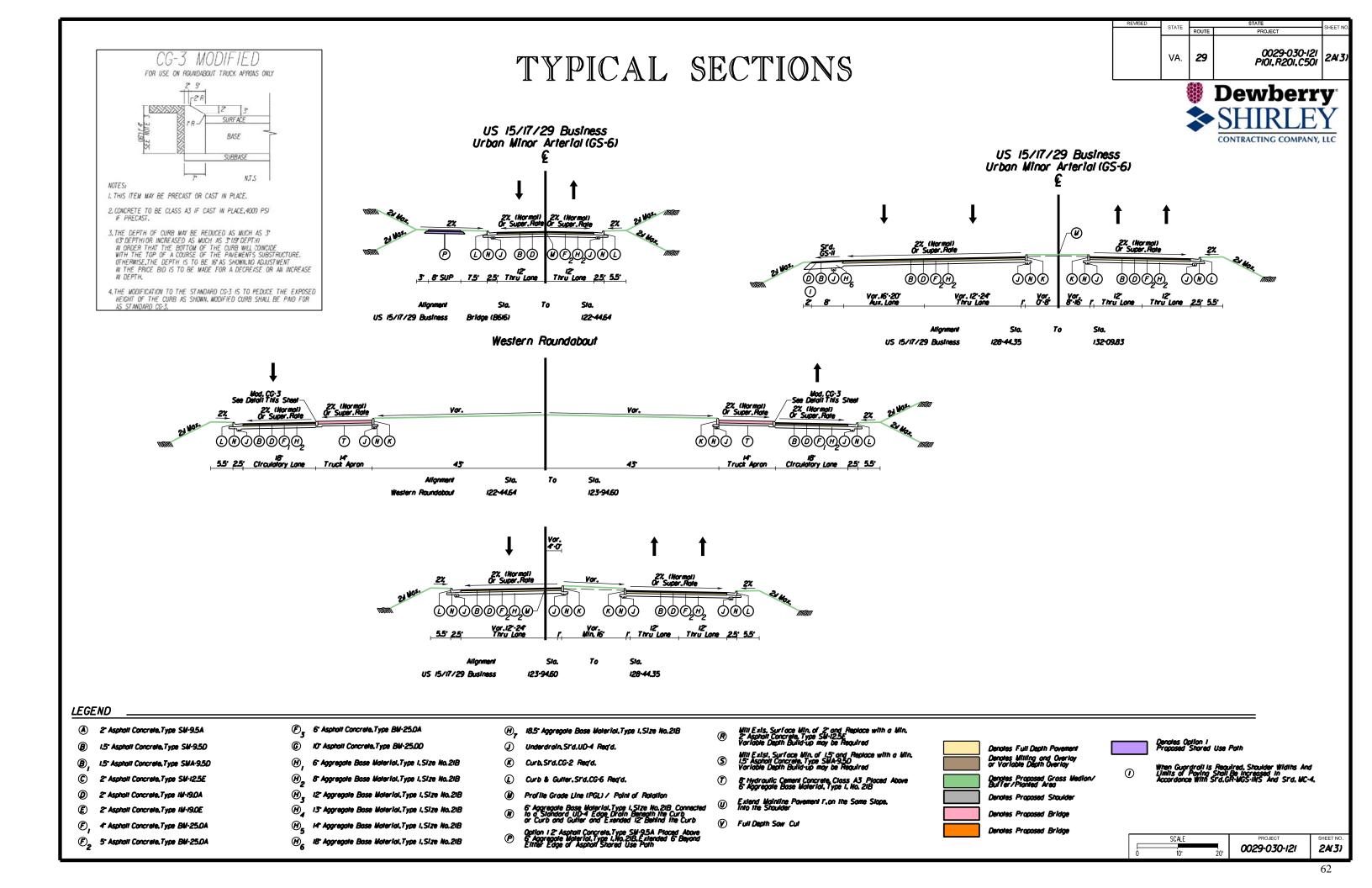
4.3.1 - Conceptual Roadway Plans

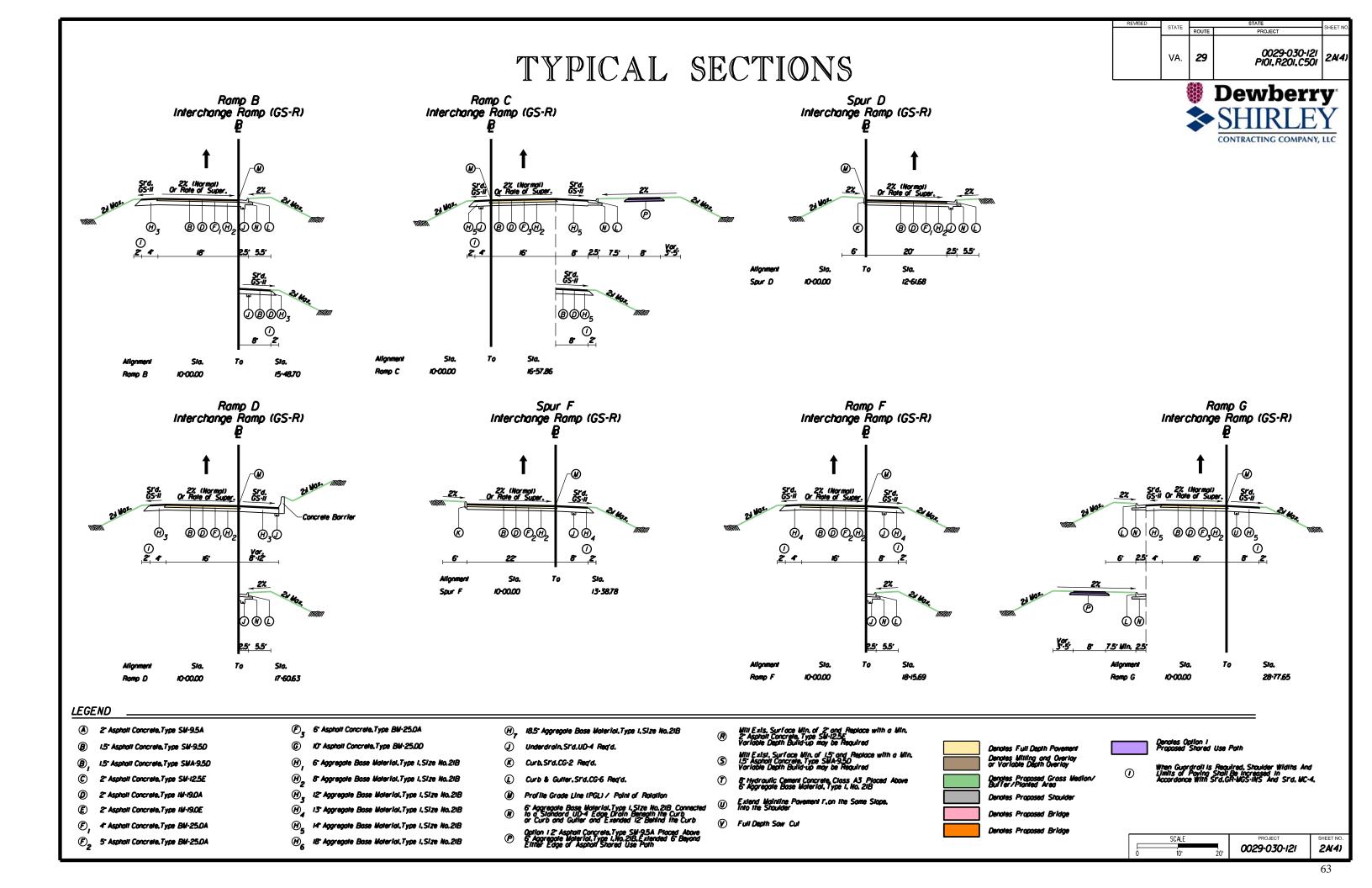
0029-030-121 P101,R201,C501 VA. 29 TYPICAL SECTIONS **Dewberry** SB US 15/17/29 NB US 15/17/29 Rural Principle Arterial (GS-I) Rural Principle Arterial (GS-I) 2% (Normal) Si'd. Or GS-II Super.Rate θ W VBOH, SIa. SIa. Sta. 100-00.00 SB US 15/17/29 200-00.00 207-00.00 NB US 15/17/29 105·62JI Future US 15/17/29 (By Others) Future Future IS Shaulder Median Shaulder 2% (Normal) Srd. Or GS-II Super.Rate ÖBOH, ©E® **(4)** (V)(P) Sta. SB US 15/17/29 207-00.00 220-00.00 NB US 15/17/29 105-62,11 119-50.00 Future US 15/17/29

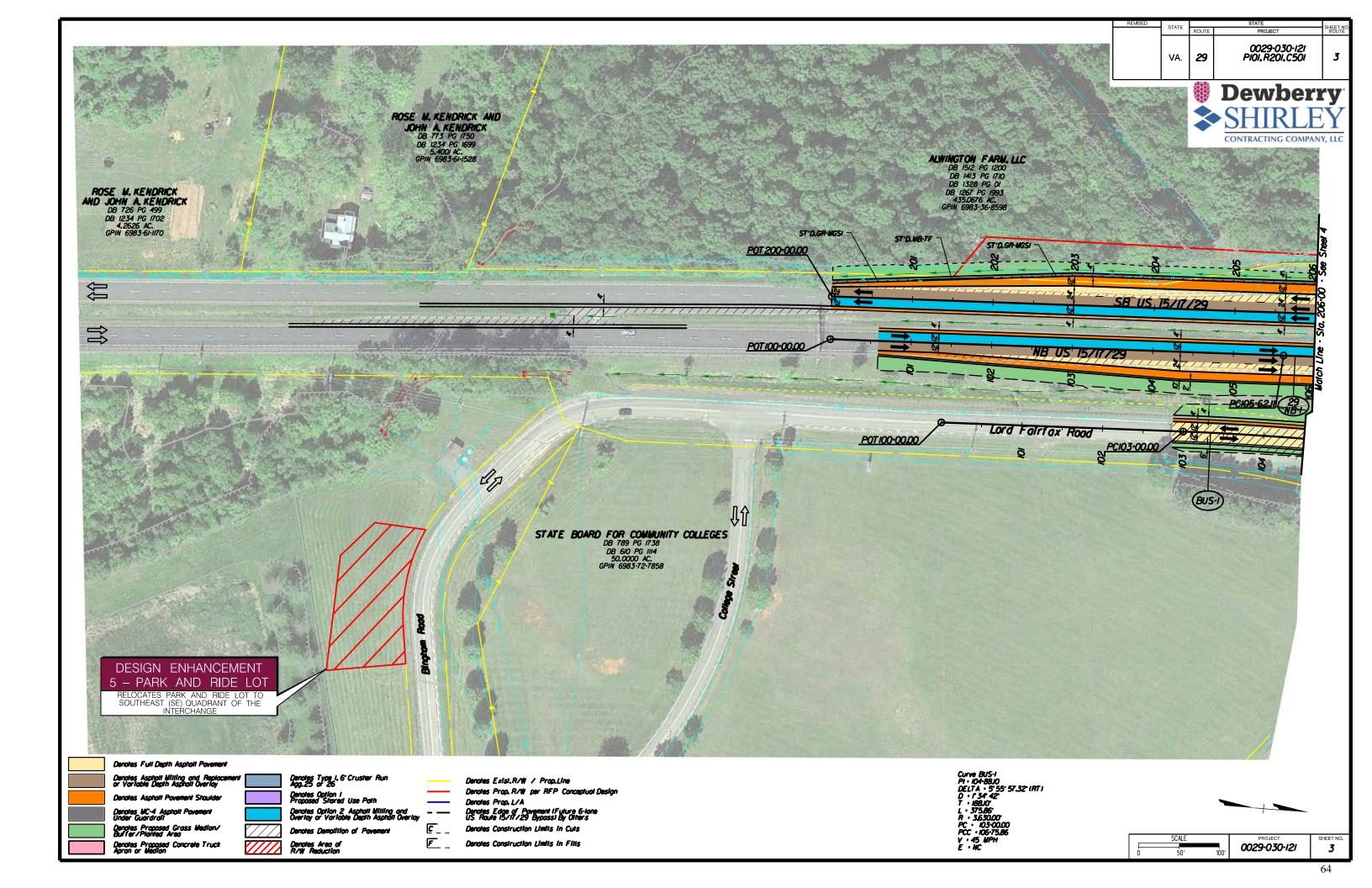


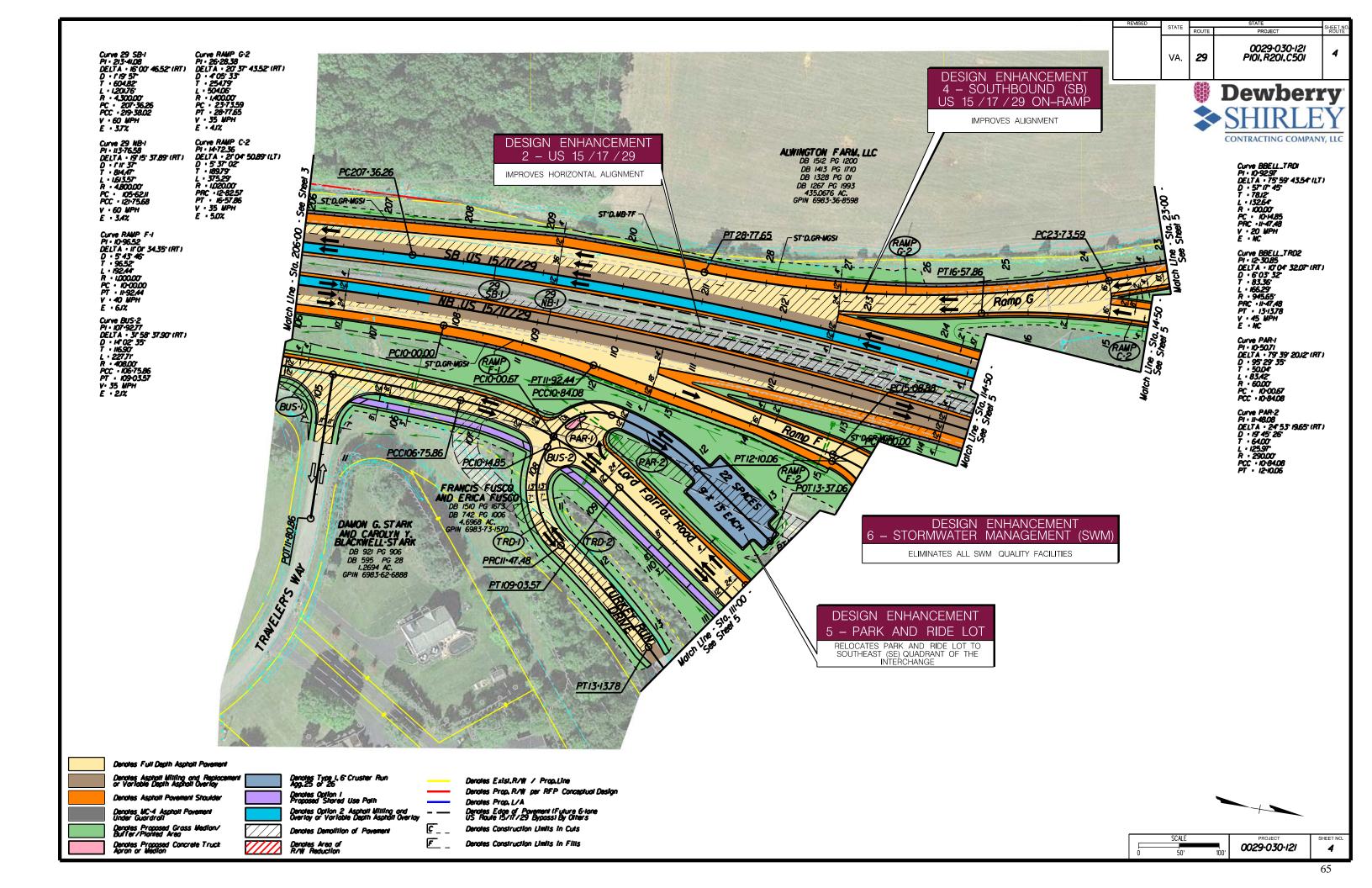
LEGEND A 2 Asphall Concrete. Type SN-9.5A F 6 Asphall Concrete, Type BM-25.0A H_ 18.5 Aggregate Base Material, Type 1. Size No. 218 Denotes Option I Proposed Shared Use Path 1.5" Asphall Concrete, Type SM-9.5D IO Asphall Concrete, Type BM-25.00 Underdrain, Std. UD-4 Regid. Denotes Full Depth Povemen Denotes Milling and Overlay or Variable Death Overlay Curb, Srd.CG-2 Regid. 1.5" Asphalt Concrete. Type SMA-9.5D 6 Aggregate Base Material, Type I, Size No. 21B 2" Asphall Concrete, Type SM-12.5E 8" Aggregate Base Material, Type I, Size No. 21B Curb & Guller.Sl'd.CG-6 Reg'd. 2" Asphali Concrete, Type IM-19.0A 12 Aggregate Base Material, Type I, Size No. 21B Profile Grade Line (PGL) / Point of Rotal Denotes Proposed Should 2 Asphall Concrete, Type IM-19.0E 15 Aggregate Base Waterlat, Type I, Size No. 21B (V) Full Depth Sow Cut 4 Asphall Concrete, Type BW-25.0A IA Aggregate Base Material, Type I, Size No. 21B Denotes Proposed Bridge IS Aggregate Base Material. Type I. Size No. 21B F 5 Asphall Concrete, Type BN-25.0A 0029-030-121 2AI) 60

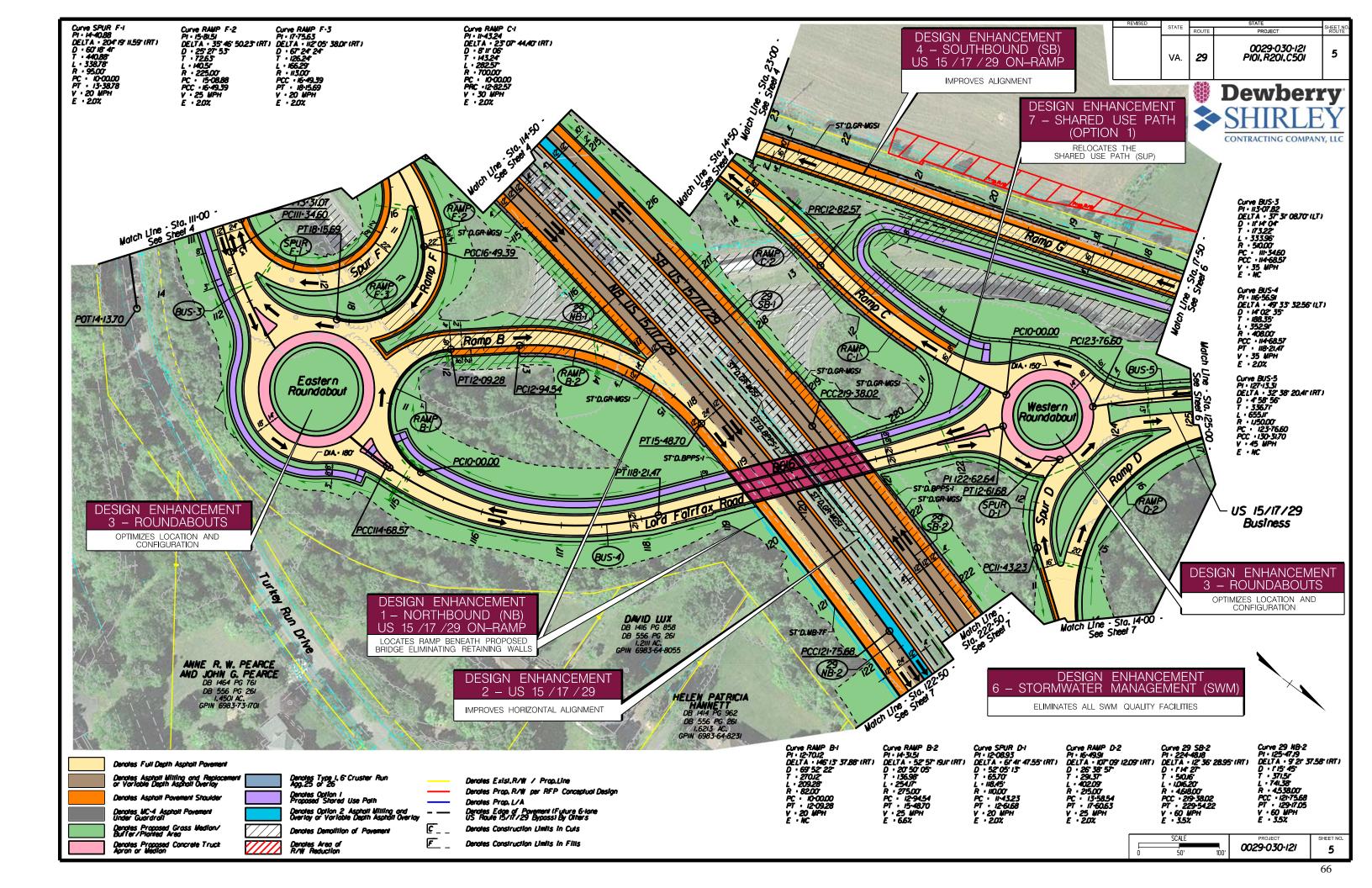


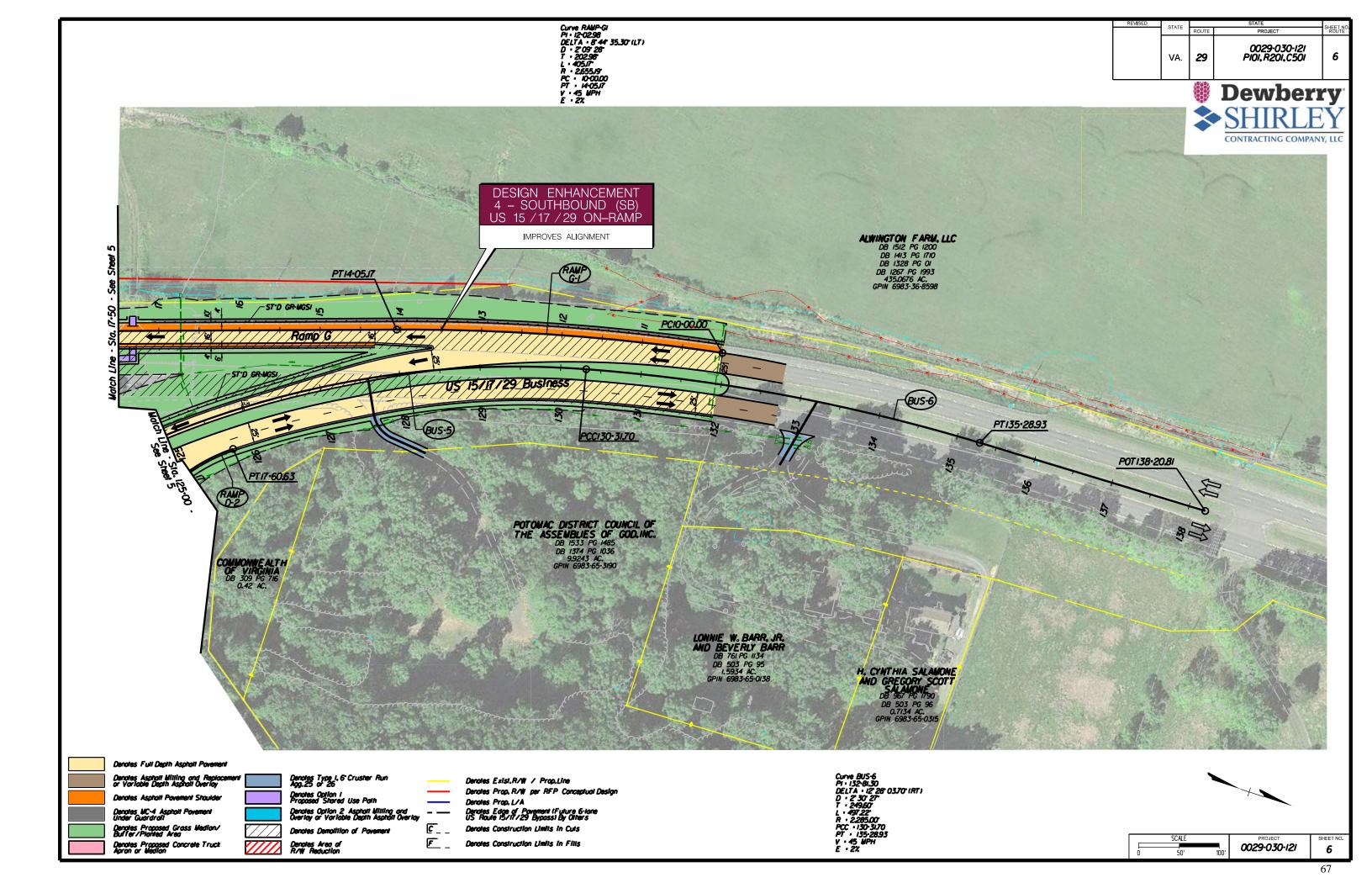


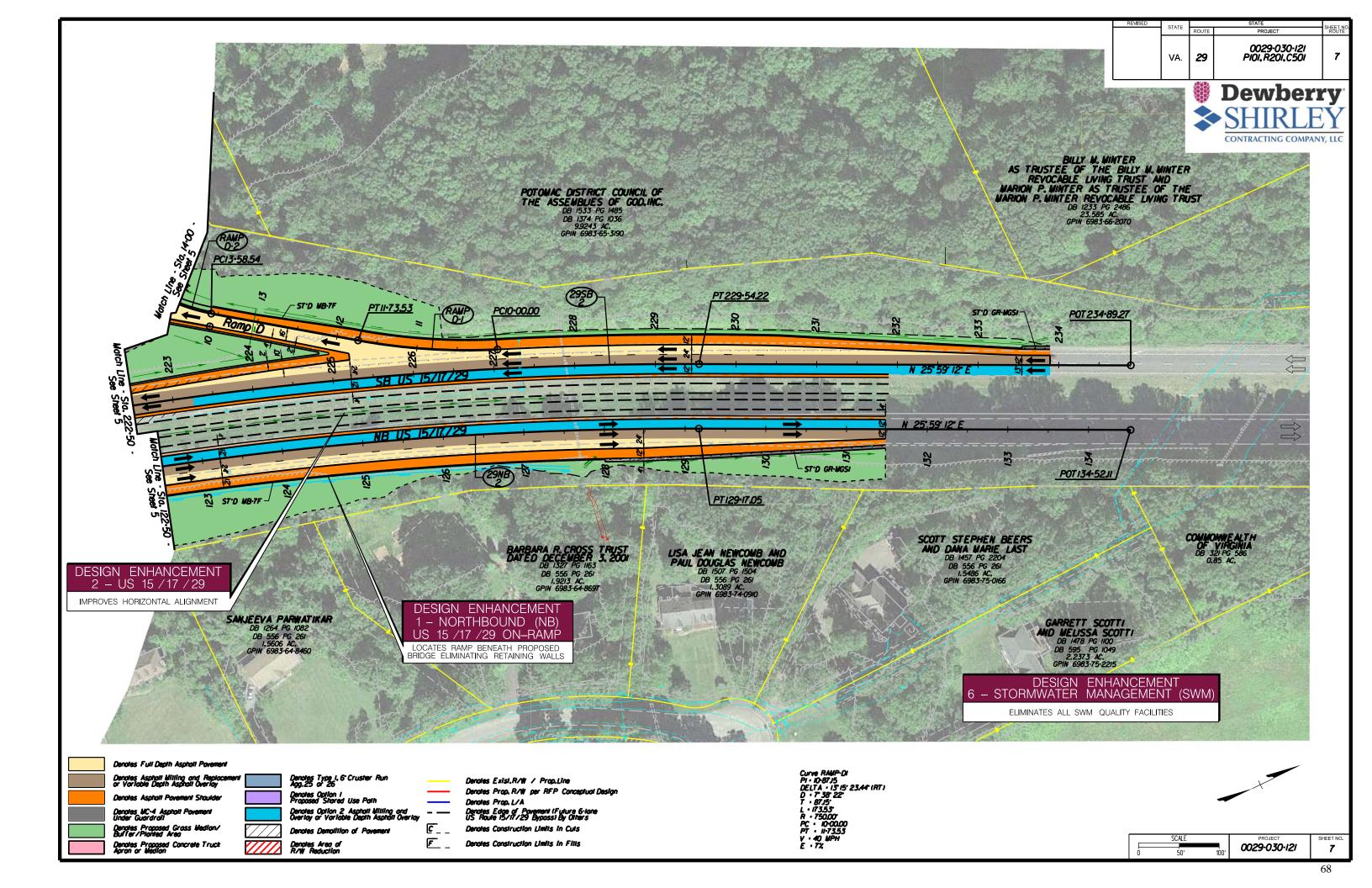






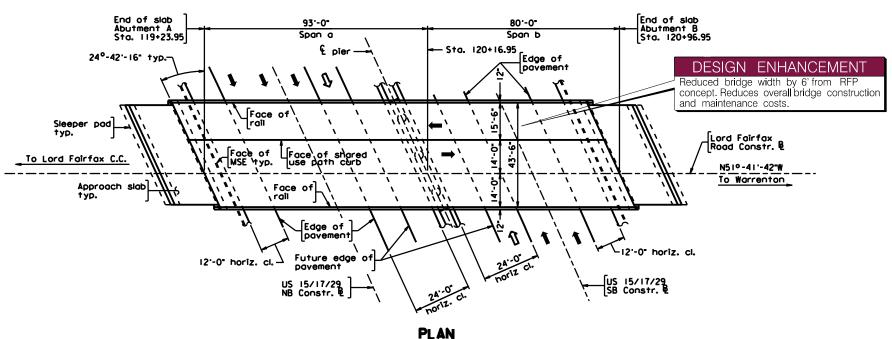


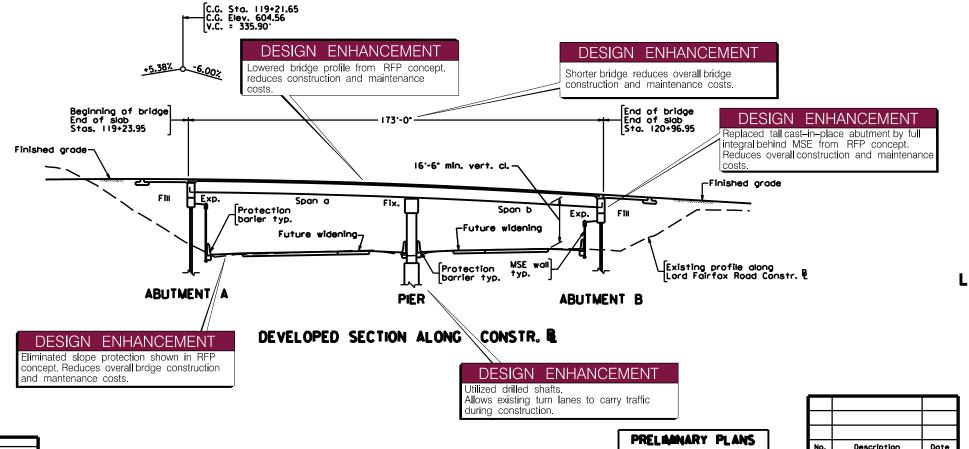




4.3.2 - Conceptual Structural Plans







INCSC PLANS NOT TO BE USED FOR CONSTRUCTION

Scale: | = 20

REVISIONS

For Table of Revisions, see Sheet X.

DESIGN EXCEPTION(S):

None

GENERAL NOTES:

Widths: 28'-0" roadway, 15'-6" sidewalk.

Overall width 43'-6" face-to-face of rails.

Span layout: 93'-80'

Capacity: HL-93 loading.

Specifications:

Construction: Virginia Department of Transportation Road and Bridge Specifications, 2016.

Design: AASHTO LRFD Bridge Design Specifications, 7th Edition, 2014; and VDOT Modifications.

Standards: Virginia Department of Transportation Road and Bridge Standards, 2008; including all current revisions.

These plans are incomplete unless accompanied by the Supplemental Specifications and Special Provisions included in the contract documents.

Architectural treatment shall be "DRYSTACK" texture similar to the pattern detailed on Structure and Bridge Standard Plan sheet BR27C-AT-9.

Low permeability concrete shall be utilized in accordance with the Special Provision for low permeability concrete for design-build projects.

All reinforcing steel shall be deformed and shall conform to ASTM A615, Grade 60 except for steel noted as Corrosion Resistant Reinforcing (CRR) which shall conform to Section 223 of the Specifications.



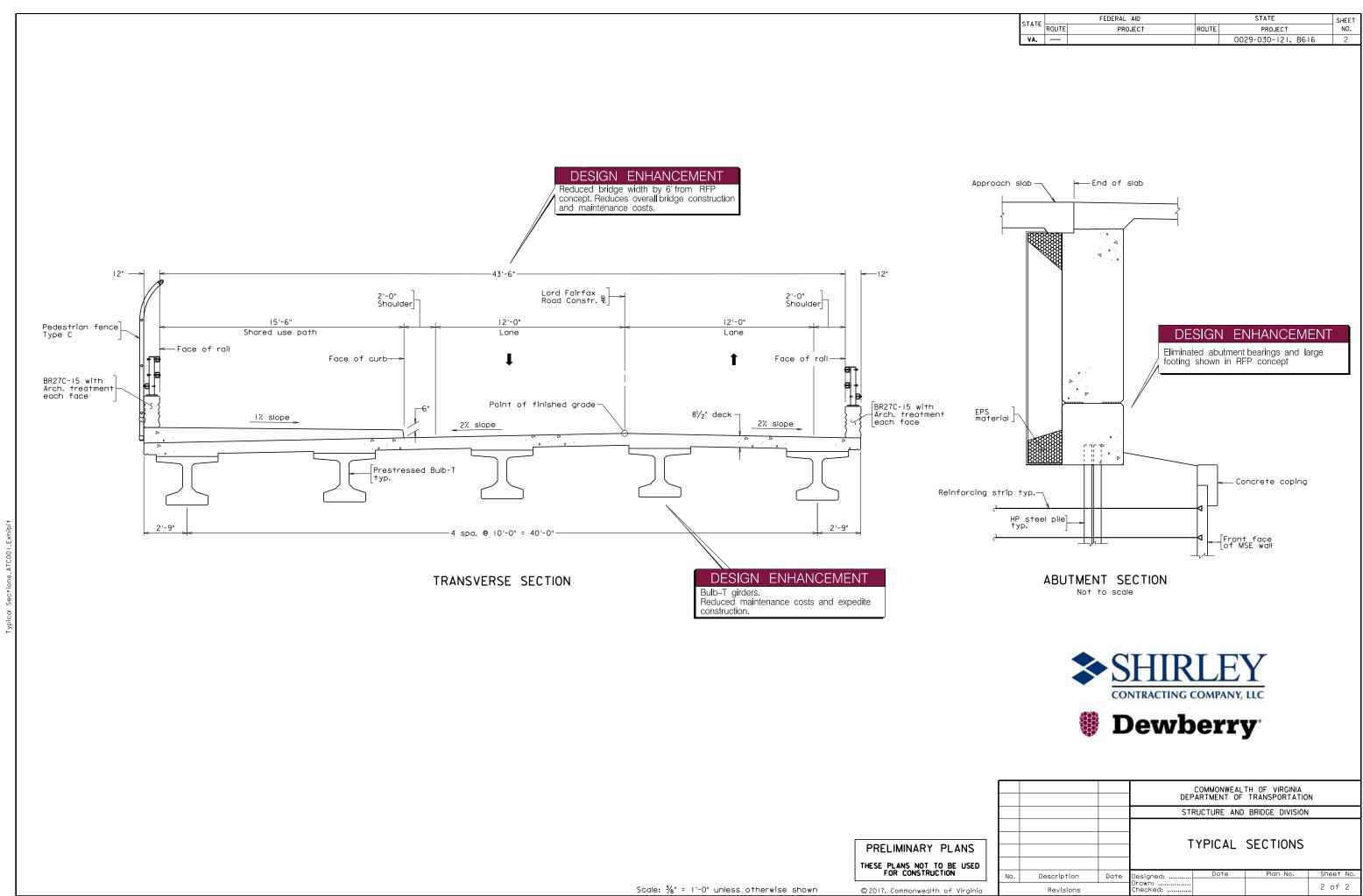




COMMONWEALTH OF VIRGINIA DEPARTMENT OF TRANSPORTATION PROPOSED BRIDGE ON

LORD FAIRFAX ROAD AND US 15/17/29 BUSINESS OVER US 15/17/29 NB AND SB FAUQUIER CO. - 0.53 MI. S. OF WARRENTON PROJ. 0029-030-121, B616

Recommended 1	or Approval:(Developer's Designee)	Date
Approved:	Chief Engineer	 Date
Date:	© 2017, Commonwealth of Virginia	Sheet of 2

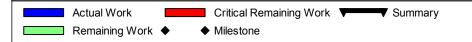


HOLD LIEL MEETING WITH DOMINION ENERGY 1 18-Oct-18 18-Oct-18 HOLD UF MEETING WITH DOMINION ENERGY FA1020 DOMINION ENERGY SUBMITS PE ESTIMATE 20 19-Oct-18 07-Nov-18 DOMINION ENERGY SUBMITS PE ESTIMATI ■ REVIEW/APPROVE PE ESTIMATE REVIEW/APPROVE PE ESTIMATE 5 08-Nov-18 12-Nov-18 ◆ DOMINION ENERGY COMPLETES UTILITY DESIGN FA1060 DOMINION ENERGY COMPLETES UTILITY DESIGN 12-Nov-18 5 23-Jun-19 27-Jun-19 APPROVE UTILITY DESIGN FA1080 APPROVE UTILITY DESIGN FA1100 EASEMENT INSTRUMENTS ACQUIRED 5 28- lun-19 02- lul-19 FASEMENT INSTRUMENTS ACQUIRED DOMINION ENERGY RELOCATES US 15/17/29 SB STA. 204+00 DOMINION ENERGY RELOCATES US 15/17/29 SB STA. 204+00 15 03-Jul-19 24-Jul-19 FA1120 ₹ 24-Jul-19, COLUMBIA GAS OF VA HOLD UFI MEETING WITH COLUMBIA GAS OF VA I HOLD UFI MEETING WITH COLUMBIA GAS OF VA 1 18-Oct-18 18-Oct-18 FA1270 FA1280 COLUMBIA GAS OF VA SUBMITS PE ESTIMATE 20 19-Oct-18 07-Nov-18 COLUMBIA GAS OF VA SUBMITS PE ESTIMATI ■ REVIEW/APPROVE PE ESTIMATE FA1290 REVIEW/APPROVE PE ESTIMATE 5 08-Nov-18 12-Nov-18 COLUMBIA GAS OF VA COMPLETES UTILITY DESIGN ♦ COLUMBIA GAS OF VA COMPLETES UTILITY DESIGN FA1300 5 23-Jun-19 27-Jun-19 FA1310 APPROVE UTILITY DESIGN APPROVE UTILITY DESIGN 5 28-Jun-19 02-Jul-19 EASEMENT INSTRUMENTS ACQUIRED COLUMBIA GAS OF VA RELOCATES 4" GAS MAIN 15/17/29 BUS. STA. 104+00 TO 107 COLUMBIA GAS OF VA RELOCATES 4 GAS MAIN 15/17/29 BUS STA. 104+00 TO 107+0 FA1330 15 03-Jul-19 24-Jul-19 OWN OF V NTON SANITARY 24-Jul-19, TOWN OF WARRENTON SANIT HOLD UFI MEETING WITH TOWN OF WARRENTON I HOLD UF I MEETING WITH TOWN OF WARRENTON FA1200 1 18-Oct-18 18-Oct-18 TOWN OF WARRENTON SUBMITS PE ESTIMATE FA1210 20 19-Oct-18 07-Nov-18 FA1220 REVIEW/APPROVE PE ESTIMATE 5 08-Nov-18 12-Nov-18 ■ REVIEW/APPROVE PE ESTIMATE TOWN OF WARRENTON COMPLETES UTILITY DESIGN ♦ TOWN OF WARRENTON COMPLETES UTILITY DESIGN FA1230 12-Nov-18 APPROVE UTILITY DESIGN APPROVE UTILITY DESIGN 5 23-Jun-19 27-Jun-19 FA1250 EASEMENT INSTRUMENTS ACQUIRED 5 28-Jun-19 02-Jul-19 ■ EASEMENT INSTRUMENTS ACQUIRED RELOCATE 4" SANITARY FORCE MAIN 15/17/29 BUS. 104+00 TO 107+00 FA1260 15 03-Jul-19 24-Jul-19 RELOCATE 4" SANITARY FORCE MAIN 15/17/29 BUS. 104+00 TO 107+00 VERIZON 24-Jul-19, VERIZON HOLD UFI MEETING WITH VERIZON 1 18-Oct-18 18-Oct-18 I HOLD UF I MEETING WITH VERIZON FA1140 VERIZON SUBMITS PE ESTIMATE 20 19-Oct-18 07-Nov-18 VERIZON SUBMITS PE ESTIMATE REVIEW/APPROVE PE ESTIMATE ■ REVIEW/APPROVE PE ESTIMATE FA1150 5 08-Nov-18 12-Nov-18 EA1160 VERIZON COMPLETES UTILITY DESIGN 12-Nov-18 ◆ VERIZON COMPLETES UTILITY DESIGN 5 23-Jun-19 27-Jun-19 APPROVE UTILITY DESIGN APPROVE UTILITY DESIGN FA1170 EASEMENT INSTRUMENTS ACQUIRED EASEMENT INSTRUMENTS ACQUIRED 5 28-Jun-19 02-Jul-19 FA1190 VERIZON RELOCATES US 15/17/29 SB STA. 202+00 TO 205+00 15 03-Jul-19 24-Jul-19 VERIZON RELOCATES US 15/17/29 SE STA. 202+00 TO 205+00 OMCAST 24-Jul-19, COMCAST HOLD UFI MEETING WITH COMCAST I HOLD UF MEETING WITH COMCAST FA1340 1 18-Oct-18 18-Oct-18 COMCAST SUBMITS PE ESTIMATE 20 19-Oct-18 07-Nov-18 COMCAST SUBMITS PE ESTIMATE FA1350 FA1360 REVIEW/APPROVE PE ESTIMATE 5 08-Nov-18 12-Nov-18 ■ REVIEW/APPROVE PE ESTIMATE ◆ COMCAST COMPLETES UTILITY DESIGN FA1370 COMCAST COMPLETES UTILITY DESIGN 5 23-Jun-19 27-Jun-19 FA1380 APPROVE LITH ITY DESIGN APPROVE UTILITY DESIGN EASEMENT INSTRUMENTS ACQUIRED EASEMENT INSTRUMENTS ACQUIRED FA1390 5 28-Jun-19 02-Jul-19 GOMCAST RELOCATES US 15/17/29 SB STA 204+00 FA1400 COMCAST RELOCATES US 15/17/29 SB STA. 204+00 15 03-Jul-19 24-Jul-19 24-Jul-19, LUMOS NETWORKS UMOS NET HOLD UF I MEETING WITH LUMOS 1 18-Oct-18 18-Oct-18 I HOLD UF I MEETING WITH LUMOS LUMOS SUBMITS PE ESTIMATE FA1420 LUMOS SUBMITS PE ESTIMATE 20 19-Oct-18 07-Nov-18 REVIEW/APPROVE PE ESTIMATE ■ REVIEW/APPROVE PE ESTIMATE 5 08-Nov-18 12-Nov-18 ◆ LUMOS COMPLETES UTILITY DESIGN FA1440 LUMOS COMPLETES UTILITY DESIGN 12-Nov-18 APPROVE UTILITY DESIGN 5 23-Jun-19 27-Jun-19 APPROVE UTILITY DESIGN FΔ1460 EASEMENT INSTRUMENTS ACQUIRED 5 28-Jun-19 02-Jul-19 LUMOS RELOCATES US 15/17/29 SB STA. 204+00 FA1470 LUMOS RELOCATES US 15/17/29 SB STA. 204+00 15 03-Jul-19 24-Jul-19 CONSTRUCTION 16-Nov-20, CONS 06-Nov-20, PROJECT G MOBILIZATION FOR CONSTRUCTION MOBILIZATION FOR CONSTRUCTION 20 10-Dec-18 07-Jan-19 GA1020 GA1040 SETUP FIELD OFFICES & STAGING AREA 20 08-Jan-19 04-Feb-19 SETUP FIELD OFFICES & STAGING AREA INITIAL SURVEY CONTROLS GA1060 INITIAL SURVEY CONTROLS 15 05-Feb-19 25-Feb-19 INITIAL MOT DEVICES/CONSTRUCTION SIGNAGE 15 26-Feb-19 18-Mar-19 INITIAL MOT DEVICES/CONSTRUCT ◆ STAGE 1A CONSTRUCTION COMPLETE GA1090 STAGE 1A CONSTRUCTION COMPLETE 29-Jul-19 ◆ STAGE 1C CONSTRUCTION COMPLETE STAGE 1C CONSTRUCTION COMPLETE 14-May-20 GA1100 STAGE 1B CONSTRUCTION COMPLETE 01-Jul-20 ◆ STAGE 1B CONSTRUCTION COMPLETE REMOVAL OF EXISTING SIGNAL GA1120 REMOVAL OF EXISTING SIGNAL 01-Jul-20 GA1110 STAGE 2 CONSTRUCTION COMPLETE 11-Sep-20 ◆ STAGE 2 CONSTRUCTION COMPLETE GA1130 STAGE 3 CONSTRUCTION COMPLETE 06-Nov-20 30. Jan. 19 ADMINISTRATION & PIM PREPARE & SUBMIT QA/QC PLAN PREPARE & SUBMIT QA/QC PLAN GB1350 160 26-Mar-18 07-Nov-18 VDOT REVIEW & APPROVE QAQC PLAN VDOT REVIEW & APPROVE QA/QC PLAN QA/QC PREPARATORY INSPECTION MEETING - SIGNALS GB1340 QA/QC PREPARATORY INSPECTION MEETING - SIGNALS 1 31-Dec-18 31-Dec-18 QA/QC PREPARATORY INSPECTION MEETING - MOT QA/QC PREPARATORY INSPECTION MEETING - MOT QA/QC PREPARATORY INSPECTION MEETING - STRUCTURAL CONCRETE QA/QC PREPARATORY INSPECTION MEETING - STRUCTURAL CONCRETE GB1120 1 31-Dec-18 31-Dec-18 QA/QC PREPARATORY INSPECTION MEETING - CONCRETE FLATWORK 1 31-Dec-18 31-Dec-18 QA/QC PREPARATORY INSPECTION MEETING - CONCRETE FLATWOR GR1400 PREP/SUBMIT INITIAL SUBMITTALS/SHOP DRAWINGS/C-25'S 8 31-Dec-18 09-lan-19 PREP/SUBMIT INITIAL SUBMITTAL S/SHOP DRAWINGS/C-25'S QA/QC PREPARATORY INSPECTION MEETING - CLEARING/E&S QA/QC PREPARATORY INSPECTION MEETING - CLEARING/E&S 1 01-Jan-19 01-Jan-19 GB1020 GB1080 OA/OC PREPARATORY INSPECTION MEETING - AGGREGATE BASE 1 01-Jan-19 01-Jan-19 OA/OC PREPARATORY INSPECTION MEETING - AGGREGATE BASE QA/QC PREPARATORY INSPECTION MEETING - REINFORCING STEE GB1140 QA/QC PREPARATORY INSPECTION MEETING - REINFORCING STEEL 1 01-Jan-19 01-Jan-19 GB1040 QA/QC PREPARATORY INSPECTION MEETING - EARTHWORK 1 02-Jan-19 02-Jan-19 QA/QC PREPARATORY INSPECTION MEETING - EARTHWORK GB1100 QA/QC PREPARATORY INSPECTION MEETING - ASPHALT 1 02-Jan-19 02-Jan-19 QA/QC PREPARATORY INSPECTION MEETING - ASPHALT QA/QC PREPARATORY INSPECTION MEETING - BEAM ERECTION QA/QC PREPARATORY INSPECTION MEETING - BEAM ERECTION

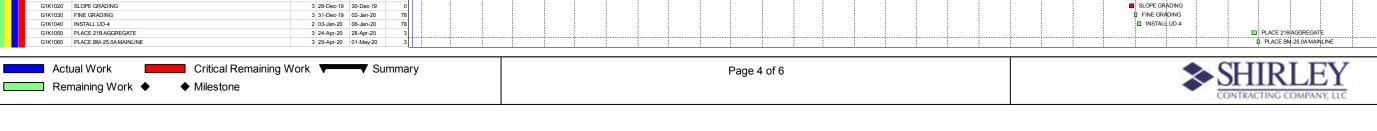
Critical Remaining Work Summary Actual Work Remaining Work • Milestone

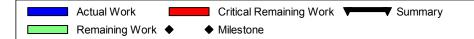


	, advay runic	Duration		Float	Feb	Mar Apr May Jun Jul Aug Sep Oct Nov Dec	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan
GB1060	QA/QC PREPARATORY INSPECTION MEETING - DRAINAGE & STRUCTURE	1 03-Jan-19	03-Jan-19	194			I OAIGC PREPARATORY INSPECTION MEETING - DRAINAGE & STRUCTURE
GB1220	QA/QC PREPARATORY INSPECTION MEETING - GUARDRAIL	1 03-Jan-19	03-Jan-19	256			I QAIQC PREPARATORY INSPECTION MEETING - GUARDRAIL
GB1240	QA/QC PREPARATORY INSPECTION MEETING - SIGNAGE	1 03-Jan-19		155			I QAQC PŘEPARATOŘY INSPECTIÓN MEETING - SIGNAGÉ
GB1160	QA/QC PREPARATORY INSPECTION MEETING - UNDERDRAIN	1 04-Jan-19		194			I QAQC PREPARATORY INSPECTION MEETING - UNDERDRAIN
GB1280	QA/QC PREPARATORY INSPECTION MEETING - PAVEMENT MARKING	1 04-Jan-19		155			I QA/QC PREPARATORY INSPECTION MEETING - PAVEMENT MARKING
GB1420	REVIEW/APPROVE INITIAL SUBMITTALS/SHOP DRAWINGS/C-25'S	21 10-Jan-19		47		h	REVIEW APPROVE IN TIAL SUBMITTAL SUB
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STAGE 1 GENE	DAI ITEMO			72			01-Jul-20, STAGE 1 GENERAL ITEMS
G1A21000	SURVEY/LAYOUT LOD/MOT DEVICES	330 19-Mar-19 25 19-Mar-19		73			\$URVEYLAYDUT LODINGT DEVICES
				0			GOVER LIAND GRUB WEST OF US 15/17/29
G1A31000	CLEAR AND GRUB WEST OF US 15/17/29	20 24-Apr-19	-	0		·	CLEARAND GRUB EAST OF US 161/1729
G1A32010	CLEAR AND GRUB EAST OF US 15/17/29	20 22-May-19		0			INSTALL PERMITTER EROSIGN CONTROL WEST OF US 15/17/29
G1A32000	INSTALL PERIMETER EROSION CONTROL WEST OF US 15/17/29	17 22-May-19		4			
G1A32020	INSTALL PERIMETER EROSION CONROL EAST OF US 15/17/29	17 20-Jun-19		0			INSTALL PERIMETER EROSIÓN CONROLEAST OF US 15/17/29
G1A32040	STAGE #1 PAVEMENT MARKINGS	10 15-Jun-20		0			STAGE #1 PAVEMENT MARKINGS
G1A32030	STAGE 1 CONSTRUCTION OPEN TO TRAFFIC	0	26-Jun-20	0		ļ	◆ ISTAGE 1 CONSTRUCTION OPEN TO:TRAFFIC
G1A32050	DEMO EXISTING SIGNAL	3 29-Jun-20		74			1) DEMO EXISTING SIGNAL
STAGE 1A		30 17-Jun-19		12			▼ 29-Jul-19, STAGE 1A ▼ 29-Jul-19, 15/17/29 BUS, TEMPORARY WIDENING IN EXISTING MEDIAN
	S. TEMPORARY WIDENING IN EXISTING MEDIAN	30 17-Jun-19		12			
	PLACE FILL	10 17-Jun-19		12	1		□ PLACE FILL
	INSTALL TEMPORARY DRAINAGE	5 01-Jul-19		12			I INSTALL TEMPORARY DRAINAGE
	FINE GRADE	5 09-Jul-19		12			☐ FINE GRADE
	PLACE 21B AGGREGATE	5 16-Jul-19		12			□ PLACE 21B AGGREGATE
	PLACE BM-25.0A MAINLINE	3 23-Jul-19		12			II PLACE BM-25.0A MAINLINE
G1D1050		1 26-Jul-19		12	1		I PLACE IM-14 OA MAINLINE
	INSTALL TEMPOR ARY PAVEMENT MARKINGS	1 29-Jul-19		12		<u> </u>	I I INSTALL TEMPOR ARY PAVEMENT MARKINGS
	SWITCH TRAFFIC ONTO TEMPORARY 15/17/29 BUS. FOR SB TRAFFIC	0	29-Jul-19	12			◆ SWITCH TRAFFIC ONTO TEMPORARY 15/17/29 BUS. FOR S\$ TRAFFIC
STAGE 1B		272 22-May-19		105			▼ 15-Jun-20, STAGE 18
	L 10+00 TO 28+00	58 30-Jul-19		272			▼ 18-Dd-19, RAMP G STA 10-00 TO 28-000
	DEMO ASPHALT	5 30-Jul-19		12			□ DEMOASPHALT
	PLACE FILL	15 06-Aug-19		12		ļ	PLACE FILL
G1E1010		10 27-Aug-19		12			INSTALL STORM DRAINAGE
G1E1020		5 11-Sep-19		12			□ SLOPE GRADING
G1E1030		3 18-Sep-19		12			I FINE GRADE
G1E1040		3 23-Sep-19		12			0 INSTALL UD-4
G1E1050		3 26-Sep-19		12			□ PLACE 21∯ AGGREGATE
G1E1060		3 01-Oct-19	03-Oct-19	12			g PLACE BIS-25.0AMAINLINE
G1E1070	PLACE AGGREGATE 21B SHOULDER	2 04-Oct-19	07-Oct-19	12			□ PLACE AGGREGATE 21B SHOULDER
G1E1080	INSTALL CURB	3 08-Oct-19	10-Oct-19	22			0 INSTALL CURB
G1E1090	PLACE IM-19.0A MAINLINE AND SHOULDER	2 11-Oct-19	14-Oct-19	22			□ PLAĢE IM-19.0A ∯AINLINE AND SHOULDĘR
G1E1100	PLACE ASPHALT SM-9.5D MAINLINE AND SHOULDER	2 15-Oct-19	16-Oct-19	178			II PLAČE ASPHALT SM-9.50 MAINLINE AND SHOULDER
G1E1110	INSTALL GUARDRAIL	3 15-Oct-19	17-Oct-19	57	1		□ INSŤALL GUARÐRAIL
G1E1120	INSTALL TEMPORARY PAVEMENT MARKINGS	1 18-Oct-19	18-Oct-19	57			I INSTALL TEMPORARY PAVEMENT MARKINGS
G1E1130		0	18-Oct-19	57			♦ SWITCH TRAFFIC ONTO RAMP G TEMPORARY 15/17/29 BUS. SB TRAFFIC
	SWITCH TRAFFIC ONTO TEMPORARY 15/17/29 BUS. FOR NB TRAFFIC	0	18-Oct-19	57			◆ SWITCH TRAFFIC ONTO TEMPORARY 1/5/17/29 BUS. FOR NB TRAFFIC
BRIDGE		269 22-May-19	10-Jun-20	99			▼ 10-Jul-20, BRIDGE
G1B1000	EXCAVATE FOR PIER	10 22-May-19	05-Jun-19	4		·	EXCAVATE FOR PIER
G1B1010		10 06-Jun-19		4			CONSTRUCT DEEP FOUNDATIONS AT PIER
G1B1090		5 06-Jun-19		24			□ EXCANATE FOR PILE ABUTIMENTA
G1B1110	EXCAVATE FOR PILE ABUTMENT B	5 13-Jun-19		32			□ EXCANATE FOR PILE ABUTMENT B
G1B1020	FRPS PIER FOOTER #1	5 20-Jun-19		4			□ FRPS PIER FOOTER#1
G1B1100		10 20-Jun-19		19		 	CONSTRÚCT DEEP FOUNDATIONS AT ABUTINENTA
G1B1030		5 27-Jun-19		4			□ FRPS PIRR FOOTER #2
G1B1670		20 05-Jul-19		19			INSTALL NISE WALL ABUTTMENT A
G1B1040		5 05-Jul-19		4			■ FRPS PIER FOOTER #3
G1B1120		10 05-Jul-19		22			CONSTRUCT DEEPFOUNDATIONS AT ABUTMENT B
G1B1050		5 12-Jul-19		4		 	□ FRPS PIER COQUMN #1
G1B1680		20 19-Jul-19		22			INSTALL MSE WALL ABUTMENT B
G1B1060		5 19-Jul-19					■ FRPS PIER COLUMN #2
G1B1070		5 26-Jul-19		4			iii) FRPS PIER COLUMN #3
G1B1670		5 02-Aug-19		4			:□ BACKFILL PIER
G1B1590		3 09-Aug-19		208			☐ FINE GRADE BARRIER PAD AT PIER
G1B1080		10 09-Aug-19		4			FPRS PIER CAP
G1B1600		2 14-Aug-19		208			II FPSSARRIERAT PIER
	FINE GRADE BARRIER PAD ABUTMENTA	3 16-Aug-19		208			☐ FIÑE GRADE BARRIER PAÑ ABUTMENTA
	FPS BARRIER AT ABUTMENT A	2 21-Aug-19		208			II FES BARRIERAT ABUTMENTA
	FINE GRADE BARRIER PAD ABUTMENT B	3 23-Aug-19		208		 	☐ FINE GRADE BARRIER PAD ABUTMENT B
	FRPS PILE CAP ABUTMENT A	8 23-Aug-19		4			FRPS PILE CAPABUTMENT A
	INSTALL BEARING PADS PIER	3 23-Aug-19		32			☐ :INSTALL BÉARING PADS PIER
	FPS BARRIER ABUTMENT B	2 28-Aug-19					II FPS BARRIER ABUTMENT B
G1B1040		5 05-Sep-19		4			☐ FRPS BACKWALLABUTMENTA
G1B1150		8 12-Sep-19		4			FRPS PILE CAP ABUTMENT B
G1B1200		5 12-Sep-19		17			□ BACKFILLABUTMENT A
G1B1260		5 24-Sep-19		4			☐ FRPS BACKWALL ABUTMENT B
G1B1100		5 01-Oct-19		- 4) ■ BACKFILLABUTHENT B
G1B1210		3 08-Oct-19		4			□ INSTALL GIRDERS SPAN A
G1B1230		2 11-Oct-19		4			□ INSTALL GIRDERS SPAN B
G1B1230		10 15-Oct-19		7			install sip decking
G1B1240 G1B1250		5 29-Oct-19		4			inistatisouth overhangfalsework
G1B1250		3 29-Oct-19		164			II INSTALL DECK DRAINIGE
G1B1370 G1B1260				104			II INSTALL LECK DOVERHANG FALSEWORK □ INSTALL LECK DOVERHANG FALSEWORK
G1B1260 G1B1270		5 05-Nov-19 10 12-Nov-19		4		}	install revent Querraves and Several
G1B1270 G1B1280		10 12-Nov-19 10 26-Nov-19		4			FRES DECKABUTMENT B
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			4			FRES DECK ABUTINENT B FRES DECK CLOSURE POUR
G1B1290 G1B1300		5 12-Dec-19		4			FIRS DECK CUSSINE POUR
	1.1	5 19-Mar-20		4			■ PH'S SUBLEMALL ■ PRES BRZYC RAILINGSTUBWALLNORTH SIDE
G1B1310		5 26-Mar-20		4		ļ	
G1B1320		5 02-Apr-20		4			☐ FRPS BRZZZ RAILING STUBWALL SOUTH SIDE
G1B1330		10 09-Apr-20		4			PRPS TERMINAL WALLS IN THE PROPERTY OF THE PRO
G1B1340		3 23-Apr-20		4			□ INSTALL BRZZ PAUDIC NORTH SIDE
G1B1350		3 28-Apr-20		4			I INSTALL BYZZO RAILING SOUTH SIDE
G1B1360		5 01-May-20		4			INSTALE APP-5 TYPE C PEDESTRIAN FERNE
G1B1380		5 08-May-20		4			☐ FRP\$APPROACH SLAB ABUTMENT A
G1B1390		5 15-May-20		4			☐ FRIPS APPROACH SLAB ABUTMENT B
G1B1430	FINE GRADE APPROACH ABUTMENT A	2 18-May-20	19-May-20	3			□ FINE GRADE APPROACH ABUTMENT A:









2 15-Nov-19 18-Nov-19

3 19-Nov-19 25-Nov-19

G1C1120 PLACE 21B AGGREGATE

G1C1130 PLACE BM-25.0A MAINLINE



■ PLACE 21B AGGREGATE

PLACE BM-25.0A MAINLINE

	outhern Interchange US 15/17/29		4.7.1 - Proposal Schedule								06-Dec-17					
	Activity Name	Original Start Finish Duration		1, 2018	Qtr 2, 2018	Qtr 3, 2018	Qtr 4	4, 2018	Qtr 1, 2019	Qtr 2, 2019	Qtr 3, 2019	Qtr 4, 2019	Qtr 1, 2020	Mar	Qtr 2, 2020	Qtr 3, 2020 Qtr 4, 2020 Aug Sep Oct Nov
G1C1140	INSTALL CURB	2 26-Nov-19 27-Nov-19	220	eb iviai A	pr may Jun	Jul Aug	Sep Od N	10V Dec .	Jan Feb Mar	Apr May Jul	III Juli Aug Sep	0.1	NSTALL CURB	iviai Apr	May Jun Jul	Aug Sep Oct Nov
	PLACE IM-19.0A MAINLINE	1 27-Nov-19 28-Nov-19	128						<u>-</u>				PLACE IM-19.0A MAINLINE			
	PLACE SM-9.5D MAINLINE 19+00 TO 27+00	1 28-Nov-19 29-Nov-19 33 29-Jul-20 14-Sep-20	128									•	PLACE SM-9.5D MAINLINE			14-Sep-20, RAMP G STA. 19+00 T
	DEMO ASPHALT	3 29-Jul-20 31-Jul-20	0													■ DEMOASPHALT
	REGULAR EXCAVATION	5 03-Aug-20 07-Aug-20	0													■ REGULAR EXCAVATION
	INSTALL STORM DRAINAGE	5 10-Aug-20 14-Aug-20	0													■ INSTALL STORM DRAINAGE ■ SLOPE GRADING
	SLOPE GRADING FINE GRADE	2 17-Aug-20 18-Aug-20 3 19-Aug-20 21-Aug-20	25													I FINE GRADE
	PLACE 21B AGGREGATE MAINLINE	3 24-Aug-20 26-Aug-20	25													PLACE 21B AGGREGATE MAINLINE
	PLACE BM-25.0A MAINLINE	3 31-Aug-20 02-Sep-20	23													☐ PLACE BM-25.0A MAINLINE
	PLACE 21B AGGREGATE SHOULDER INSTALL CURB	2 03-Sep-20 04-Sep-20 2 09-Sep-20 10-Sep-20	23													PLACE 21B AGGREGATE SHOULDER INSTALL CURB
	PLACE IM-19.0A MAINLINE AND SHOULDER	1 11-Sep-20 11-Sep-20	23													I PLACE IM-19.0A MAINLINE AND S
	PLACE ASPHALT SM-9.5D MAINLINE AND SHOULDER	1 14-Sep-20 14-Sep-20	33													I PLACE ASPHALT SM-9.5D MAIN
AGE 2 STAGE 2 GENERA	AL ITEMS	53 29-Jun-20 11-Sep-20 3 29-Jun-20 01-Jul-20	23												₩ 01lul-20	11-Sep-20, STAGE 2 0, STAGE 2 GENERAL ITEMS
	INSTALL TEMPORARY TRAFFIC BARRIER AND CONSTRUCTION SIGNAGE		0													TEMPORARY TRAFFIC BARRIER AND CONSTRUCTI
RAMP C STA. 10+		50 02-Jul-20 11-Sep-20	23												· ·	11-Sep-20, RAMP C STA. 10+00 To
	PLACE FILL INSTALL STORM DRAINAGE	8 02-Jul-20 13-Jul-20 5 14-Jul-20 20-Jul-20	0												PLA	ACE FILL INSTALL STORM DRAINAGE
	SLOPE GRADING	6 21-Jul-20 28-Jul-20	0							·						SLOPE GRADING
G2B1030	FINE GRADE	4 29-Jul-20 03-Aug-20	23													FINE GRADE
G2B1040 G2B1050	INSTALL UD-4 PLACE 21B AGGREGATE	4 04-Aug-20 07-Aug-20	23													■ INSTALL UD-4 ■ PLACE 21B AGGREGATE
G2B1050 G2B1060	PLACE 21B AGGREGATE PLACE BM-25.0A MAINLINE	4 10-Aug-20 13-Aug-20 4 14-Aug-20 19-Aug-20	23													PLACE BM-25.0A MAINLINE
G2B1070	PLACE 21B AGGREGATE SHOULDER	3 20-Aug-20 24-Aug-20	23													■ PLACE 21B AGGREGATE SHOULDER
G2B1080	INSTALL CURB	2 25-Aug-20 26-Aug-20	23													I INSTALL CURB
G2B1090 G2B1100	PLACE IM-19.0A MAINLINE AND SHOULDER FINE GRADE SHARED USE PATH	2 27-Aug-20 28-Aug-20 2 31-Aug-20 01-Sep-20	23													PLACE IM-19.0A MAINLINE AND SHOU
G2B1100 G2B1130	PLACE SM9.5D MAINLINE AND SHOULDER	2 02-Sep-20 03-Sep-20	23													PLACE SM9.5D MAINLINE AND SHO
G2B1140	DRESSUP GREEN AREA	5 04-Sep-20 11-Sep-20	23						<u></u>							DRESSUP GREEN AREA
G2B1150 AGE 3	INSTALL GUARDRAIL	2 04-Sep-20 08-Sep-20 99 29-Jun-20 16-Nov-20	23													☐ INSTALL GUARDRAIL 16-No
STAGE 3 GENERA	AL ITEMS	93 29-Jun-20 06-Nov-20	13													06-Nov-20
	INSTALL TEMPORARY TRAFFIC BARRIER AND CONSTRUCTION SIGNAGE		20													L TEMPORARY TRAFFIC BARRIER AND CONSTRUCT
G2A32110	INSTALL LANDSCAPING	30 02-Jul-20 12-Aug-20	74													INSTALL LANDSCAPING
G2A32130 G2A32150	INSTALL LIGHTING AT ROUNDABOUTS DEMO ASPHALT EXISTING MEDIAN OF US 15/17/29	60 06-Jul-20 28-Sep-20 5 20-Jul-20 24-Jul-20	20													INSTALL LIGHTING AT ROL DEMO ASPHALT EXISTING MEDIAN OF US 15/17/29
	MILL AND OVERLAY US 15/17/29 NB OUTSIDE LANES	10 28-Sep-20 09-Oct-20	23													MILL AND OVERLAY U
G2A32090	MILL AND OVERLAY US 15/17/29 SB OUTSIDE LANES	10 12-Oct-20 23-Oct-20	23									i				MILLAND OVER
	INSTALL PERMANENT PAVEMENT MARKINGS	10 26-Oct-20 06-Nov-20	13													INSTALL P 23-Oct-20, US 15
	STA. 112+00 TO 117+00 DEMO ASPHALT	79 06-Jul-20 23-Oct-20 5 06-Jul-20 10-Jul-20	13												□ DEM	V 23-06-20, US 15
G2D1220	REGULAR EXCAVATION	5 22-Sep-20 28-Sep-20	0													REGULAR EXCAVATION
	INSTALL STORM DRAINAGE	5 29-Sep-20 05-Oct-20	0												<u> </u>	install storm drain
G2D1240 G2D1250	SLOPE GRADING FINE GRADE	3 06-Oct-20 08-Oct-20 5 09-Oct-20 15-Oct-20	0													■ SLOPE GRADING ■ FINE GRADE
	PLACE 21B AGGREGATE SHOULDER	2 16-Oct-20 19-Oct-20	7													□ PLACE 21B AGGR
G2D1290	INSTALL CURB	2 20-Oct-20 21-Oct-20	13													() INSTALL CURB
G2D1300 G2D1310	PLACE IM-19.0A MAINLINE AND SHOULDER PLACE ASPHALT SM-9.5D MAINLINE AND SHOULDER	1 22-Oct-20 22-Oct-20 1 23-Oct-20 23-Oct-20	13													PLACE IM-19.0A PLACE ASPHALT
	STA 216+00 TO 225+00	61 13-Jul-20 06-Oct-20	26												_	06-Oct-20, US 15/17/29
	DEMO ASPHALT	5 13-Jul-20 17-Jul-20	22												□ Di	EMO ASPHALT
G2D1110	REGULAR EXCAVATION	10 19-Aug-20 01-Sep-20	0													REGULAR EXCAVATION
G2D1120 G2D1130	INSTALL STORM DRAINAGE SLOPE GRADING	10 02-Sep-20 16-Sep-20 3 17-Sep-20 21-Sep-20	0												 	INSTALL STORM DRAINAGE ■ SLOPE GRADING
	FINE GRADE	5 22-Sep-20 28-Sep-20	13													FINE GRADE
G2D1170	PLACE 21B AGGREGATE SHOULDER	2 29-Sep-20 30-Sep-20	13													I PLACE 218 AGGREGATE
	INSTALL CURB PLACE IM-19.0A MAINLINE AND SHOULDER	2 01-Oct-20 02-Oct-20	17													I INSTALL CURB I PLACE IM-19.0A MAINL
	PLACE IN- 19:0A MAINLINE AND SHOULDER PLACE ASPHALT SM-9:5D MAINLINE AND SHOULDER	1 05-Oct-20 05-Oct-20 1 06-Oct-20 06-Oct-20	26							· 					 	PLACE ASPHALT SM-9
PARK AND RIDE I	LOT	21 09-Oct-20 06-Nov-20	0													▼ 06-Nov-20
	REGULAR EXCAVATION	4 09-Oct-20 14-Oct-20	0													REGULAR EXCAVA
	INSTALL STORM DRAINAGE SLOPE GRADING	4 15-Oct-20 20-Oct-20 2 21-Oct-20 22-Oct-20	0													■ INSTALL STORM ■ SLOPE GRADIN
	FINE GRADE	2 23-Oct-20 26-Oct-20	0							+					 	■ FINE GRADE
G2C1130	PLACE 21B AGGREGATE	2 27-Oct-20 28-Oct-20	0													PLACE 21BAG
	PLACE BM-25.0A	2 29-Oct-20 30-Oct-20	0													PLACE BM-2
	INSTALL CURB PLACE IM-19.0A	2 02-Nov-20 03-Nov-20 1 04-Nov-20 04-Nov-20	0													I INSTALLICU
G2C1170	PLACE ASPHALT SM-9.5D	1 05-Nov-20 05-Nov-20	0													I PLACE ASI
	INSTALL PAVEMENT MARKINGS	1 06-Nov-20 06-Nov-20	0													I INSTALL F
OPTION 1 - SHAR G2E1030	INSTALL 21B AGGREGATE ON SHARED USE PATH	20 20-Oct-20 16-Nov-20 5 20-Oct-20 26-Oct-20	7													16-No
	INSTALL 21B AGGREGATE ON SHARED USE PATH INSTALL SM-9.5A ON SHARED USE PATH	5 20-Oct-20 26-Oct-20 5 27-Oct-20 02-Nov-20	7													INSTALL 218 A
G2E1050	BACKUP SHARED USE PATH ASPHALT	10 03-Nov-20 16-Nov-20	7													BAÇKI
	TIONAL MILL AND OVERLAY	10 14-Sep-20 25-Sep-20														25-Sep-20, QPTION 2 - ADD MILL AND OVERLAY US 15/17/
	MILL AND OVERLAY US 15/17/29 NB INSTALL PERMANENT PAVEMENT MARKINGS US 15/17/29 NB	5 14-Sep-20 18-Sep-20 5 14-Sep-20 18-Sep-20	23													■ MILLAND OVERLAY US 15/17/ ■ INSTALL PERMANENT PAVEM
	MILL AND OVERLAY US 15/17/29 SB	5 21-Sep-20 25-Sep-20	23													MILL AND OVERLAY US 15/
	INSTALL PERMANENT PAVEMENT MARKINGS US 15/17/29 SB	5 21-Sep-20 25-Sep-20	33	1												☐ INSTALL PERMANENT PAVE

